

City of Winnipeg

Tax-Supported

2000 to 2002
Current Estimates



B u d g e t
Estimates

Adopted by Council
March 15, 2000



City of Winnipeg

Tax-Supported

2000 to 2002
Current Estimates

Adopted by Council on March 15, 2000

To obtain copies of this document, please contact:

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R3B 1B9*

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*Prepared by Corporate Finance,
The City of Winnipeg*



RECYCLABLE PAPER



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished
Budget Presentation
Award*

PRESENTED TO
City of Winnipeg,
Manitoba

For the Fiscal Year Beginning

January 1, 1999

Lisa K. Savitsky
President

Jeffrey L. Esler
Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to the City of Winnipeg, Manitoba, Canada for its annual budget for the fiscal year beginning January 1, 1999.

In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

Reader's Guide

This Reader's Guide is intended to provide the reader with a basic understanding of the budget documents developed from the budgeting process, as well as briefly describe the content and layout of each of the budget documents.

The budget documents have several purposes:

- As a **policy document**, they outline the financial policies that guide the development of the budget as well as articulate financial priorities and issues;
- As a **financial plan**, they provide, in dollar terms, the plans for the next three years;
- As an **operations guide**, the budget documents help City departments manage their day-to-day operations by providing important financial and policy information and by identifying the financial and staffing resources available to carry out their activities; and
- As a **communications device**, the documents give all readers a comprehensive look at the services provided by the City and the costs related to those services.

The 2000 to 2002 current budget documents are comprised of three volumes. The 2000 Estimates were adopted by Council on March 15, 2000, with 2001 and 2002 Projections adopted in principle.

1. The **Overview** summarizes all key budget issues to form the reference point for budget information for the tax-supported budget, and the City's utility operations. It provides an overview of the environment within which the budget is considered, discusses key issues and trends affecting revenues and expenditures, and examines the impact of the 2000 to 2002 budget decisions. This document has not been updated to reflect changes adopted by Council on March 15, 2000.
2. This document, the **Adopted Tax-Supported Estimates**, reflects the Preliminary Tax-Supported Estimates as tabled February 2, 2000 and the changes made and adopted by Council on March 15, 2000. It focuses on the details of the general operating budgets for tax-supported departments. Described are the program areas and services provided by the departments, budget strategies and objectives, the operating revenue, expenditure dollars, and staffing associated with each. Some of the main components of the tax-supported budget include public safety and protection services, public works, community services, general government services and corporate expenditures.
3. The **Utility Operations Estimates** provide detailed information for the services which are of a self-supporting nature such as the Hydro Electric System, Waterworks System, Sewage Disposal System, and Solid Waste Disposal System. Partially subsidized operations include Ambulance Services and the Transit System which have an effect on the tax-supported budget as any deficit generated by these services flows through to the tax-supported budget as a corporate expenditure. For any profit-making utilities, transfers may flow into the tax-supported budget as a revenue item. Three other funds provide services to other City departments on a cost recovery basis. They include the Equipment and Materials Services Fund, the Civic Accommodations Fund, and the Public Works Facilities Maintenance Fund.

The **2000 Annual Capital Estimates and 2001 to 2005 Five-Year Capital Forecast**, which was adopted by City Council on December 16, 1999, provides summary and detailed information of capital projects and financing for the capital program. A section entitled Capital Projects Summary provides a listing of capital projects for 2000 through to 2005, highlighting proposed financing methods and the necessary related borrowing requirements. The Capital Projects Detail section gives additional details about each project in the estimates, including project descriptions and a six-year financial forecast.

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THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund

Mission Statement

THE COMMUNITY VISION:

To be a vibrant and healthy city which places its highest priority on the quality of life for all its citizens.

CORPORATE VISION:

One Great City - Making It Happen!

CORPORATE MISSION:

Working together to achieve affordable, responsive, and innovative public service.

Services Provided

The City's current or operating budget has two main components: the tax-supported budget and the budget for the City's utility operations. This document specifically deals with the tax-supported budget. The main programs and services included in the tax-supported budget are:

- Protection services such as fire and police
- Street system maintenance, cleaning and lighting
- Garbage collection
- Land drainage
- Community services, including libraries and museums
- Property and development
- Operating grants or subsidies to the City's transit and ambulance services
- Grants to external organizations and payments to other authorities such as the Convention Centre and Winnipeg Enterprises
- Various corporate costs such as insurance and claims

The main source of funding to support these programs is taxation, mainly property tax revenue. Provincial grants and other revenue sources such as user fees and regulation fees, utility transfers, and so forth, form the balance of the revenue sources in this budget.

Strategies and Objectives

Achieving Affordable Government

The City of Winnipeg's goal is to be an affordable government for its citizens. Public forums and community consultation events have recently been held and Winnipeggers have contributed to the City's plan to achieve this end. While some of the plans are longer term in nature, many of the ideas have been incorporated in the three-year budget herein.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund

Budget Highlights

TAX-SUPPORTED

Property Taxes Reduced

Property taxes will be reduced by 6% over three years -- 2% per year. This equates to approximately \$79 for the average homeowner by the third year.

Business Tax Rate Frozen

The business tax rate will remain frozen at the 1996 level for 2000 to 2002 - a seven-year freeze.

Front Line Services Maintained

The budget protects front line essential services. Priority services such as police have received increased funding. The budget for police services has increased from \$109.5 million in 1999 to \$114.7 million in 2000, an increase of \$5.2 million or 4.8%. A further increase of \$2.8 million is provided in the following year. Other basic services such as transit, libraries, fire protection, garbage collection, snow clearing, and so forth have been maintained with a focus on affordability.

Strategic Initiatives

The City faces many challenges in achieving affordable government and continued fiscal restraint is necessary. Several initiatives are included. They range from cost reduction measures such as alternative service delivery, shared services, and streamlining processes, to enhanced revenue generation from new revenue sources, greater returns from the City's utility operations, a pension contribution holiday, and improved funding relationships with the province.

New Three-Year Budget Process

A new full planning cycle was launched in 1999, resulting in the City's first 3-year operating budget. This new process provides for longer term planning. The 2000 operating budget has been adopted, and the 2001 and 2002 estimates have been approved in principle. An extensive public consultation process was held, unprecedented in the history of our municipal government.

Budget Balanced For All Three Years

The 2000 to 2002 Current Tax-supported Estimates reflect a balanced, 3-year operating budget of \$667.5 million, \$627.5 million, and \$631.0 million respectively. The 1999 adopted tax-supported budget was \$685.1 million.

For the first time, City Council adopted a six-year capital investment plan on December 16, 1999 that was also balanced for all six years.

New External Debt Eliminated

Council has eliminated new external borrowing for tax-supported capital programming, however, the benefits will take time to materialize. Debt costs continue to escalate during the next three years and begin to decline in 2003. These estimates include debt charges for 2000 to 2002 of \$136.8 million, \$138.6 million, and \$141.4 million respectively. Debt costs in 1999 were \$134.3 million.

Pension Surplus

As a result of exceptional investment performance, a significant pension surplus has accumulated. The surplus has been divided between the plan members and the City, and allows the City to take a full or partial contribution holiday. A retroactive pension contribution repayment is expected in an amount of \$33.9 million which has been set aside in an interest bearing reserve, enhancing the City's financial stability.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund

The following summary presents the three-year tax-supported budget and compares it to 1999. Realty tax revenue is decreasing due to the property tax reduction. Both revenue and expenditures show a decline in 2000 compared to 1999 as a result of the transfer of social services and public health services to the province.

IN MILLIONS	1999 ADOPTED	2000 ADOPTED	2001 PROJECTION	2002 PROJECTION
REVENUE				
Realty Tax/Payments in Lieu of Taxes	\$392.5	\$388.3	\$379.1	\$371.8
Business Tax/Licenses in Lieu of Business Tax	\$ 54.6	\$ 54.9	\$ 55.7	\$ 55.4
Other	\$238.0	\$224.3	\$192.7	\$203.8
TOTAL	\$665.1	\$667.5	\$627.5	\$631.0
EXPENDITURES				
Departmental	\$603.6	\$542.7	\$546.0	\$550.7
Corporate	\$ 81.5	\$124.8	\$ 81.5	\$ 80.3
TOTAL	\$665.1	\$667.5	\$627.5	\$631.0

Note: Debt and finance charges were allocated to departments beginning in 1998. This change was made to better reflect program and service costs at the departmental level. The 1999 adopted estimates amount for debt and finance charges is \$134.3 million. For 2000 to 2002, these costs are \$136.8 million, \$138.6 million, and \$141.4 million respectively.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund

BUDGET IMPACT ON THE HOMEOWNER

The budget provides the homeowner with a 6% property tax reduction over three years. The inflation-adjusted reduction is much larger.

An Average Home assessed at \$87,900

	1999	2000	2001	2002
Municipal property taxes (excludes school taxes)	\$1,324	\$1,298	\$1,271	\$1,245
Decrease from 1999: Amount		\$ (26)	\$ (53)	\$ (79)
%		-2.0%	-4.0%	-6.0%

A Sample Home assessed at \$100,000

	1999	2000	2001	2002
Municipal property taxes (excludes school taxes)	\$1,506	\$1,476	\$1,446	\$1,416
Decrease from 1999: Amount		\$ (30)	\$ (60)	\$ (90)
%		-2.0%	-4.0%	-6.0%

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

Company: 01 General Revenue Fund

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
Corporate					
00	81,547,760	124,853,832	43,306,072	81,471,994	80,267,303
Mayor's Office					
01	512,445	501,017	(11,428)	499,163	496,418
Council					
02	2,206,214	2,223,883	17,669	2,241,906	2,260,289
CAO Secretariat					
03	3,172,749	2,859,639	(313,110)	2,848,908	2,833,016
City Clerks					
04	4,979,374	4,837,123	(142,251)	5,174,372	5,044,985
Audit					
08	833,531	914,424	80,893	911,041	906,030
Corporate Finance					
12	10,525,157	11,900,101	1,374,944	11,024,907	12,581,496
Corporate Departmental					
13	1,228,147	(12,069,019)	(13,297,166)	(16,021,334)	(17,924,762)
Property Assessment					
14	12,200,116	12,101,984	(98,132)	12,416,610	12,123,831
Public Works					
18	154,059,580	154,353,906	294,326	157,255,170	158,876,672
Land Drainage and Flood Control					
20	19,684,964	19,949,873	264,909	19,427,212	21,882,679
Fire Department					
21	72,166,259	71,300,515	(865,744)	72,626,148	72,971,023
Police Services					
22	109,467,115	114,740,354	5,273,239	117,498,312	117,891,902
Social Services					
24	52,293,729		(52,293,729)		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

Company: 01 General Revenue Fund

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
Museums					
27	562,169	562,169	0	547,599	544,587
Hydro Street Lighting					
28	8,238,000	8,154,293	(83,707)	8,124,492	8,080,357
Ombudsman					
30	455,785	469,387	13,602	474,843	480,486
Race Relations Committee					
31	69,000	67,461	(1,539)	67,212	66,842
Corporate Services					
33	22,915,795	24,300,507	1,384,712	23,069,429	21,731,352
Refuse Collection					
61	16,212,137	15,816,000	(396,137)	15,645,000	15,599,000
Community Services					
62	77,838,864	75,074,429	(2,764,435)	75,481,958	76,510,380
Planning, Property and Development					
63	33,456,497	33,832,227	375,730	35,910,911	36,975,570
EPC Secretariat					
64	495,467	771,576	276,109	768,872	764,867
55xxxx EXPENSES	<u>685,120,854</u>	<u>667,515,681</u>	<u>(17,605,173)</u>	<u>627,466,725</u>	<u>630,964,323</u>
44xxxx REVENUES					
CAO Secretariat					
03	2,000	0	(2,000)	0	0
City Clerks					
04	43,500	35,900	(7,600)	35,900	15,900
Corporate Finance					
12	586,573,282	602,228,548	13,655,266	564,216,222	565,307,266
Property Assessment					
14	10,000	10,000	0	10,000	10,000
Public Works					
18	5,113,444	5,192,370	78,926	5,539,898	6,316,898

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THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

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Company: 01 General Revenue Fund

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
Land Drainage and Flood Control					
20	3,230,095	3,338,000	107,905	3,340,000	3,377,000
Fire Department					
21	3,407,850	3,410,350	2,500	3,410,350	3,410,350
Police Services					
22	12,287,251	12,592,000	304,749	12,933,000	13,030,000
Social Services					
24	35,427,879	0	(35,427,879)	0	0
Corporate Services					
33	695,277	537,900	(157,377)	537,900	537,900
Refuse Collection					
61	645,000	611,000	(34,000)	498,000	25,000
Community Services					
62	19,094,616	19,164,639	70,023	20,082,758	22,046,985
Planning, Property and Development					
63	16,590,660	20,337,597	3,746,937	16,805,320	16,829,647
EPC Secretariat					
64	0	57,377	57,377	57,377	57,377
44xxxx REVENUES	<u>685,120,854</u>	<u>667,515,681</u>	<u>(17,605,173)</u>	<u>627,466,725</u>	<u>630,964,323</u>

Mill Rate Support / (Contribution)

0

0

0

0

0

VARIANCE PERCENT

N/A %

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Budget Account Summary

Company: 01 General Revenue Fund

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
551xxx SALARIES & BENEFITS					
551101 Salaries-Permanent	227,925,373	220,941,132	(6,984,241)	225,891,734	229,589,473
551102 Salaries-Temporary	26,240,416	24,314,387	(1,926,029)	23,242,127	21,474,721
551103 Overtime	3,082,635	2,744,924	(337,711)	2,836,766	3,184,444
551104 Overtime-Court	1,311,900	1,420,202	108,302	1,375,025	1,401,675
551105 Statutory Pay	820,000	792,000	(28,000)	742,156	733,425
551106 Shift Premium	1,235,917	1,213,305	(22,612)	1,204,243	1,207,889
551107 Acting Pay	1,062,324	1,024,782	(37,542)	1,034,303	1,037,806
551108 Long Service Pay	588,956	544,794	(44,162)	545,798	545,271
551110 Training Pay	10,000	10,140	140	10,343	10,550
551114 Technology Retention Adj	630,415	945,183	314,768	1,800	1,800
551187 Furlough - Permanent	(125,487)	(170,962)	(45,475)	(116,976)	(117,399)
551188 Furlough - Temporary	(1,650)	(2,380)	(730)	(2,400)	(2,475)
551189 Wage Adjustment		(197,630)	(197,630)	(311,824)	(374,886)
551190 Vacancy Mgmt Allocated	(4,855,595)	(2,760,653)	2,094,942	(3,086,769)	(3,775,228)
551195 Secondments	231,485	20,000	(211,485)	20,000	0
551201 Civic Pension	17,827,038	17,394,931	(432,107)	17,886,227	18,273,772
55120102 Civic Pension - Man Adj	374,570	434,873	60,303	(49,767)	(250,909)
551202 Canada Pension	6,173,998	6,567,901	393,903	7,319,767	8,050,197
55120202 Canada Pension - Man Adj	257,110	269,695	12,585	232,220	232,862
551204 Councillors' Pension	265,000	265,000	0	265,000	265,000
551205 Group Insurance	1,271,545	1,234,193	(37,352)	1,266,058	1,290,962
55120502 Group Insurance - Man Adj	(88,940)	(13,368)	75,572	(21,710)	(40,516)
551206 Benefit To Dep Emp Killed	70,000	70,000	0	70,000	70,000
551207 Unemployment Insurance	7,090,193	6,246,572	(843,621)	5,865,253	5,848,504
55120702 Employment Ins - Man Adj	(1,328)	163,196	164,524	195,132	174,581
551208 Workers Compensation	2,135,306	2,165,053	29,747	2,162,241	2,148,298
55120801 Payroll Costs	4,200	9,500	5,300	9,500	9,565
55120803 Rehabilitation Employment	3,800	3,900	100	3,900	3,955
55120805 Medical Expenses	70,000	90,000	20,000	91,000	92,000
55120807 Pension Awards	60,000	45,000	(15,000)	45,300	45,600
55120809 Fatality Pension Premiums	119,648	134,351	14,703	136,959	139,376
55120811 Interest & Administration	95,000	100,000	5,000	100,950	101,900
551210 Sick Leave Severance Pay	3,200,000	3,285,700	85,700	3,400,000	3,400,000
551211 Pre-Retirement Payroll	15,000	0	(15,000)	0	
551212 Retirement Allowance	9,100	0	(9,100)	0	
551213 Special Early Retirement	30,600	0	(30,600)	0	
551215 Dental Plan	4,050,642	3,873,996	(176,646)	3,755,494	3,772,771

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
551217 Vision Care	503,538	482,343	(21,195)	465,875	468,065
551218 Special Severance Pay	300,000	447,599	147,599	300,000	300,000
551220 Vacation/Overtime Cashout	240,000	245,000	5,000	245,000	245,000
551222 Pension Contrib Reduction		(13,300,000)	(13,300,000)	(13,300,000)	(13,300,000)
551xxx SALARIES & BENEFITS	302,232,709	281,054,659	(21,178,050)	283,830,725	286,257,849
552xxx SERVICES					
552101 Profes & Consult Services	3,891,171	3,894,474	3,303	3,627,276	3,200,740
552102 Special Serv-Non-Profess	8,644,815	7,198,718	(1,446,097)	8,991,260	11,841,006
552103 Janitorial Services	39,955	49,545	9,590	49,974	50,697
552104 Freight & Messenger Serv	196,272	151,177	(45,095)	151,908	186,943
552106 Corp Educational Consult	144,779	144,779	0	144,779	144,779
552201 Allocated Dept Costs	5,666,291	4,771,163	(895,128)	4,620,900	4,657,179
552301 Transportation	7,884	14,332	6,448	14,382	14,435
552302 Auto Allowance	2,079,260	1,877,842	(201,418)	1,819,371	1,838,137
552401 Heat-Gas,Oil,Steam & Elec	514,882	510,298	(4,584)	511,181	517,997
552402 Light And Power	9,918,218	2,768,044	(7,150,174)	2,797,006	2,828,466
552403 Water	394,637	399,050	4,413	401,230	407,816
552404 Real Prop Con-Const& Mice	13,040,477	18,835,640	5,795,163	19,346,918	18,918,457
552501 Office Equipment Mice	1,183,683	1,031,945	(151,718)	1,057,236	1,210,816
552502 Vehicle Maintenance	177,420	432,400	254,980	441,900	452,236
55250202 Safety Inspections		1,500	1,500	1,500	1,522
55250204 Towing Services	5,000	4,000	(1,000)	4,000	4,000
552503 Cleaning And Laundry	69,433	61,997	(7,436)	62,233	62,588
552504 Radio Maintenance	27,930	27,930	0	27,930	27,930
552505 Other Equipment Servicing	887,933	2,022,262	1,134,329	1,986,472	1,952,649
552601 Print,Bind & Photocopy	1,174,010	1,230,090	56,080	1,248,474	1,486,653
552602 Telephone & Telegram	2,857,055	1,895,849	(761,206)	1,927,574	1,943,459
55260201 Telephone-Reg. Desk Set		484,931	484,931	482,981	540,681
55260202 Telephone-Cellular	10,686	60,918	50,232	62,150	62,302
55260203 Telephone Alarm Systems		4,060	4,060	4,060	4,138
552603 Advertising	646,741	436,684	(210,057)	420,251	498,371
552604 Insurance-Fire,Etc.	768,635	751,385	(17,250)	624,935	636,135
552605 Insurance & Licenses-Auto	506,833	490,111	(16,722)	497,181	507,438
552606 Drivers' Licenses	8,288	7,680	1,392	7,742	7,813
552607 Certs,Permits,Licenses	486,358	488,591	22,233	489,441	475,191
552608 Hauling	7,900	6,700	(1,200)	6,700	6,700
552609 Aircraft Hire	258,435	258,435	0	258,435	262,148
552610 Lens,Registrations,Etc.	102,703	82,622	(20,081)	80,622	94,622
552701 Rentals	6,504,428	5,943,128	(561,300)	5,882,003	5,892,746

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund

Number / Name		1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
552702	Equipment Rental-Internal	13,848,417	13,478,259	(370,158)	13,130,353	12,787,982
552703	Equipment Rental-External	4,305,157	4,251,424	(53,733)	4,315,366	4,504,227
552704	Parking Space Rental	240,266	228,604	(11,662)	229,955	232,621
552706	Demurrage Charges	3,805	3,912	107	3,971	4,032
552801	Councillor Tax Free Allow	316,909	318,010	1,101	324,375	330,860
552802	Meal Expense	58,915	68,618	9,703	69,475	72,490
552803	Luncheons & Receptions	88,297	88,479	182	91,977	91,174
552804	Membership Fees	240,835	248,605	7,770	250,375	251,566
552805	Postage	784,658	587,563	(197,095)	673,284	913,638
552806	Training/Workshops/Tuitn	822,329	832,774	10,445	784,477	829,026
552809	Conferences	146,134	172,881	26,747	168,182	171,236
55280901	Conferences Involv Travel		2,000	2,000	2,000	2,000
552810	Travel-City Business	82,064	85,248	3,184	85,054	86,710
552811	Agency Fees & Commissions	16,580	16,500	(80)	16,600	16,600
552812	Landfill Tipping Fees	4,423,856	4,904,960	481,104	4,853,916	4,856,348
552813	Nat Organiz & Panel Part	64,596	53,518	(11,078)	52,343	62,882
552814	Professional Development	68,267	68,600	333	69,719	70,158
552815	Study Tours	11,200	11,400	200	11,628	11,856
552816	Corp Training & Tuition	125,479	125,479	0	125,479	125,479
552817	Medical-Dental Services	261,300		(261,300)		
552818	Job Accommodation	8,385	8,385	0	8,385	8,385
552xxx	SERVICES	85,917,541	81,893,499	(4,024,042)	83,316,919	86,146,060
553xxx	MAT. PARTS SUPPLIES					
553101	Atlases And Maps	17,500	20,613	3,113	22,710	27,822
553102	Blueprinting Supplies	16,111	21,171	5,060	21,244	21,323
553103	Photographic Supplies	123,800	118,820	(4,980)	120,400	120,874
553104	Stationery & Office Supp	1,236,251	1,175,097	(61,154)	1,188,385	1,247,794
553105	Periodicals & Subscripts	102,770	98,969	(3,801)	98,042	99,267
553201	Med,Dental,Opt & Lab Supp	154,264	50,075	(104,189)	50,752	51,598
553202	Educational Supplies	27,900	26,319	(1,581)	26,672	26,931
553203	Animal Food And Supplies	172,860	186,009	13,349	236,955	236,104
553204	Emergency Supplies	66,337	67,341	1,004	68,626	69,913
553205	Surveyor'S Supplies	20,292	40,413	20,121	40,560	40,718
553206	Rec Supplies & Materials	263,298	286,679	23,381	286,639	289,799
553207	Cleaning Supplies	103,878	103,598	(280)	104,406	105,607
553208	Other Op Supp & Materials	708,883	653,484	(55,399)	661,256	657,870
553209	Small Tools	82,291	83,408	1,117	84,717	86,187
553210	Uniforms,Protect & Safety	1,583,957	1,792,003	208,046	1,670,932	1,652,996
553211	Small Tools Surcharge	694,321	594,484	(99,837)	581,660	601,048

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Budget Account Summary

Company: 01 General Revenue Fund

Number / Name		1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
553212	Drafting Supplies	13,500	28,703	15,203	28,950	29,215
553301	Motive Fuels & Lubricants	1,520,339	1,531,060	10,721	1,530,330	1,570,400
55330101	Lubricants	5,300	5,400	100	5,508	5,616
553302	Chemicals	360,449	321,226	(39,223)	322,672	302,282
553304	Compressed Gases	980	992	12	1,008	1,026
553402	Aggregates	1,200	1,200	0	1,200	1,200
553403	Mice-Materials & Supplies	7,624,284	7,260,860	(363,424)	7,295,564	7,335,945
553404	Elec & Communication	406,300	407,877	1,577	409,683	411,671
553501	Automotive Parts	645,812	305,458	(340,354)	302,635	384,606
553503	Other Parts & Accessories	201,630	190,475	(11,155)	192,797	196,120
553601	Purchases For Resale	104,180	106,180	2,000	106,180	106,441
553602	Manufacture Of Signs	245,080	248,059	2,979	246,687	250,586
55360335	Miscellaneous		300	300	300	300
553801	Clothing Allowance	333,521	349,456	15,935	352,519	358,019
553803	Inventory Adjustment	5,000	5,000	0	5,000	5,000
553991	Grounds Maintenance	116,922	117,084	162	116,830	116,788
553992	Painting	4,500	4,500	0	4,500	4,500
553994	Elevator Maintenance	18,000	18,000	0	18,000	18,000
553995	Filter Maintenance	1,500	1,500	0	1,500	1,500
553996	Overhead Door Repairs	450	450	0	450	450
553997	Plumbing And Heating	21,124	21,124	0	21,030	21,011
553999	Furniture Repairs	4,000		(4,000)		
553xxx	MAT. PARTS SUPPLIES	17,008,584	16,243,367	(765,217)	16,227,299	16,456,527
554xxx	ASSETS - PUR. ETC.					
554101	Motive Equipment	1,293,998	1,377,480	83,482	1,419,580	1,419,580
554102	Elec. Light & Com Equip	104,777	174,577	69,800	175,827	177,077
554103	Office Equipment	144,357	148,085	3,728	148,137	337,935
554104	Other Equipment	2,455,369	2,650,407	195,038	2,465,951	2,304,680
554201	Office Furniture	102,809	59,775	(43,034)	60,704	61,641
554202	Books	2,472,260	2,458,606	(13,654)	2,409,618	2,410,139
554203	Other Personal Property	8,480	8,510	50	8,527	8,544
554301	Real Property Purchases	65,000	0	(65,000)	65,000	65,000
554xxx	ASSETS - PUR. ETC.	6,647,030	6,877,440	230,410	6,753,544	6,784,596
557xxx	DEBT & FINANCE CHARG					
557101	Debenture Debt - Interest	67,402,673	64,660,197	(2,742,476)	63,201,989	61,973,661

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund

Number / Name		1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
557102	Debenture Debt -Principal	32,810,479	29,736,576	(3,073,903)	33,333,956	34,022,272
557103	General Reserve Interest	12,936,767	12,096,968	(839,799)	12,670,154	13,538,629
557104	General Reserve Principal	15,770,521	25,443,770	9,673,249	27,323,580	29,711,812
557202	Depreciation	1,996,949	1,255,940	(741,009)	1,278,723	1,279,198
557203	Amortization	2,263,058	2,456,343	193,285	372,320	59,000
557204	Lease Pymt-Charleswood Br	1,525,964	1,525,964	0	1,525,964	1,525,964
557303	Foreign Exchange	961,350	207,000	(754,350)	205,300	207,900
557304	Tax Discounts	260,000	285,000	25,000	290,000	295,000
557305	Bank Service Charges	400,000	300,000	(100,000)	300,000	300,000
557306	Provision For Bad Debts	2,597,597	951,049	(1,646,548)	951,050	951,282
557307	Debenture Issue Expense	1,130,000	1,223,936	93,936	489,859	558,964
557309	Credit Card Commission	50,093	50,935	842	50,935	51,639
557310	Home Prop Tax Cr & Rebate	470,000	870,000	400,000	850,000	335,000
557311	Late Payment Charges	150	150	0	150	150
557xxx	DEBT & FINANCE CHARG	140,575,601	141,063,828	488,227	142,843,980	144,810,471
558xxx	GRANTS TRANS. OTHER					
558101	Grants	9,246,799	9,486,675	239,876	9,556,639	9,536,082
558201	Claims	1,301,854	1,444,944	143,090	1,539,454	1,543,595
558301	Municipal Tax	7,443,850	7,521,424	77,574	6,621,533	7,749,902
558302	Sales Tax	30,695	30,695	0	30,695	30,695
558303	Business Tax	99,850	99,850	0	99,850	99,850
558306	Provincial Payroll Tax	5,811,648	6,011,648	200,000	5,861,648	5,911,648
558308	Heritage Conservation-Cr	200,000	600,000	400,000	800,000	800,000
558309	Downtown Hert/Con Tax Cr	310,000	500,000	190,000	500,000	500,000
558402	Trans To General Capital	2,247	2,247	0	2,247	2,247
558405	Tran To Retirement Allow	330,000	330,000	0	0	
558412	Tran To Transit System	24,937,807	26,930,194	1,992,387	27,047,482	27,079,879
558415	Tran To Ambulance Service	1,891,108	2,604,972	713,864	2,713,468	2,854,408
558421	Tran To Perpetual Mic Res	80,000	85,000	5,000	85,000	86,220
558432	Tran To Computer Reserve	141,321	213,046	71,725	267,411	176,761
558433	Transfer To Library Res.	717,000	736,000	19,000	726,000	726,000
558434	Tsl To Golf Course Res	112,600	234,500	121,900	234,500	237,880
558438	Trans To Pens Surplus Res		42,083,888	42,083,888	62,205	
558442	Transfer To Reserve	36,446	36,845	399	37,173	37,319
558443	Tsl To Civ Bldgs-Fac Cost	26,746,881	25,711,861	(1,035,020)	25,194,617	25,133,647
558449	Tsl To Public Works Fund	12,647,462	14,035,392	1,387,930	14,035,392	13,985,392
558450	Trans To Pub Works/Bld Mt		28,350	28,350	28,350	28,350
558451	Trans To Idea Bank-Prin		21,830	21,830	0	0
558501	Basic Allowance	75,530,771		(75,530,771)		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
558601 Miscellaneous Expense	3,542,597	4,983,582	1,440,985	5,526,537	5,141,892
558608 Expenditure Management	(181,750)	(274,570)	(92,820)	(340,101)	(386,110)
558612 Cost Reduction Measures			0	(3,800,000)	(5,700,000)
558701 Pymt To Other Authorities	5,968,556	6,279,766	311,210	6,531,305	5,632,006
558xxx GRANTS TRANS. OTHER	176,947,742	149,738,139	(27,209,603)	103,361,403	101,207,463
559xxx RECOVERIES					
559101 Inter-Departmental Recov	(1,745,844)	(1,906,664)	(160,820)	(1,909,107)	(1,912,635)
559102 Departmental Recoveries	(2,583,608)	(2,634,519)	(50,911)	(2,651,208)	(2,686,010)
559103 Inter-Fund Recoveries	(2,396,604)	(2,919,993)	(523,389)	(2,671,091)	(2,847,018)
559201 Federal Recoveries	(725,662)	(207,938)	517,724	(156,303)	(156,303)
559202 Provincial Recoveries	(34,764,748)	(237,507)	34,527,241	(43,825)	(37,396)
559203 Inter-Fund Recoveries	(103,000)	(103,645)	(645)	(104,431)	(105,275)
559204 Other External Recoveries	(1,888,887)	(1,344,985)	543,902	(1,331,180)	(2,554,006)
559xxx RECOVERIES	(44,208,353)	(9,355,251)	34,853,102	(8,867,145)	(10,698,643)
55xxxx EXPENSES	685,120,854	667,515,681	(17,605,173)	627,486,725	630,964,323
44xxxx REVENUES					
441xxx TAXATION					
441101 Municipal Realty Tax	358,442,370	354,645,365	(3,797,005)	346,120,968	339,365,187
441102 Local Improvement Taxes	2,574,000	2,252,000	(322,000)	2,026,800	1,824,120
441104 Deferred L I Reactivated	5,000	5,000	0	5,000	5,000
441109 L I Commuted	1,000,000	850,000	(150,000)	100,000	100,000
441301 Business Tax	51,471,849	51,582,631	110,782	52,226,267	51,520,017
441302 License In Lieu Bus Tax	3,100,000	3,300,000	200,000	3,500,000	3,900,000
441303 Amusement Tax	2,450,000	2,900,000	450,000	2,950,000	3,000,000
441304 Electricity Tax	10,238,000	10,720,000	482,000	10,867,000	11,029,000
441305 Gas Tax	2,800,000	2,900,000	100,000	2,900,000	2,900,000
441308 Billboard Tax	46,000	46,000	0	46,460	46,925
441xxx TAXATION	432,127,219	429,200,996	(2,926,223)	420,742,495	413,690,249
442xxx GEN. GRANTS IN LIEU					
442001 Pmnts I/L Taxes - General	34,100,170	33,696,952	(403,218)	32,957,836	32,462,990

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund

<u>Number / Name</u>	<u>1999 Adopted</u>	<u>2000 Adopted</u>	<u>Variance Amount</u>	<u>2001 Projection (from 2000)</u>	<u>2002 Projection (from 2000)</u>
442xxx GEN. GRANTS IN LIEU	34,100,170	33,696,952	(403,218)	32,957,836	32,462,990
443xxx GOVERNMENT GRANTS					
443101 Prov Tax Sharing Grant	37,914,750	44,460,000	6,545,250	45,500,000	46,600,000
443102 Provincial Welfare Grant	35,408,879	0	(35,408,879)	0	0
443103 Provincial Health Grant	525,000	0	(525,000)	0	0
443105 Prov Libraries Grant	1,910,118	1,844,718	(65,400)	1,907,678	1,910,118
443107 Provincial Support Grant	5,880,000	6,080,000	200,000	6,109,400	6,138,947
443108 Prov Dutch Elm Grant	700,000	900,000	200,000	900,000	900,000
443110 Prov Unconditional Grant	19,587,500	19,587,500	0	19,587,500	19,587,500
443127 Prov Grants-Other	2,297,189	7,026,086	4,728,897	8,682,571	8,744,600
443130 Prov Grants-Video Lottery	6,900,000	7,100,000	200,000	7,200,000	7,300,000
443131 Prov Grants-Cost Offsets	0	(23,500,000)	(23,500,000)	(23,500,000)	(23,500,000)
443215 Fed Grants-Other	62,377	62,377	0	62,377	62,377
443xxx GOVERNMENT GRANTS	111,185,813	63,560,681	(47,625,132)	66,449,526	67,743,542
444xxx REGULATION FEES					
444101 Electrical Permits	573,000	573,000	0	573,000	573,000
444102 Building Permits	2,431,000	3,316,261	885,261	3,446,000	3,446,000
444103 Temporary Building Permit	58,000	58,000	0	58,000	58,000
444104 Plumbing & Sewer Permits	247,000	264,000	17,000	264,000	264,000
444105 Examination Fees	3,000	3,000	0	3,000	3,000
444106 Zoning Memoranda Fees	125,000	125,000	0	125,000	125,000
444108 Zoning Adjustments Fees	375,000	375,000	0	375,000	375,000
444109 Dev Appl-Advertising Fees	27,000	27,000	0	27,000	27,000
444110 Sud-Division Filing Fees	42,000	42,000	0	42,000	42,000
444111 Use And Occupancy Fees	150,000	150,000	0	150,000	150,000
444112 Building Plan Search Fees	9,000	9,000	0	9,000	9,000
444114 Building Grade Permits	40,000	40,000	0	40,000	40,000
444115 Construction Permits	49,000	49,000	0	49,000	49,000
444116 Use Of Streets Permits	20,000	20,000	0	20,000	20,000
444117 Street Cut Permits	300,000	425,000	125,000	423,000	420,000
444118 Moving Permits	80,000	80,000	0	80,000	80,000
444119 Street Rental Permits	10,000	10,000	0	10,000	10,000
444120 Pub Vend Machine Permits	27,800	27,800	0	27,800	27,800
444121 Civ Char Endor Bureau Per	8,000	0	(8,000)	0	0
444125 Pound Fees	45,000	0	(45,000)	0	0
444129 Home Occupation Permits	48,000	48,000	0	48,000	48,000
444131 Development Permit Fee	152,000	152,000	0	152,000	152,000

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Budget Account Summary

Company: 01 General Revenue Fund

Number / Name		1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
444132	Demolition Permits	14,000	14,000	0	14,000	14,000
444133	Parking Permits	104,040	78,000	(26,040)	78,000	78,000
444135	Block Party Insurance Fee	3,000	3,000	0	3,000	3,000
444136	Application Fees	97,500	117,128	19,628	117,806	117,406
444139	Ldg Zone/Pkg Reg Fees	600	600	0	600	600
444140	Traveller - Clinic Fees	126,145	0	(126,145)	0	0
444142	Non-Resident Memberships	43,000	60,000	17,000	60,000	60,000
444143	Sign Permit Erection Fees	33,000	33,000	0	33,000	33,000
444144	Zoning Inspection Fees	10,000	10,000	0	10,000	10,000
444145	Plan Review Fee	23,500	24,000	500	24,000	24,000
444146	Alarm Permits	0	100,000	100,000	100,000	100,000
444201	General License	1,500,000	1,768,637	268,637	1,970,529	2,094,800
444202	Dog License	400,000	0	(400,000)	0	0
444203	Mobile Homes License	302,000	306,000	4,000	306,000	306,000
444204	Encroachment Licence-Perm	380,000	380,000	0	380,000	380,000
444205	Plumb & Elec Cont License	126,000	126,000	0	126,000	126,000
444206	Encroachment Licence-Sign	79,000	79,000	0	79,000	79,000
444207	Lotteries License	13,000	43,000	30,000	43,000	43,000
444208	Contractors Licenses	2,550	2,550	0	2,550	2,550
444209	Mobile Advertising Signs	188,000	188,000	0	188,000	188,000
444301	Police Fines	2,375,000	2,700,000	325,000	2,700,000	2,700,000
444302	Parking Fines-Commiss'Rs	4,400,000	4,050,000	(350,000)	4,050,000	4,050,000
444303	Parking Fines-Police Dept	60,000	60,000	0	60,000	60,000
444304	Bylaw Fines	210,000	210,000	0	210,000	210,000
444305	Library Fines	570,000	570,000	0	570,000	570,000
444306	Red Light Enforcement	150,000	0	(150,000)	0	0
444307	False Alarm Fines	228,556	122,000	(106,556)	92,000	92,000
444401	Late Payment Charges	8,500	8,500	0	8,599	8,732
444402	N S F Cheque Charge	106,732	134,782	28,050	136,872	139,431
444405	Lost & Damaged Items	41,000	41,000	0	41,000	41,000
444406	Non Pick Up Of Holds	5,000	5,000	0	5,000	5,000
444xxx	REGULATION FEES	16,419,923	17,028,258	608,335	17,330,756	17,454,319
445xxx	SALE OF GOODS & SERV					
445104	Sales Tax Commission	150	0	(150)	0	0
445111	Pay Station Commission	20,000	20,000	0	20,000	20,000
445112	Surrendered Animals	150	0	(150)	0	0
445113	Retail Sales	1,000	0	(1,000)	0	0
445114	Trap Set-Up	100	0	(100)	0	0
445201	Rental-Fixed Assets	1,341,325	1,965,718	624,393	1,992,986	1,993,296

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
445202 Rental-Parking General	2,600,000	2,855,000	255,000	2,875,000	2,892,500
445203 Rental-Mon Park-Civ Emp	150,000	170,000	20,000	190,000	190,000
445204 Rental-Mon Parking-Other	60,000	60,000	0	60,000	60,000
445205 Rental-Ann Park-City Dept	138,000	148,000	10,000	158,000	158,000
445206 Rental-Casual Parking	105,000	115,000	10,000	125,000	125,000
445207 Rental-Evening Parking	40,000	40,000	0	40,000	40,000
445208 Rental-Parking Meter Fees	2,300,000	2,350,000	50,000	2,400,000	2,450,000
445211 Rental-Equipment	555,540	535,440	(20,100)	564,040	661,110
445215 Rental-Magistrates Court	70,000	70,000	0	70,000	70,000
445217 Rental-Miscellaneous	250,500	251,500	1,000	280,000	366,513
445219 Rental-Pers Use City Veh	20,200	1,200	(19,000)	1,200	1,200
445220 Rental-Rooms	28,438	22,348	(6,090)	22,348	22,642
445221 Rental-Garden Plot	4,204	4,204	0	4,204	4,204
445304 Sale Of Traffic Signs	1,400	1,400	0	1,400	1,400
445305 Sale Of Sur Mat & Equip	492,700	222,700	(270,000)	192,700	197,700
445306 Sale Of Bicycles	65,000	65,000	0	66,500	68,000
445307 Sale Of Merchandise	154,425	163,425	9,000	163,425	165,288
445308 Sale Of By-Laws And Maps	5,000	55,000	50,000	55,000	55,000
445317 Land Sales	4,000,000	5,800,000	1,800,000	2,000,000	2,000,000
445319 Sale Of Animals	4,500	0	(4,500)	0	0
445324 Document Fees	13,000	13,000	0	13,000	13,000
445329 Arena Rink Board Advertis	7,700	7,700	0	7,700	7,801
445330 Leisure Guide Advertising	60,000	60,000	0	61,080	62,179
445401 Tax Cert & Enquiries Serv	305,000	379,500	74,500	379,500	379,500
445403 Underground Struct Serv	112,000	162,000	50,000	512,000	1,112,000
445404 Fire Protection Services	56,000	57,000	1,000	57,000	57,000
445405 Police Services	2,290,626	2,319,414	28,788	2,359,929	2,394,900
445406 Weed Control Services	72,114	72,114	0	72,114	72,114
445409 Cemetery Fees-Brookside	633,700	652,700	19,000	664,255	1,060,688
445410 Cemetery Fees-St.Vital	123,700	134,200	10,500	136,425	258,764
445411 Cemetery Fees-Transcona	124,700	134,200	9,500	136,425	263,830
445412 Golf Green Fees	2,120,000	2,215,010	95,010	2,291,714	2,435,290
445415 Program Registration Fee	3,885,590	4,078,497	192,907	4,220,642	4,282,609
445420 Firearm Con-Cert & Inspec	0	78,000	78,000	78,000	78,000
445422 Record Searches	2,350	2,350	0	2,350	2,350
44542201 Record Searches	275,000	300,000	25,000	305,000	310,000
44542202 Record Searches-Exonerate	28,000	5,000	(23,000)	5,000	5,000
44542203 Record Searches-Transcrip	17,500	17,500	0	17,500	17,500
445423 Indoor Pool Services	1,820,174	1,962,549	142,375	1,987,726	2,046,382
445424 Outdoor Pool Services	95,280	95,280	0	95,280	96,534
445425 Arenas & Indoor Rinks Ser	2,290,416	2,286,506	(3,910)	2,340,898	2,402,496
445441 Printing Services	6,000	6,400	400	6,400	6,400

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
445444 Concessions-General	566,469	496,791	(69,678)	500,856	538,954
445445 Concessions C.Ctre/P.S.B.	6,060	6,060	0	6,060	6,060
445449 Conc-Vermillion Rd	2,500	0	(2,500)	0	0
445450 Central File Property Src	84,000	84,500	500	84,500	84,500
445456 Food Handler Certificate	60,000	60,000	0	60,000	60,000
445458 Printing Serv-Prod Mater	1,500	3,500	2,000	3,500	3,500
445460 Zoo Admission	605,000	605,000	0	562,437	625,000
445461 Pool Course Certificate	2,000	0	(2,000)	0	0
445463 Bulk Waste Pick Up	25,000	25,000	0	25,000	25,000
445464 Video Surcharge	100,000	150,000	50,000	150,000	201,473
445465 Computer Data Services	20,000	95,000	75,000	95,000	95,000
445467 Athletic Field User Fee-A	49,528	100,000	50,472	49,528	49,528
445474 Ski Trail Fees	7,000	7,500	500	7,500	7,600
445475 Sundry Fees & Services	465,674	554,867	89,193	587,762	628,074
445477 Volume Discount Passes	57,870	150,270	92,400	168,975	182,016
445479 Redemption Certificate Fe	800	1,700	900	1,800	1,900
445481 Fax Fees	1,000	1,000	0	1,000	1,000
445482 Sales Discounts	2,500	2,500	0	2,500	2,533
445502 Agrmnts Rcvbl-Legal,Admin	132,900	132,900	0	132,900	132,900
445503 General Government Charge	4,480,087	4,380,087	(100,000)	4,380,087	4,380,087
445508 Administration Charges	704,967	611,412	(93,555)	611,518	611,627
445509 Land Dev Agreement Fees	54,000	54,000	0	54,000	54,000
445510 Lost Card Replacement Fee	16,500	16,500	0	16,500	16,500
445xxx SALE OF GOODS & SERV	34,191,837	37,493,442	3,301,605	34,533,164	36,613,442
446xxx INT. AND DEBT CHARGE					
446201 Short Term Inv Interest	150,000	150,000	0	150,000	150,000
446203 Tax Penalties Interest	4,800,000	5,000,000	200,000	5,000,000	5,000,000
446204 Cap Construction Interest	1,105,200	1,115,000	9,800	1,115,000	1,115,000
446211 Interest On Gst Receipt	2,000	0	(2,000)	0	0
446301 Urban Renewal Recoverable	88,560	88,560	0	88,560	88,560
446306 Convention Ctr Recoverabl	688,283	671,112	(17,171)	588,721	588,721
446307 Headingley Recoverable	22,056	22,056	0	18,083	14,652
446402 Cont From Sinking Fund	7,500,000	6,900,000	(600,000)	7,300,000	7,100,000
446xxx INT. AND DEBT CHARGE	14,356,099	13,946,728	(409,371)	14,260,364	14,056,933

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
447xxx TRANSFERS					
447105 Transfer From Hydro	17,902,609	16,500,000	(1,402,609)	16,830,000	16,830,000
447106 Transfer From Waterworks	8,069,941	8,218,350	148,409	8,412,350	8,384,350
447109 Transf From Sewage Disp	9,470,326	9,414,872	(55,454)	9,459,194	9,493,594
447110 Transf From P.W. Fund	101,252	115,746	14,494	115,746	115,746
447111 Trans From Ems Ret Eam	2,073,282	0	(2,073,282)	0	0
447112 Trans From Sld Waste Disp	1,632,054	586,000	(1,046,054)	473,000	0
447113 Transf From Utilities	0	0	0	0	5,700,000
447124 Trans From Cive Bldg Fund	2,836,100	2,853,567	17,467	2,904,617	2,861,444
447131 Trans Fr Pens Surplus Res	0	0	0	0	2,295,970
447132 Trans From Other Funds	0	0	0	1,900,000	1,900,000
447xxx TRANSFERS	42,085,564	37,688,535	(4,397,029)	40,094,907	47,581,104
448xxx OTHER REVENUE					
448101 Tool & Supplies Surcharge	36,000	36,000	0	36,000	36,000
448102 Holiday & Sick Surcharge	107,800	107,800	0	107,800	107,800
448103 Misc Department Revenue	281,049	630,289	349,240	737,877	1,001,944
448104 Leave Of Abs-Union Duty	5,000	5,000	0	5,000	5,000
448106 Liab Ins-Private Approach	1,000	1,000	0	1,000	1,000
448115 Prior Years Surplus Adj	3,380	0	(3,380)	0	0
448123 Y/E Payable Write Off	200,000	200,000	0	200,000	200,000
448125 Pension Adjustment	0	33,900,000	33,900,000	0	0
448126 Photocopy Revenue	20,000	20,000	0	10,000	10,000
448xxx OTHER REVENUE	654,229	34,900,089	34,245,860	1,097,677	1,361,744
44xxxx REVENUES	685,120,854	667,515,681	(17,605,173)	627,466,725	630,964,323

Mill Rate Support / (Contribution) 0 0 0 0 0

VARIANCE PERCENT =====

N/A %

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

Staff Summary

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Company: 01 General Revenue Fund

	1999 Budget		2000 Estimate		Variance	
	Permanent	Temporary	Permanent	Temporary	Permanent	Temporary
<u>Executive Policy Committee</u>						
Mayor's Office						
01	6.97		6.51		(0.46)	0.00
Council						
02	15.00		15.00		0.00	0.00
CAO Secretariat						
03	32.00	0.30	27.00	1.00	(5.00)	0.70
City Clerks						
04	59.00	12.00	60.96	14.03	1.96	2.03
Audit						
08	10.00		10.00		0.00	0.00
Corporate Finance						
12	164.85	7.66	156.34	4.87	(8.51)	(2.79)
Property Assessment						
14	167.00	16.19	157.01	1.00	(9.99)	(15.19)
Ombudsman						
30	5.00		5.00		0.00	0.00
Corporate Services						
33	217.34	9.00	203.65	3.00	(13.69)	(6.00)
EPC Secretariat						
64	6.00		8.00		2.00	0.00
Total EPC Budgeted FTE Positions:	683.16	45.15	649.47	23.90	(33.69)	(21.25)
<u>Property & Development</u>						
Planning, Property and Development						
63	244.50	20.25	242.00	15.75	(2.50)	(4.50)
Total PD Budgeted FTE Positions:	244.50	20.25	242.00	15.75	(2.50)	(4.50)
<u>Protection & Community Services</u>						
Fire Department						
21	908.40	7.00	904.50	6.00	(3.90)	(1.00)
Police Services						
22	1,465.51	20.00	1,476.79	20.23	11.28	0.23
Social Services						
24	162.00	18.00			(162.00)	(18.00)

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

Staff Summary

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Company: 01 General Revenue Fund

	1999 Budget		2000 Estimate		Variance	
	Permanent	Temporary	Permanent	Temporary	Permanent	Temporary
Museums						
27	6.00	11.46	6.01	17.46	0.01	6.00
Community Services						
62	609.23	406.37	526.72	410.49	(82.51)	4.12
Total PCS Budgeted FTE Position	3,151.14	462.83	2,914.02	454.18	(237.12)	(8.65)
<u>Public Works</u>						
Public Works						
18	609.23	366.25	606.80	330.66	(2.43)	(35.59)
Land Drainage and Flood Control						
20	14.19	1.52	14.17	1.52	(0.02)	0.00
Refuse Collection						
61	68.51	14.02	61.54	17.77	(6.97)	3.75
Total PW Budgeted FTE Positions:	691.93	381.79	682.51	349.95	(9.42)	(31.84)
Total Budgeted Positions:	4,770.73	910.02	4,488.00	843.78	(282.73)	(66.24)

Note: Total budgeted positions in the tax-supported estimates for 2000 are 5,331.78 FTEs, a decrease of 348.97 FTEs (6.1%) from 1999. The decrease is mainly due to the transfer of social services (180.00 FTEs) and public health services (79.17 FTEs) to the province. The remaining reduction reflects innovative efforts by departments resulting in administrative and operational efficiencies.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 00 Corporate

Services Provided

The Corporate Non-Departmental Section provides funding for various services of the City of Winnipeg (Tax Supported) that are city wide in nature and are not assigned to any specific department.

Debt and Finance:

Prior to 1998 the City budgeted for the total tax supported debt and finance charges at the corporate level in this section of the budget. Continuing to achieve full costing, in 1998 debt and finance charges were re-allocated from the corporate to the departmental level. Thus, debt and finance charges related to the Corporate level are budgeted in this section of the budget and the balance allocated at the departmental level.

Debenture Debt - Interest, Principal and Sinking Fund Levies to service the corporate portion of the City's total debenture debt applicable to tax supported purposes.

General Reserve - General purposes and Local Improvements being financed internally to service the corporate portion of the City's total general reserve debt applicable to tax supported purposes.

Deferred Liabilities - Local Improvements financed by Developers and assessed against the property owners benefitting and paid over to the developers.

Other Corporate Expenses - Tax Discounts on prepaid Tax Certificates, Bank Services Charges, Debenture Issue Expenses and Short Term Borrowing costs.

Taxes:

This section of the budget provides for the provincial payroll tax as well as taxes on City owned land taxable on the tax roll.

Insurance and Claims:

The City budgets for estimated insurance premiums and damage claim payments below the City's self insurance retention levels. The Insurance Reserve Fund is either charged or credited at year end with over or under expenditures of the budgetary appropriations.

Employee Benefits:

Employee benefit costs such as civic pension, Canada Pension Plan, Employment Insurance, group insurance, vision care, and dental care are allocated to all tax-supported departments. All other benefits remain in the corporate section of the budget.

Contributions and Appropriation to Reserves:

Provides for the transfer from Current Operations to Transit to offset the operating deficit of the Transit System, to the Retirement Allowance Reserve to reduce unfunded liabilities, and to the Pension Surplus Reserve to reflect the transfer of revenue received from the repayment of 1998 and 1999 Civic Pension contributions (\$33.9 million in 2000) and Pension Stabilization Reserve for the surplus related to current operations (\$8.2 million in 2000).

Grants:

Provides grants to organizations as approved by Committee and/or Council.

Payments to Other Authorities:

Provides funding to the following organizations: Convention Centre, Winnipeg Enterprises, Winnipeg Rehab Housing Corporation, Winnipeg Library Board, Tourism Winnipeg, Forks Renewal Corporation, Economic

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund

Department: 00 Corporate

Development Winnipeg, Childrens Museum, Childrens Theatre and Centre Venture. Ambulance Services are also funded in part by this section of the budget.

Other:

Provides funding for assessment appeals, unforeseen/contingencies, provision for doubtful accounts, Corporate Initiatives, sporting and other special events.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 00 Corporate

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>81,547,760</u>
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EXPENSES

- Transfer to Pension Surplus Reserve and Pension Stabilization Reserve	42,083,888
- Increase in contribution to Transit	1,992,387
- Decrease provision for bad debts	(1,600,000)
- Elimination of funding for Pan Am Games	(1,000,000)
- Increase provision for Strategic Implementation Contingency	863,952
- Increased contribution for Ambulance services	713,864
- Net decrease in debt & finance charges	(439,558)
- Centre Venture funding	250,000
- Decrease provision for unallocated and unforeseen	(205,487)
- Increase provision for Corporate Initiatives	200,000
- Increase in Payroll Tax	200,000
- Mid-Continent Trade Corridor and Canadian Capital Cities	110,000
- Increase in Taxes - City Properties	103,574
- Net increase in funding for sporting events	68,360
- Increase provision for Winnipeg Enterprises amateur use; Forks Renewal Corp.	61,210
- Decrease in VRIP/CRIP dental and vision costs	(47,000)
- Tax Relief Heritage Buildings provision now provided by Planning, Property and Development	(40,000)
- Net decrease in grant funding	(25,720)
- Net increase in insurance and damage claims	18,830
- Miscellaneous decreases	(2,228)

43,306,072

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>124,853,832</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 00 Corporate

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	124,853,832
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EXPENSES

- Decrease in transfer to Pension Surplus Reserve and Pension Stabilization Reserve	(42,021,683)
- Net decrease in debt & finance charges	(1,023,111)
- Decrease provision for tax refunds	(1,000,000)
- Increase provision for Strategic Implementation Contingency	707,401
- No transfer to Retirement Allowance Reserve	(330,000)
- Increase contribution for Convention Centre	213,492
- Decrease provision for Corporate Initiatives	(200,000)
- Decrease in Payroll Tax	(150,000)
- Increase contribution to Transit	117,288
- Increase contribution for Ambulance service	108,494
- Increase in Taxes - City Properties	100,274
- Increase in Tree Roots and other claims	85,100
- Net increase in funding for sporting events	74,140
- Decrease in insurance premiums	(71,500)
- Elimination of funding for Canadian Capital Cities Conference	(40,000)
- Increase provision for Tourism Winnipeg, Wpg Library Board	23,337
- Forks Renewal Corporation - Equivalency payment	19,710
- Increase in grant funding	13,283
- Decrease provision for Wpg Enterprises amateur use	(5,000)
- Net decrease in corporate employee benefits	(2,700)
- Miscellaneous decreases	(363)
	(43,381,838)

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	81,471,994
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 00 Corporate

BUDGET RECONCILIATION - Projection

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u>81,471,994</u>
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EXPENSES

- Net decrease in debt & finance charges	(1,102,497)
- Increase provision for Tax Refunds	1,000,000
- End of Forks Renewal Corporation agreement	(842,389)
- Decrease provision for Strategic Implementation Contingency	(487,986)
- Funding agreement for Elmwood Cemetary ends	(147,300)
- Increase contribution for Ambulance service	140,942
- Increase in Taxes - City Properties	128,397
- Increase funding for North American Indigenous Games	100,000
- Decrease provision for Children's Theatre	(68,120)
- No transfer to Pension Stabilization Reserve	(62,205)
- Increase in Payroll Tax	50,000
- Increase contribution to Transit	32,397
- Increase in insurance and damage claims	22,600
- Increase in other miscellaneous grants	20,796
- Increase provision for Tourism Winnipeg, Wpg Library Board	16,210
- Decrease provision for Winnipeg Enterprises amateur use	(5,000)
- Miscellaneous decreases	(536)
	<u>(1,204,691)</u>

2002 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>80,267,303</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

Company: 01 General Revenue Fund
 Department: 00 Corporate

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
Debt & Finance					
02	19,115,442	18,675,885	(439,557)	17,652,774	16,550,277
Taxes					
03	7,734,183	8,037,757	303,574	7,988,031	8,166,428
Insurance and Damage Claims					
04	1,683,700	1,702,530	18,830	1,716,130	1,738,730
Employee Benefits					
05	4,164,700	4,117,700	(47,000)	4,115,000	4,115,000
Contrib. & Approp. to Reserves					
07	25,267,807	69,344,082	44,076,275	27,109,687	27,079,879
Grants					
09	3,533,077	3,507,357	(25,720)	3,520,640	3,394,136
Payment to Other Authorities					
10	7,859,664	8,884,738	1,025,074	9,244,771	8,486,414
Other					
11	12,189,187	10,583,783	(1,605,404)	10,124,961	10,736,439
55xxxx EXPENSES	81,547,760	124,853,832	43,306,072	81,471,994	80,267,303
Mill Rate Support / (Contribution)	81,547,760	124,853,832	43,306,072	81,471,994	80,267,303
VARIANCE PERCENT					
			53.11 %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 00 Corporate

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
551xxx SALARIES & BENEFITS					
551204 Councillors' Pension	265,000	265,000	0	265,000	265,000
551206 Benefit To Dep Emp Killed	70,000	70,000	0	70,000	70,000
551210 Sick Leave Severance Pay	3,200,000	3,254,700	54,700	3,400,000	3,400,000
551211 Pre-Retirement Payroll	15,000	0	(15,000)	0	
551212 Retirement Allowance	9,100	0	(9,100)	0	
551213 Special Early Retirement	30,600	0	(30,600)	0	
551215 Dental Plan	240,000	200,000	(40,000)	70,000	70,000
551217 Vision Care	35,000	28,000	(7,000)	10,000	10,000
551218 Special Severance Pay	300,000	300,000	0	300,000	300,000
551xxx SALARIES & BENEFITS	4,164,700	4,117,700	(47,000)	4,115,000	4,115,000
552xxx SERVICES					
552101 Profes & Consult Services	55,900	21,000	(34,900)	80,380	80,380
552201 Allocated Dept Costs	652,000	686,140	34,140	656,250	673,200
552604 Insurance-Fire,Etc.	750,000	733,100	(16,900)	606,600	617,800
552811 Agency Fees & Commissions	7,200	7,200	0	7,200	7,200
552xxx SERVICES	1,465,100	1,447,440	(17,660)	1,350,430	1,378,580
557xxx DEBT & FINANCE CHARG					
557101 Debenture Debt - Interest	12,041,385	9,932,521	(2,108,864)	9,288,088	8,925,745
557102 Debenture Debt -Principal	6,762,186	3,683,644	(3,078,542)	4,012,132	4,198,111
557103 General Reserve Interest		1,507,279	1,507,279	1,305,416	886,262
557104 General Reserve Principal		3,374,772	3,374,772	3,246,080	2,745,159
557203 Amortization	299,852	329,837	29,985	0	0
557303 Foreign Exchange	38,454	0	(38,454)	0	0
557304 Tax Discounts	260,000	285,000	25,000	290,000	295,000
557305 Bank Service Charges	400,000	300,000	(100,000)	300,000	300,000
557306 Provision For Bad Debts	2,474,000	874,000	(1,600,000)	874,000	874,000
557307 Debenture Issue Expense	113,565	62,832	(50,733)	11,058	0
557xxx DEBT & FINANCE CHARG	22,389,442	20,349,885	(2,039,557)	19,326,774	18,224,277

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 00 Corporate

Number / Name		1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
558xxx	GRANTS TRANS. OTHER					
558101	Grants	4,533,077	3,507,357	(1,025,720)	3,520,640	3,394,136
558201	Claims	572,100	715,190	143,090	809,700	813,650
558301	Municipal Tax	6,774,183	6,837,757	63,574	5,938,031	7,066,428
558306	Provincial Payroll Tax	5,800,000	6,000,000	200,000	5,850,000	5,900,000
558405	Tran To Retirement Allow	330,000	330,000	0	0	
558412	Tran To Transit System	24,937,807	26,930,194	1,992,387	27,047,482	27,079,879
558415	Tran To Ambulance Service	1,891,108	2,604,972	713,864	2,713,466	2,854,408
558438	Trans To Pens Surplus Res		42,083,888	42,083,888	62,205	
558601	Miscellaneous Expense	3,067,987	4,102,583	1,034,596	4,643,761	4,255,239
558701	Pymt To Other Authorities	5,968,556	6,279,766	311,210	6,531,305	5,632,006
558xxx	GRANTS TRANS. OTHER	53,874,818	99,391,707	45,516,889	57,116,590	56,995,746
559xxx	RECOVERIES					
559204	Other External Recoveries	(346,300)	(452,900)	(106,600)	(436,800)	(446,300)
559xxx	RECOVERIES	(346,300)	(452,900)	(106,600)	(436,800)	(446,300)
55xxxx	EXPENSES	81,547,760	124,853,832	43,306,072	81,471,994	80,267,303
Mill Rate Support / (Contribution)		81,547,760	124,853,832	43,306,072	81,471,994	80,267,303
VARIANCE PERCENT						
				53.11 %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 00 Corporate
Division: 02 Debt & Finance

Services Provided

Prior to 1998 the City budgeted for the total tax supported debt and finance charges at the corporate level i.e. in this section of the budget. Continuing to achieve full costing, in 1998 debt and finance charges were re-allocated from the corporate to the departmental level. Thus, debt and finance charges related to the Corporate level are budgeted in this section of the budget and the balance allocated at the departmental level.

Debenture Debt - Interest, Principal and Sinking Fund Levies to service the corporate portion of the City's total debenture debt applicable to tax supported purposes.

General Reserve - General purposes and Local Improvements being financed internally to service the corporate portion of the City's total general reserve debt applicable to tax supported purposes.

Deferred Liabilities - Local Improvements financed by Developers and assessed against the property owners benefitting and paid over to the developers.

Other Corporate Expenses - Tax discounts on prepaid tax certificates, bank service charges, debenture issue expense, short term borrowing, etc.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 00 Corporate
Division: 02 Debt & Finance

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>19,115,442</u>
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EXPENSES

- Net decrease in debt and finance charges	<u>(439,557)</u>
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<u>(439,557)</u>

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>18,675,885</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 00 Corporate
Division: 02 Debt & Finance

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	<u>18,675,885</u>
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EXPENSES

- Net decrease in debt and finance charges	<u>(1,023,111)</u>
	<u>(1,023,111)</u>

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>17,652,774</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 00 Corporate
Division: 02 Debt & Finance

BUDGET RECONCILIATION - Projection

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u>17,652,774</u>
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EXPENSES

• Net decrease in debt and finance charges	<u>(1,102,497)</u>
	<u>(1,102,497)</u>

2002 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>16,550,277</u></u>
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4/19/00

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

33

Company: 01 General Revenue Fund
 Department: 00 Corporate
 Division: 02 Debt & Finance

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
Deb-General Government 000216	30,796	30,796	0	30,796	30,796
Deb-Special Projects 000217		419	419	419	419
Deb-Convention Centre 000219	644,127	610,274	(33,853)	588,721	588,721
Deb-City Dev & Develop Agreements 000222	85,249	41,405	(43,844)	41,468	41,456
Deb-Core Area Program 000225	7,405,169	7,224,658	(180,511)	5,852,929	5,414,248
Deb-North Portage 000227	3,044,765	3,044,766	1	3,044,766	2,787,965
Deb-North Ellice Neighborhood 000228	36,971	36,971	0	36,971	36,971
Corporate - Wpg Development Agreeme 000232		167,485	167,485	167,485	167,485
Deb-Current Yrs Acquisition 000234	372,855	189,441	(183,414)	1,479,105	2,036,192
Non-Deb Fund-Gen Reserve City Share 000235	1,079,797	757,839	(321,958)	567,352	491,309
Non Deb Fund-Gen Res. Prop Own Sha 000236	2,329,829	1,892,893	(436,936)	1,520,786	1,365,605
Non-Deb-Gen Res Non Li-Nrth Ptg Dev 000244	55,752	55,752	0	55,753	55,753
Non Deb-Gen-Core Area 000247	854,041	854,040	(1)	854,040	854,041
Non Deb-Gen-Special Projects 000248	28,374	28,374	0	28,374	28,374

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

Company: 01 General Revenue Fund
 Department: 00 Corporate
 Division: 02 Debt & Finance

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
Non Deb-Gen-Current Years Issue 000250	731,633	456,814	(274,819)	688,852	0
Non Deb-Gen-Del Liab Prop Owner Sh 000251	462,722	467,360	4,638	458,889	418,603
Non Deb-Gen-Land Op Res Prop Owne 000253	55,479	0	(55,479)	0	
Non Deb Fund Gen Res - Idea Bank Re 000257	180,012	419,025	239,013	419,025	419,025
Non Deb - Wpg. Development Agreeeme 000258		417,314	417,314	417,314	417,314
Financial Exp - General Financing 000264	1,117,871	983,689	(134,202)	607,058	601,000
Financial Exp - Shortterm Borrowing 000265	200,000	951,590	751,590	747,671	750,000
Financial Exp - L.I. Repayment 000268	350,000	0	(350,000)	0	0
Financial Exp - Builders Lien 000269	50,000	45,000	(5,000)	45,000	45,000
55xxxx EXPENSES	19,115,442	18,675,885	(439,557)	17,652,774	16,550,277

Mili Rate Support / (Contribution)	19,115,442	18,675,885	(439,557)	17,652,774	16,550,277
VARIANCE PERCENT	=====	=====	=====	=====	=====
			(2.30) %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 00 Corporate
 Division: 02 Debt & Finance

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
557xxx DEBT & FINANCE CHARG					
557101 Debenture Debt - Interest	11,241,385	9,132,521	(2,108,864)	8,488,088	8,125,745
557102 Debenture Debt -Principal	6,762,186	3,683,644	(3,078,542)	4,012,132	4,198,111
557103 General Reserve Interest		1,507,279	1,507,279	1,305,416	886,262
557104 General Reserve Principal		3,374,772	3,374,772	3,246,080	2,745,159
557203 Amortization	299,852	329,837	29,985	0	0
557303 Foreign Exchange	38,454	0	(38,454)	0	0
557304 Tax Discounts	260,000	285,000	25,000	290,000	295,000
557305 Bank Service Charges	400,000	300,000	(100,000)	300,000	300,000
557307 Debenture Issue Expense	113,565	62,832	(50,733)	11,058	0
557xxx DEBT & FINANCE CHARG	19,115,442	18,675,885	(439,557)	17,652,774	16,550,277
55xxxx EXPENSES	19,115,442	18,675,885	(439,557)	17,652,774	16,550,277
Mill Rate Support / (Contribution)	19,115,442	18,675,885	(439,557)	17,652,774	16,550,277
VARIANCE PERCENT			(2.30) %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

36

Company: 01 General Revenue Fund
Department: 00 Corporate
Division: 03 Taxes

Services Provided

This section of the budget provides for the provincial payroll tax as well as taxes on City owned land taxable on the tax roll.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

37

Company: 01 General Revenue Fund
Department: 00 Corporate
Division: 03 Taxes

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>7,734,183</u>
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EXPENSES

- Increase in Payroll Tax	200,000
- Increase in Taxes - City Properties	103,574

303,574

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>8,037,757</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

38

Company: 01 General Revenue Fund
Department: 00 Corporate
Division: 03 Taxes

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	<u>8,037,757</u>
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EXPENSES

- Decrease in Payroll Tax	(150,000)
- Increase in Taxes - City Properties	100,274
	<u>(49,726)</u>

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>7,988,031</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

39

Company: 01 General Revenue Fund
Department: 00 Corporate
Division: 03 Taxes

BUDGET RECONCILIATION - Projection

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u>7,988,031</u>
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EXPENSES

- Increase in Taxes - City Properties	128,397
- Increase in Payroll Tax	50,000
	<u>178,397</u>

2002 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>8,166,428</u></u>
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4/19/00

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

40

Company: 01 General Revenue Fund
 Department: 00 Corporate
 Division: 03 Taxes

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
Taxes-General					
000301	5,800,000	6,000,000	200,000	5,850,000	5,900,000
Taxes-City Properties					
000302	1,925,183	2,028,757	103,574	2,129,031	2,257,428
Taxes-Deferred Levies					
000303	9,000	9,000	0	9,000	9,000
55xxxx EXPENSES	<u>7,734,183</u>	<u>8,037,757</u>	<u>303,574</u>	<u>7,988,031</u>	<u>8,166,428</u>
Mill Rate Support / (Contribution)	<u>7,734,183</u>	<u>8,037,757</u>	<u>303,574</u>	<u>7,988,031</u>	<u>8,166,428</u>
VARIANCE PERCENT					
			3.93 %		

4/19/00

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Budget Account Summary

Company: 01 General Revenue Fund
 Department: 00 Corporate
 Division: 03 Taxes

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
558xxx GRANTS TRANS. OTHER					
558301 Municipal Tax	1,934,183	2,037,757	103,574	2,138,031	2,266,428
558306 Provincial Payroll Tax	5,800,000	6,000,000	200,000	5,850,000	5,900,000
558xxx GRANTS TRANS. OTHER	7,734,183	8,037,757	303,574	7,988,031	8,166,428
55xxxx EXPENSES	7,734,183	8,037,757	303,574	7,988,031	8,166,428
Mill Rate Support / (Contribution)	7,734,183	8,037,757	303,574	7,988,031	8,166,428
VARIANCE PERCENT			3.93 %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

42

Company: 01 General Revenue Fund
Department: 00 Corporate
Division: 04 Insurance and Damage Claims

Services Provided

The City budgets for estimated insurance premiums and damage claim payments below the City's self insurance retention levels. The Insurance Reserve Fund is either charged or credited at year end with over or under expenditures of the budgetary appropriations.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

43

Company: 01 General Revenue Fund
Department: 00 Corporate
Division: 04 Insurance and Damage Claims

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>1,683,700</u>
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EXPENSES

· Increase in damage claims	35,730
· Decrease in insurance premiums	(16,900)
	<u>18,830</u>

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>1,702,530</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

44

Company: 01 General Revenue Fund
Department: 00 Corporate
Division: 04 Insurance and Damage Claims

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	<u>1,702,330</u>
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EXPENSES

- Increase in tree roots and other claims	85,100
- Decrease in insurance premiums	(71,500)
	<u>13,600</u>

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>1,716,130</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

45

Company: 01 General Revenue Fund
Department: 00 Corporate
Division: 04 Insurance and Damage Claims

BUDGET RECONCILIATION - Projection

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u>1,716,130</u>
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EXPENSES

- Increase in tree roots and other claims	11,400
- Increase in premiums	11,200
	<u>22,600</u>

2002 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>1,738,730</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

Total Summary and Comparison

46

Company: 01 General Revenue Fund
 Department: 00 Corporate
 Division: 04 Insurance and Damage Claims

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
General					
000401	750,000	733,100	(16,900)	661,600	672,800
Tree Roots					
000402	170,000	170,000	0	184,900	187,400
Lic Vehicle - P&R (Public Works)					
000403	37,100	23,340	(13,760)	16,800	28,000
Unlic Vehic - P&R (Public Works)					
000404	20,200	16,900	(3,300)	7,900	5,000
Lic Vehicles-Police					
000405	22,200	20,600	(1,600)	14,500	17,400
Unlic Vehicles-Police					
000406	900	900	0	900	900
Lic Vehicles-Fire					
000407	19,100	2,500	(16,600)	17,100	8,700
Lic Vehicles - Public Works					
000409	54,500	49,100	(5,400)	48,250	51,200
Unlic Vehic - Public Works					
000410	47,600	47,300	(300)	45,100	35,300
Licensed Vehicle-Other					
000411	1,600	3,700	2,100	1,300	600
Insurable City Property					
000413	75,500	63,200	(12,300)	64,600	71,300
Community Club Property					
000415	49,600	52,700	3,100	48,000	54,900
Crime Losses					
000416	13,700	17,200	3,500	52,400	52,400
General Liability					
000417	421,700	501,990	80,290	552,780	552,830

4/19/00

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

47

Company: 01 General Revenue Fund
 Department: 00 Corporate
 Division: 04 Insurance and Damage Claims

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES	1,683,700	1,702,530	18,830	1,716,130	1,738,730
Mill Rate Support / (Contribution)	1,683,700	1,702,530	18,830	1,716,130	1,738,730
VARIANCE PERCENT	=====	=====	=====	=====	=====
			1.12 %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
 Department: 00 Corporate
 Division: 04 Insurance and Damage Claims

Number / Name		1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx	EXPENSES					
552xxx	SERVICES					
552101	Profes & Consult Services	55,900	21,000	(34,900)	80,380	80,380
552201	Allocated Dept Costs	652,000	686,140	34,140	656,250	673,200
552604	Insurance-Fire,Etc.	750,000	733,100	(16,900)	606,600	617,800
552xxx	SERVICES	1,457,900	1,440,240	(17,660)	1,343,230	1,371,380
558xxx	GRANTS TRANS. OTHER					
558201	Claims	572,100	715,190	143,090	809,700	813,650
558xxx	GRANTS TRANS. OTHER	572,100	715,190	143,090	809,700	813,650
559xxx	RECOVERIES					
559204	Other External Recoveries	(346,300)	(452,900)	(106,600)	(436,800)	(446,300)
559xxx	RECOVERIES	(346,300)	(452,900)	(106,600)	(436,800)	(446,300)
55xxxx	EXPENSES	1,683,700	1,702,530	18,830	1,716,130	1,738,730
Mill Rate Support / (Contribution)		1,683,700	1,702,530	18,830	1,716,130	1,738,730
VARIANCE PERCENT		=====	=====	=====	=====	=====
				1.12 %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

49

Company: 01 General Revenue Fund
Department: 00 Corporate
Division: 05 Employee Benefits

Services Provided

This section of the tax supported budget includes: Councillors' pension, severances and other corporate employee benefits.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

50

Company: 01 General Revenue Fund

Department: 00 Corporate

Division: 05 Employee Benefits

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>4,164,700</u>
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EXPENSES

- Decrease in CRIP dental and vision costs	(25,000)
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- Decrease in VRIP dental and vision costs	(22,000)
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<u>(47,000)</u>

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>4,117,700</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

51

Company: 01 General Revenue Fund
Department: 00 Corporate
Division: 05 Employee Benefits

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	<u>4,117,700</u>
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EXPENSES

• Elimination of CRIP dental and vision program	(170,000)
• Increase in other corporate employee benefits	145,300
• Increase in VRIP dental and vision	22,000
	<u>(2,700)</u>

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>4,115,000</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

Company: 01 General Revenue Fund
 Department: 00 Corporate
 Division: 05 Employee Benefits

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
Corporate Employee Benefits					
000501	3,889,700	3,889,700	0	4,035,000	4,035,000
V.R.I.P. - Dental and Vision					
000505	80,000	58,000	(22,000)	80,000	80,000
CRIP - Dental and Vision					
000506	195,000	170,000	(25,000)	0	0
55xxxx EXPENSES	<u>4,164,700</u>	<u>4,117,700</u>	<u>(47,000)</u>	<u>4,115,000</u>	<u>4,115,000</u>
Mill Rate Support / (Contribution)	4,164,700	4,117,700	(47,000)	4,115,000	4,115,000
VARIANCE PERCENT	=====	=====	=====	=====	=====
			(1.13) %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 00 Corporate
 Division: 05 Employee Benefits

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
551xxx SALARIES & BENEFITS					
551204 Councilors' Pension	265,000	265,000	0	265,000	265,000
551206 Benefit To Dep Emp Killed	70,000	70,000	0	70,000	70,000
551210 Sick Leave Severance Pay	3,200,000	3,254,700	54,700	3,400,000	3,400,000
551211 Pre-Retirement Payroll	15,000	0	(15,000)	0	0
551212 Retirement Allowance	9,100	0	(9,100)	0	0
551213 Special Early Retirement	30,600	0	(30,600)	0	0
551215 Dental Plan	240,000	200,000	(40,000)	70,000	70,000
551217 Vision Care	35,000	28,000	(7,000)	10,000	10,000
551218 Special Severance Pay	300,000	300,000	0	300,000	300,000
551xxx SALARIES & BENEFITS	4,164,700	4,117,700	(47,000)	4,115,000	4,115,000
55xxxx EXPENSES	4,164,700	4,117,700	(47,000)	4,115,000	4,115,000
Mill Rate Support / (Contribution)	4,164,700	4,117,700	(47,000)	4,115,000	4,115,000
VARIANCE PERCENT			(1.13) %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

54

Company: 01 General Revenue Fund
Department: 00 Corporate
Division: 07 Contrib. & Approp. to Reserves

Services Provided

Provides for the transfer from Current Operations to Transit to offset the operating deficit of the Transit System, to the Retirement Allowance Reserve to reduce unfunded liabilities, and to the Pension Surplus Reserve to reflect the transfer of revenue received from the repayment of 1998 and 1999 Civic Pension contributions (\$33.9 million in 2000) and the surplus related to current operations (\$8.2 million in 2000).

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

55

Company: 01 General Revenue Fund
Department: 00 Corporate
Division: 07 Contrib. & Approp. to Reserves

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>25,267,807</u>
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EXPENSES

- Transfer to Pension Surplus Reserve and Pension Stabilization Reserve	42,083,888
- Increased contribution to Transit	1,992,387

44,076,275

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>69,344,082</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

56

Company: 01 General Revenue Fund
Department: 00 Corporate
Division: 07 Contrib. & Approp. to Reserves

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	69,344,082
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EXPENSES

- Decrease in transfer to Pension Surplus Reserve and Pension Stabilization Reserve	(42,021,683)
- No transfer to Retirement Allowance Reserve	(330,000)
- Increased contribution to Transit	117,288
	<u>(42,234,395)</u>

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u>27,109,687</u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

57

Company: 01 General Revenue Fund
Department: 00 Corporate
Division: 07 Contrib. & Approp. to Reserves

BUDGET RECONCILIATION - Projection

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u>27,109,687</u>
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EXPENSES

- No transfer to Pension Stabilization Reserve	(62,205)
- Increase contribution to Transit	32,397
	<u>(29,808)</u>

2002 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>27,079,879</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

Total Summary and Comparison

58

Company: 01 General Revenue Fund
 Department: 00 Corporate
 Division: 07 Contrib. & Approp. to Reserves

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxx EXPENSES					
Contributions To Transit 000706	24,937,807	26,930,194	1,992,387	27,047,482	27,079,879
Contribution to Retirement Allow. Res. 000711	330,000	330,000	0	0	
Contribution to Pension Surplus Reserv 000712		42,083,888	42,083,888	62,205	
55xxx EXPENSES	<u>25,267,807</u>	<u>69,344,082</u>	<u>44,076,275</u>	<u>27,109,687</u>	<u>27,079,879</u>
Mill Rate Support / (Contribution)	25,267,807	69,344,082	44,076,275	27,109,687	27,079,879
VARIANCE PERCENT	=====	=====	=====	=====	=====
			174.44 %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 00 Corporate
 Division: 07 Contrib. & Approp. to Reserves

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
558xxx GRANTS TRANS. OTHER					
558405 Tran To Retirement Allow	330,000	330,000	0	0	
558412 Tran To Transit System	24,937,807	26,930,194	1,992,387	27,047,482	27,079,879
558438 Trans To Pens Surplus Res		42,083,888	42,083,888	62,205	
558xxx GRANTS TRANS. OTHER	25,267,807	69,344,082	44,076,275	27,109,687	27,079,879
55xxxx EXPENSES	25,267,807	69,344,082	44,076,275	27,109,687	27,079,879
Mill Rate Support / (Contribution)	25,267,807	69,344,082	44,076,275	27,109,687	27,079,879
VARIANCE PERCENT			174.44 %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

60

Company: 01 General Revenue Fund
Department: 00 Corporate
Division: 09 Grants

Services Provided

Provides grants to organizations as approved by Committee and/or Council.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

61

Company: 01 General Revenue Fund
Department: 00 Corporate
Division: 09 Grants

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>3,533,077</u>
---------------	------------------------------------	------------------

EXPENSES

- | | |
|---|----------|
| - Decrease contribution to Elmwood Cemetary | (21,000) |
| - Decrease in other miscellaneous grants | (4,720) |

(25,720)

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>3,507,357</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

62

Company: 01 General Revenue Fund

Department: 00 Corporate

Division: 09 Grants

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	<u>3,507,357</u>
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EXPENSES

- Increase in other miscellaneous grants	10,983
- Increase in contribution to Elmwood Cemetary	2,300
	<u>13,283</u>

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>3,520,640</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

63

Company: 01 General Revenue Fund
Department: 00 Corporate
Division: 09 Grants

BUDGET RECONCILIATION - Projection

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u>3,520,640</u>
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EXPENSES

- Ending of funding agreement for Elmwood Cemetary	(147,300)
- Increase in other miscellaneous grants	20,796
	<u>(126,504)</u>

2002 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>3,394,136</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

Company: 01 General Revenue Fund
 Department: 00 Corporate
 Division: 09 Grants

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
Other One-Time					
000912	166,000	145,000	(21,000)	147,300	0
Local Grants-City Centre-Fort Rouge					
000913	21,378	21,378	0	21,378	21,378
Local Grants-St.James-Assiniboia					
000914	21,690	21,690	0	21,690	21,690
Local Grants-Lord Selkirk-West Kild					
000915	23,200	23,200	0	23,200	23,200
Local Grants-East Kild-Transcona					
000916	20,439	20,439	0	20,439	20,439
Local Grants-Riel					
000917	24,383	24,383	0	24,383	24,383
Broadway Neighbourhood Centre					
000919	100,000	100,000	0	100,000	100,000
National Volleyball Teams					
000920	40,000	40,000	0	40,000	40,000
Pavilion					
000921	70,000	70,000	0	70,000	70,000
Cultural Grants-Primary Operating					
000931	1,766,715	1,766,969	(19,746)	1,766,969	1,766,969
Cultural Grants-Projects					
000932	98,728	98,728	0	98,728	98,728
Cultural Grants-Individuals					
000933	20,000	20,000	0	20,000	20,000
Cultural Grants-Administration					
000934	69,109	88,855	19,746	88,855	88,855
Housing & Urb Renew					
000951	261,870	254,572	(7,298)	267,301	280,666

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

Company: 01 General Revenue Fund
 Department: 00 Corporate
 Division: 09 Grants

<u>Number / Name</u>	<u>1999 Adopted</u>	<u>2000 Adopted</u>	<u>Variance Amount</u>	<u>2001 Projection (from 2000)</u>	<u>2002 Projection (from 2000)</u>
Rossbrook House 000952	201,299	205,000	3,701	209,100	213,282
Main Street Project 000953	102,081	105,143	3,062	108,297	111,546
Festival Du Voyageur 000959	40,000	40,000	0	40,000	40,000
Age & Opportunity Centre Inc. 000965	87,048	87,000	(48)	87,000	87,000
Citizenship Council of Manitoba 000966	29,379	27,000	(2,379)	27,000	27,000
Salvation Army 000967	21,762	0	(21,762)	0	0
Heritage Winnipeg Corporation 000968	9,249	9,000	(249)	0	0
Andrews Street Family Centre 000970	22,850	38,000	15,150	38,000	38,000
Mediation Services 000971	4,897	5,000	103	5,000	5,000
Promotional Pins, Etc. 000975	25,000	25,000	0	25,000	25,000
Corp-Grants-Minimal Municipal Services 000976	266,000	271,000	5,000	271,000	271,000
55xxxx EXPENSES	<u>3,533,077</u>	<u>3,507,357</u>	<u>(25,720)</u>	<u>3,520,640</u>	<u>3,394,136</u>

Mill Rate Support / (Contribution)	<u>3,533,077</u>	<u>3,507,357</u>	<u>(25,720)</u>	<u>3,520,640</u>	<u>3,394,136</u>
VARIANCE PERCENT	=====	=====	=====	=====	=====

(0.73) %

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
 Department: 00 Corporate
 Division: 09 Grants

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
558xxx GRANTS TRANS. OTHER					
558101 Grants	3,533,077	3,507,357	(25,720)	3,520,640	3,394,136
558xxx GRANTS TRANS. OTHER	3,533,077	3,507,357	(25,720)	3,520,640	3,394,136
55xxxx EXPENSES	3,533,077	3,507,357	(25,720)	3,520,640	3,394,136
Mill Rate Support / (Contribution)	3,533,077	3,507,357	(25,720)	3,520,640	3,394,136
VARIANCE PERCENT			(0.73) %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 00 Corporate
Division: 10 Payment to Other Authorities

Services Provided

This section of the corporate budget provides funding to the following organizations: Winnipeg Convention Centre, Winnipeg Rehabilitation and Housing Corporation, Tourism Winnipeg, Forks Renewal Corporation, Economic Development Winnipeg, Childrens Museum, Childrens Theatre, Winnipeg Enterprises, Centre Venture and the Winnipeg Library Board. Ambulance Services are also funded in part by this section of the budget.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

68

Company: 01 General Revenue Fund
Department: 00 Corporate
Division: 10 Payment to Other Authorities

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>7,859,664</u>
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EXPENSES

· Increase contribution to Ambulance Services	713,864
· Centre Venture funding	250,000
· Increase provision for Winnipeg Enterprises - Amateur Use	41,500
· Forks Renewal Corporation - Equivalency Payment	19,710
	<u>1,025,074</u>

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>8,884,738</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

69

Company: 01 General Revenue Fund
Department: 00 Corporate
Division: 10 Payment to Other Authorities

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	<u>8,884,738</u>
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EXPENSES

- Increase contribution for Convention Centre	213,492
- Increase contribution for Ambulance	108,494
- Increase provision for Tourism Winnipeg	22,151
- Forks Renewal Corporation - Equivalency Payment	19,710
- Decrease provision for Winnipeg Enterprises - Amateur Use	(5,000)
- Increase provision for Winnipeg Library Board	1,186

360,033

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>9,244,771</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 00 Corporate
Division: 10 Payment to Other Authorities

BUDGET RECONCILIATION - Projection

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	9,244,771
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EXPENSES

• End of Forks Renewal Corporation Agreement	(842,389)
• Increase contribution for Ambulance Services	140,942
• Decrease provision for Childrens Theatre	(68,120)
• Increase provision for Tourism Winnipeg	15,000
• Decrease provision for Winnipeg Enterprises Amateur Use	(5,000)
• Increase provision for Winnipeg Library Board	1,210

(758,357)

2002 Projection (from 2000)	Mill Rate Support / (Contribution)
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8,486,414

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

Company: 01 General Revenue Fund
 Department: 00 Corporate
 Division: 10 Payment to Other Authorities

<u>Number / Name</u>	<u>1999 Adopted</u>	<u>2000 Adopted</u>	<u>Variance Amount</u>	<u>2001 Projection (from 2000)</u>	<u>2002 Projection (from 2000)</u>
55xxxx EXPENSES					
Wpg Ambulance Service 001001	1,891,108	2,604,972	713,864	2,713,466	2,854,408
Convention Centre 001002	2,244,238	2,244,238	0	2,457,730	2,457,730
Wpg Enterprises-Tax 001006	1,100,000	1,100,000	0	1,100,000	1,100,000
Wpg Rehab Housing Corp 001009	100,000	100,000	0	100,000	100,000
Tourism Winnipeg 001012	757,849	757,849	0	780,000	795,000
Winnipeg Library Board 001014	59,300	59,300	0	60,486	61,696
Forks Renewal Corporation 001015	802,969	822,679	19,710	842,389	0
Wpg Enterprises Amateur Use 001017	43,500	85,000	41,500	80,000	75,000
Economic Development Winnipeg 001020	720,700	720,700	0	720,700	720,700
Childrens Museum 001024	65,000	65,000	0	65,000	65,000
Childrens Theatre 001026	75,000	75,000	0	75,000	6,880
Centre Venture 001027		250,000	250,000	250,000	250,000
55xxxx EXPENSES	<u>7,859,664</u>	<u>8,884,738</u>	<u>1,025,074</u>	<u>9,244,771</u>	<u>8,486,414</u>

4/19/00

THE CITY OF WINNIPEG - CURRENT ESTIMATES**Total Summary and Comparison**

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Company: 01 **General Revenue Fund**
Department: 00 **Corporate**
Division: 10 **Payment to Other Authorities**

<u>Number / Name</u>	<u>1999 Adopted</u>	<u>2000 Adopted</u>	<u>Variance Amount</u>	<u>2001 Projection (from 2000)</u>	<u>2002 Projection (from 2000)</u>
Mill Rate Support / (Contribution)	7,859,664	8,884,738	1,025,074	9,244,771	8,486,414
VARIANCE PERCENT					
			13.04 %		

4/19/00

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Budget Account Summary

Company: 01 General Revenue Fund
 Department: 00 Corporate
 Division: 10 Payment to Other Authorities

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
558xxx GRANTS TRANS. OTHER					
558415 Tran To Ambulance Service	1,891,108	2,604,972	713,864	2,713,466	2,854,408
558701 Pymt To Other Authorities	5,968,556	6,279,766	311,210	6,531,305	5,632,006
558xxx GRANTS TRANS. OTHER	7,859,664	8,884,738	1,025,074	9,244,771	8,486,414
55xxxx EXPENSES	7,859,664	8,884,738	1,025,074	9,244,771	8,486,414
Mill Rate Support / (Contribution)	7,859,664	8,884,738	1,025,074	9,244,771	8,486,414
VARIANCE PERCENT			13.04 %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

74

Company: 01 General Revenue Fund
Department: 00 Corporate
Division: 11 Other

Services Provided

This section of the corporate budget provides funding for tax refunds on assessment appeals, unforeseen/contingencies, provision for doubtful accounts, Corporate Initiatives, sporting and other special events.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 00 Corporate
Division: 11 Other

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>12,189,187</u>
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EXPENSES

- Decrease provision for bad debts	(1,600,000)
- Elimination of funding for Pan Am Games	(1,000,000)
- Increase provision for Strategic Implementation Contingency	863,952
- Decrease provision for unallocated and unforeseen	(205,487)
- Increase provision for Corporate Initiatives	200,000
- Increase provision for Cdn Figure Skating Championships & North American Indigenous Games	103,360
- Mid-Continent Trade Corridor	75,000
- Tax Relief Heritage Buildings provision now provided by Planning, Property and Development	(40,000)
- Elimination of funding for World Senior Softball Championships	(35,000)
- Canadian Capital Cities Conference	35,000
- Miscellaneous decreases	(2,229)
	<u>(1,605,404)</u>

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>10,583,783</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 00 Corporate
Division: 11 Other

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	<u>10,583,783</u>
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EXPENSES

• Decrease provision for assessment appeals	(1,000,000)
• Increase provision for Strategic Implementation Contingency	707,401
• Decrease provision for Corporate Initiatives	(200,000)
• Increase funding for North American Indigenous Games	100,000
• Elimination of funding for Canadian Capital Cities Conference	(40,000)
• Elimination of funding for Canadian Figure Skating Championships	(25,860)
• Miscellaneous decreases	(363)
	<u>(458,822)</u>

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>10,124,961</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/15/00

77

Company: 01 General Revenue Fund
Department: 00 Corporate
Division: 11 Other

BUDGET RECONCILIATION - Projection

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u>10,124,961</u>
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EXPENSES

- Increase provision for assessment appeals	1,000,000
- Increase provision for Strategic Implementation Contingency	(487,986)
- Increase funding for North American Indigenous Games	100,000
- Miscellaneous decreases	(536)
	<u>611,478</u>

2002 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>10,736,439</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

Total Summary and Comparison

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Company: 01 General Revenue Fund
Department: 00 Corporate
Division: 11 Other

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
Utility Tax Collection					
001111	7,200	7,200	0	7,200	7,200
Unforeseen					
001113	105,487	100,000	(5,487)	100,000	100,000
Strategic Implementation Contingency					
001114	2,000,000	2,863,952	863,952	3,571,353	3,083,367
Provision For Doubtful Accts					
001117	2,474,000	874,000	(1,600,000)	874,000	874,000
Tax Refunds					
001119	5,600,000	5,600,000	0	4,600,000	5,600,000
Unallocated					
001127	200,000	0	(200,000)	0	
Tax Relief-Heritage Buildings					
001132	40,000		(40,000)		
Pan American Games - 1999					
001156	1,000,000		(1,000,000)		
Council Seminars					
001164	25,000	24,443	(557)	24,352	24,218
Corporate Initiatives					
001168	400,000	600,000	200,000	400,000	400,000
Capital Region					
001174	100,000	100,000	0	100,000	100,000
Special Events					
001176	75,000	73,328	(1,672)	73,056	72,654
Canadian Capital Cities Conference					
001177	5,000	40,000	35,000	0	0
World Senior Softball Championships					
001178	35,000	0	(35,000)	0	

4/19/00

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

79

Company: 01 General Revenue Fund
 Department: 00 Corporate
 Division: 11 Other

Number / Name		1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
Canadian Figure Skating Championship						
001179		22,500	25,860	3,360	0	
North American Indigenous Games						
001180		100,000	200,000	100,000	300,000	400,000
Mid - Continent Trade Corridor						
001181			75,000	75,000	75,000	75,000
55xxxx	EXPENSES	12,189,187	10,583,783	(1,605,404)	10,124,961	10,736,439
Mill Rate Support / (Contribution)		12,189,187	10,583,783	(1,605,404)	10,124,961	10,736,439
VARIANCE PERCENT		=====	=====	=====	=====	=====
				(13.17) %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 00 Corporate
Division: 11 Other

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
552xxx SERVICES					
552811 Agency Fees & Commissions	7,200	7,200	0	7,200	7,200
552xxx SERVICES	<u>7,200</u>	<u>7,200</u>	<u>0</u>	<u>7,200</u>	<u>7,200</u>
557xxx DEBT & FINANCE CHARG					
557101 Debenture Debt - Interest	800,000	800,000	0	800,000	800,000
557306 Provision For Bad Debts	2,474,000	874,000	(1,600,000)	874,000	874,000
557xxx DEBT & FINANCE CHARG	<u>3,274,000</u>	<u>1,674,000</u>	<u>(1,600,000)</u>	<u>1,674,000</u>	<u>1,674,000</u>
558xxx GRANTS TRANS. OTHER					
558101 Grants	1,000,000		(1,000,000)		
558301 Municipal Tax	4,840,000	4,800,000	(40,000)	3,800,000	4,800,000
558601 Miscellaneous Expense	3,067,987	4,102,583	1,034,596	4,643,761	4,255,239
558xxx GRANTS TRANS. OTHER	<u>8,907,987</u>	<u>8,902,583</u>	<u>(5,404)</u>	<u>8,443,761</u>	<u>9,055,239</u>
55xxxx EXPENSES	<u>12,189,187</u>	<u>10,583,783</u>	<u>(1,605,404)</u>	<u>10,124,961</u>	<u>10,736,439</u>
Mill Rate Support / (Contribution)	<u>12,189,187</u>	<u>10,583,783</u>	<u>(1,605,404)</u>	<u>10,124,961</u>	<u>10,736,439</u>
VARIANCE PERCENT			(13.17) %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 01 Mayor's Office

Mission Statement

Providing Leadership that gives the people of Winnipeg confidence in their city and brings the community together to achieve the highest quality of life for all citizens.

Services Provided

The function of the Mayor's Office is to assist the Mayor in the discharge of his duties and responsibilities to the citizens of Winnipeg as head of Council and Chief Officer of the City of Winnipeg. More specifically, the Mayor's Office provides the Mayor with political advice and support in policy matters, scheduling appointments, replying to written communications and correspondence, press relations, travel, a link to City Council and as a liaison between the various members of the business and professional community and the citizens of Winnipeg.

Strategies and Objectives

To meet the increasing demands placed upon the Mayor's office while ensuring adherence to budget guidelines.

Budget Highlights

The budget of the Mayor's Office is one of providing direct customer service. While this office does not provide service through a particular program, it is in the business of providing a link between the Mayor and the citizens of Winnipeg.

The objective of this office has always been one of fiscal responsibility. The 1999 Budget of the Mayor's Office reflects a minimum amount of funds required to maintain the quality of the professional level of service it delivers to the citizens of Winnipeg.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund

Department: 01 Mayor's Office

	1998	1999	2000	2001	2002
	<u>Achievement</u>	<u>Objective</u>	<u>Objective</u>	<u>Projection</u>	<u>Projection</u>
PERFORMANCE CRITERIA - Quantitative					

1. To continue to improve services provided to public, enhanced correspondence and meeting management, special events coordination and departmental referrals.

same

same

2. Enhanced utilization of automated system to increase productivity.

increasing

increasing

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

83

Company: 01 General Revenue Fund

Department: 01 Mayor's Office

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>512,445</u>
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EXPENSES

- Materials Parts, & Supplies decreased	(7,397)
- Salaries & Benefits decreased	(6,138)
- Services increased	3,858
- Transfer to Civic Bldgs - Facility Cost decreased	(1,751)

(11,428)

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>501,017</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

84

Company: 01 General Revenue Fund
Department: 01 Mayor's Office

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	501,017
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EXPENSES

- Salaries & Benefits decreased	(29,004)
- Materials, Parts & Supplies increased	16,103
- Services increased	9,231
- Transfer to Civic Bldgs-Facility Cost	1,816
	(1,854)

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	499,163
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 01 Mayor's Office

BUDGET RECONCILIATION - Projection

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u>499,163</u>
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EXPENSES

- Salaries increased	9,058
- Materials, Parts and Supplies	(8,458)
- Services decreased	(3,345)
	<u>(2,745)</u>

2002 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>496,418</u></u>
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4/19/00

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

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Company: 01 General Revenue Fund
 Department: 01 Mayor's Office

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
Mayor's Office					
010101	512,445	501,017	(11,428)	499,163	496,418
55xxxx EXPENSES	<u>512,445</u>	<u>501,017</u>	<u>(11,428)</u>	<u>499,163</u>	<u>496,418</u>
Mill Rate Support / (Contribution)	512,445	501,017	(11,428)	499,163	496,418
VARIANCE PERCENT	=====	=====	=====	=====	=====
			(2.23) %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 01 Mayor's Office

Number / Name		1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx	EXPENSES					
551xxx	SALARIES & BENEFITS					
551101	Salaries-Permanent	311,649	289,483	(22,166)	265,134	273,962
551108	Long Service Pay	450	720	270	720	720
551190	Vacancy Mgmt Allocated	(454)	(376)	78	(454)	(454)
551201	Civic Pension	16,445	14,661	(1,784)	13,014	13,534
55120102	Civic Pension - Man Adj	59	9,873	9,814	9,626	9,033
551202	Canada Pension	7,974	8,993	1,019	8,845	9,898
55120202	Canada Pension - Man Adj	28	2,007	1,979	758	
551205	Group Insurance	1,554	1,443	(111)	1,326	1,369
55120502	Group Insurance - Man Adj	4	78	74	0	
551207	Unemployment Insurance	7,780	7,095	(685)	5,745	5,849
55120702	Employment Ins - Man Adj	31	5,405	5,374	5,664	5,525
551208	Workers Compensation	200	200	0	200	200
55120809	Fatality Pension Premiums	200	200	0	200	200
551215	Dental Plan	4,882	4,882	0	4,882	4,882
551217	Vision Care	600	600	0	600	600
551xxx	SALARIES & BENEFITS	351,402	345,264	(6,138)	316,260	325,318
552xxx	SERVICES					
552104	Freight & Messenger Serv	2,200	2,500	300	3,000	3,000
552201	Allocated Dept Costs	510	700	190	700	700
552301	Transportation	200	275	75	275	275
552302	Auto Allowance	5,800	5,800	0	6,200	6,200
552501	Office Equipment Mtce	550	550	0	600	600
552601	Print, Bind & Photocopy	6,500	2,500	(4,000)	3,500	3,500
552602	Telephone & Telegram	7,749	14,000	6,251	14,000	12,000
552704	Parking Space Rental	1,100	1,511	411	1,700	1,700
552801	Councillor Tax Free Allow	31,521	32,160	639	32,805	33,460
552803	Luncheons & Receptions	3,200	3,000	(200)	5,000	4,000
552805	Postage	3,900	4,000	100	5,072	5,072
552809	Conferences	500	687	187	2,687	1,687
552810	Travel-City Business	2,420	2,325	(95)	3,700	3,700
552xxx	SERVICES	66,150	70,008	3,858	79,239	75,894

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 01 Mayor's Office

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
553xxx MAT. PARTS SUPPLIES					
553103 Photographic Supplies	2,500	1,297	(1,203)	2,500	2,500
553104 Stationery & Office Supp	6,200	6,200	0	8,000	8,000
553105 Periodicals & Subscripts	700	1,162	462	1,162	1,162
553208 Other Op Supp & Materials	10,158	3,502	(6,656)	16,602	8,144
553xxx MAT. PARTS SUPPLIES	19,558	12,161	(7,397)	28,264	19,806
554xxx ASSETS - PUR. ETC.					
554202 Books	400	400	0	400	400
554xxx ASSETS - PUR. ETC.	400	400	0	400	400
558xxx GRANTS TRANS. OTHER					
558443 Tsl To Civ Bldgs-Fac Cost	74,935	73,184	(1,751)	75,000	75,000
558xxx GRANTS TRANS. OTHER	74,935	73,184	(1,751)	75,000	75,000
55xxxx EXPENSES	512,445	501,017	(11,428)	499,163	496,418
Mill Rate Support / (Contribution)	512,445	501,017	(11,428)	499,163	496,418
VARIANCE PERCENT			(2.23) %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

Staff Summary

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Company: 01 General Revenue Fund
Department: 01 Mayor's Office

	1999 Budget		2000 Estimate		Variance	
	Permanent	Temporary	Permanent	Temporary	Permanent	Temporary
Mayor's Office 010101	6.97		6.51		(0.46)	0.00
Total Budgeted Positions:	6.97	0.00	6.51	0.00	(0.46)	0.00

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

91

Company: 01 General Revenue Fund
Department: 02 Council

Mission Statement

Council is the governing body of the City and the custodian of its powers, both legislative and administrative. Council is comprised of 15 Councillors and the Mayor. The general Municipal Elections for the offices of Mayor and for 15 Councillors are held every four years, on the fourth Wednesday in October.

Regular Council meetings are held on Wednesday, at least once monthly, in accordance with a schedule of meetings adopted by Council. Meetings commence at 9:30 a.m. and adjourn at 6:00 p.m. All Council Meetings are held in the Council Chamber and are open to the public.

Budget Highlights

The Council Budget is consistent with previous budget allocations.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund

Department: 02 Council

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>2,206,214</u>
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EXPENSES

- Services increased	10,783
- Salaries & benefits increased	6,886
	<u>17,669</u>

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>2,223,883</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 02 Council

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	<u>2,223,883</u>
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EXPENSES

- Salaries & Benefits increased	15,177
- Services increased	2,846
	<u>18,023</u>

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>2,241,906</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 02 Council

BUDGET RECONCILIATION - Projection

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u>2,241,906</u>
--------------------------------	------------------------------------	------------------

EXPENSES

- Salaries & Benefits increased	13,554
- Services increased	4,829
	<u>18,383</u>

2002 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>2,260,289</u></u>
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4/19/00

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

95

Company: 01 General Revenue Fund
 Department: 02 Council

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
Council-General					
020101	1,501,214	1,518,883	17,669	1,536,906	1,555,289
Ward Communication Allowance					
020102	705,000	705,000	0	705,000	705,000
55xxxx EXPENSES	<u>2,206,214</u>	<u>2,223,883</u>	<u>17,669</u>	<u>2,241,906</u>	<u>2,260,289</u>
Mill Rate Support / (Contribution)	2,206,214	2,223,883	17,669	2,241,906	2,260,289
VARIANCE PERCENT	=====	=====	=====	=====	=====
			0.80 %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 02 Council

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
551xxx SALARIES & BENEFITS					
551101 Salaries-Permanent	567,793	572,694	4,901	585,263	596,356
551202 Canada Pension	16,986	18,989	2,003	21,492	23,897
551205 Group Insurance	2,839	2,821	(18)	2,926	2,982
551215 Dental Plan	8,453	8,453	0	8,453	8,453
551217 Vision Care	2,000	2,000	0	2,000	2,000
551xxx SALARIES & BENEFITS	598,071	604,957	6,886	620,134	633,688
552xxx SERVICES					
552101 Profes & Consult Services	55,000	61,221	6,221	59,148	59,156
552102 Special Serv-Non-Profess	705,000	705,000	0	705,000	705,000
552602 Telephone & Telegram	2,000	5,000	3,000	5,100	4,190
552701 Rentals	4,000	5,100	1,100	4,199	4,100
552801 Councilor Tax Free Allow	285,388	285,850	462	291,570	297,400
552xxx SERVICES	1,051,388	1,062,171	10,783	1,065,017	1,069,846
553xxx MAT. PARTS SUPPLIES					
553105 Periodicals & Subscripts	400	400	0	400	400
553xxx MAT. PARTS SUPPLIES	400	400	0	400	400
558xxx GRANTS TRANS. OTHER					
558443 Tal To Civ Bldgs-Fac Cost	511,355	511,355	0	511,355	511,355
558801 Miscellaneous Expense	45,000	45,000	0	45,000	45,000
558xxx GRANTS TRANS. OTHER	556,355	556,355	0	556,355	556,355
55xxxx EXPENSES	2,206,214	2,223,883	17,669	2,241,906	2,260,289

4/19/00

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 02 Council

<u>Number / Name</u>	<u>1999 Adopted</u>	<u>2000 Adopted</u>	<u>Variance Amount</u>	<u>2001 Projection (from 2000)</u>	<u>2002 Projection (from 2000)</u>
Mill Rate Support / (Contribution)	2,206,214	2,223,883	17,669	2,241,906	2,260,289
VARIANCE PERCENT	=====	=====	=====	=====	=====
			0.80 %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

Staff Summary

98

Company: 01 General Revenue Fund
Department: 02 Council

1999 Budget		2000 Estimate		Variance	
Permanent	Temporary	Permanent	Temporary	Permanent	Temporary

Council-General
020101

15.00		15.00		0.00	0.00
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Total Budgeted Positions:

15.00	0.00	15.00	0.00	0.00	0.00
=====	=====	=====	=====	=====	=====

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

99

Company: 01 General Revenue Fund

Department: 03 CAO Secretariat

Mission Statement

Our Vision

A Valued Partner in Achieving Collective Success!

Our Mission

We support the leadership role of the CAO.

We:

- expedite the flow of clear direction and required information between the CAO and Council and Departments; and
- collaborate with others to develop strategies and corporate systems to deliver intended results; and
- facilitate and manage cross-departmental planning, corporate projects, and communications.

Services Provided

Reporting to the Mayor and Executive Policy Committee, the Chief Administrative Officer (CAO) is mandated to administer all Council-adopted policies, and is given full authority over the hiring of non-statutory officers in order to carry out those responsibilities. Section 31 of The City of Winnipeg Organizational By-Law 7100/97 prescribes the "creation of a CAO Secretariat with the capabilities in the areas of strategic planning, corporate communications, and such other areas as the Chief Administrative Officer determines are required to assist in the effective discharge of his/her duties."

The Chief Administrative Officer sets the administration's overall strategic direction for the planning period under consideration. This direction articulates the administrative work which must be done in order to achieve the priorities established by Council. For the planning period under consideration, the Chief Administrative Officer has set the following administrative objectives:

- 1) Strengthening the working relationship between the civic administration and Council and its committees, to promote the attainment of the City's identified goals.
- 2) Developing and strengthening the administration's organizational structure and leadership, and its most critical civic systems, strategies and learning, instilling the City's corporate vision, mission, values, and guiding principles into its services and operations.
- 3) Demonstrating accountability for organizational results and performance, consistent with Council direction.
- 4) Developing a more adaptable civic administration, that both anticipates opportunities and risks and addresses them more quickly.

In keeping with the City's Organizational By-Law, the CAO has established a Secretariat composed of a professional and technical team which supports and coordinates a variety of work to advance the organization's primary corporate goals.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

100

Company: 01 General Revenue Fund
Department: 03 CAO Secretariat

This past year saw a number of administrative changes within the Secretariat, in order to enhance its effectiveness. Previously there were seven separate areas within the Secretariat: Management and Administration, Corporate Projects, Corporate Planning, Change Initiatives, Economic Initiatives, the Public Affairs Directorate, and the Emergency Preparedness Office. This year's changes included:

- the designation of a Manager, CAO Secretariat, who will coordinate the activities of the CAO's Secretariat team;
- the consolidation of the Corporate Planning and Change Initiatives branches;
- the consolidation of the Economic Initiatives and Corporate Projects branches;
- the enhancement of the Public Affairs Directorate utilizing existing corporate resources;
- the transfer of Business Liaison to the EPC Secretariat; and
- the creation of a Manager, Downtown Improvement Team.

The resulting streamlined Secretariat will continue to provide the following services:

- Supporting effective governance through the preparation and provision of governance information and professional advice, and support for Council's planning process;
- Supporting civic performance through organization-wide planning processes, support to the Corporate Executive Team, and coordination of issues resolution;
- Managing strategic initiatives through central coordination of high-profile, high-risk, multiple-department strategic initiatives, and the attraction and hosting of events of strategic importance to the City;
- Communicating information regarding civic affairs both internally and externally; and
- Supporting the City of Winnipeg's emergency preparedness.

Specific targets and plans have been developed for the upcoming 3-year planning period and will be contained within the Year 2000 Corporate Plan initiatives.

The Office of the Chief Financial Officer, for purposes of budgeting, has now been transferred to Corporate Finance, while maintaining its location with the other offices of the CAO Secretariat.

Strategies and Objectives

The long term strategic direction which underpins the CAO business plan is the continuous achievement of the civic priorities established by Council. Currently, strategic direction focuses the Secretariat on the following strategic objectives:

- Supporting the CAO in creating an optimal, respectful working relationship between the administration, the Mayor, Council and its committees, and their support units.
- Supporting the identification and development of high-leverage corporate systems and strategies to achieve affordable services valued by citizens.
- Developing effective corporate systems which demonstrate accountability for satisfactory civic results and performance consistent with Council direction, and
- Supporting the further development of an adaptable civic administration that anticipates and responds quickly and effectively to significant, emerging opportunities and risks.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

101

Company: 01 General Revenue Fund
Department: 03 CAO Secretariat

Budget Highlights

The 2000 budget of \$2,859,639 is a decrease of \$311,110 or - 9.8% from the 1999 adopted budget of \$3,170,749. This decrease is composed of the initial savings achieved by the Secretariat and the realignment of salary and operating funds related to the transfers for the Office of the CFO and the EPC Secretariat.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund

Department: 03 CAO Secretariat

	1998	1999	2000	2001	2002
	<u>Achievement</u>	<u>Objective</u>	<u>Objective</u>	<u>Projection</u>	<u>Projection</u>
PERFORMANCE CRITERIA - Qualitative					
Routine queries	ongoing	1,850	1,850	ongoing	ongoing
Proactive information and advice	ongoing	2,300	2,300	ongoing	ongoing
Response to governance bodies' requests	ongoing	3,450	3,450	ongoing	ongoing
Processing of administrative reports	ongoing	250	250	ongoing	ongoing
Composition of Corporate Plan	ongoing	ongoing	ongoing	ongoing	ongoing
Support to Corporate Executive Team	ongoing	ongoing	ongoing	ongoing	ongoing
Individual issues management	ongoing	250	250	ongoing	ongoing
Project management	ongoing	ongoing	ongoing	ongoing	ongoing

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

103

Company: 01 General Revenue Fund
Department: 03 CAO Secretariat

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>3,170,749</u>
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EXPENSES

- Decrease in salary costs due to organizational transfers and realignments	(319,584)
- Reallocation for new initiatives	228,532
- Reallocation of funds for specific projects	(211,485)
- Realignment of space allocation	(58,009)
- Increase due to reduction in furlough and vacancy management allocations and cost of living increases	50,197
- Miscellaneous decreases	(2,761)
	<u>(313,110)</u>

REVENUES

- Discontinuance of provincial grants	(2,000)
	<u>(2,000)</u>

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>2,859,639</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

104

Company: 01 General Revenue Fund
Department: 03 CAO Secretariat

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	<u>2,859,639</u>
------------------------------	------------------------------------	------------------

EXPENSES

- Miscellaneous Reductions	(10,731)
	<u>(10,731)</u>

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>2,848,908</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

105

Company: 01 General Revenue Fund

Department: 03 CAO Secretariat

BUDGET RECONCILIATION - Projection

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u>2,848,908</u>
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EXPENSES

Miscellaneous Reductions	<u>(15,892)</u>
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<u>(15,892)</u>

2002 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>2,833,016</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

Total Summary and Comparison

106

Company: 01 General Revenue Fund
Department: 03 CAO Secretariat

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
Mgmt & Admin Support - CAO					
030111	912,797	985,312	52,515	1,002,294	998,407
Corporate Planning					
030121	425,686	793,254	367,588	781,506	724,973
Change Initiatives					
030122	406,059	0	(406,059)	0	0
Corporate Projects					
030123	321,903	0	(321,903)	0	0
Economic Initiatives					
030124	503,087	482,460	(20,627)	496,815	530,437
Corporate Communications					
030126	98,974	412,795	313,821	350,650	357,336
Mgmt & Admin Support - CFO					
030201	308,063		(308,063)		
Mgmt & Admin Support - Emerg Ops					
030301	196,200	205,818	9,618	217,643	221,863
55xxxx EXPENSES	<u>3,172,749</u>	<u>2,859,639</u>	<u>(313,110)</u>	<u>2,848,908</u>	<u>2,833,016</u>
44xxxx REVENUES					
Mgmt & Admin Support - Emerg Ops					
030301	2,000	0	(2,000)	0	0
44xxxx REVENUES	<u>2,000</u>	<u>0</u>	<u>(2,000)</u>	<u>0</u>	<u>0</u>
Mill Rate Support / (Contribution)	<u>3,170,749</u>	<u>2,859,639</u>	<u>(311,110)</u>	<u>2,848,908</u>	<u>2,833,016</u>
VARIANCE PERCENT					

(9.81) %

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 03 CAO Secretariat

Number / Name		1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx	EXPENSES					
551xxx	SALARIES & BENEFITS					
551101	Salaries-Permanent	1,939,511	1,619,927	(319,584)	1,675,071	1,726,106
551102	Salaries-Temporary	4,000	90,454	86,454	92,204	93,912
551107	Acting Pay	3,946	5,500	1,554	5,500	5,500
551108	Long Service Pay	8,482	540	(7,942)	540	540
551187	Furlough - Permanent	(13,063)	(1,500)	11,563	0	0
551190	Vacancy Mgmt Allocated	(35,332)	(22,988)	12,344	(22,988)	(22,988)
551195	Secondments	231,485	20,000	(211,485)	20,000	0
551201	Civic Pension	134,169	118,339	(15,830)	122,443	126,238
55120102	Civic Pension - Man Adj	15,277	2,847	(12,430)	2,940	3,025
551202	Canada Pension	36,668	35,095	(1,573)	39,374	43,715
55120202	Canada Pension - Man Adj	3,918	885	(3,033)	995	1,106
551205	Group Insurance	9,717	8,551	(1,166)	8,834	9,098
55120502	Group Insurance - Man Adj	106	318	212	327	338
551207	Unemployment Insurance	41,643	32,869	(8,774)	30,992	31,126
55120702	Employment Ins - Man Adj	3,643	1,217	(2,426)	1,146	1,150
551208	Workers Compensation	3,907	3,907	0	3,907	3,907
55120809	Fatality Pension Premiums		1,866	1,866	1,866	1,866
551215	Dental Plan	31,048	21,896	(9,152)	21,896	21,896
551217	Vision Care	5,040	3,500	(1,540)	3,500	3,500
551xxx	SALARIES & BENEFITS	2,424,165	1,943,223	(480,942)	2,008,547	2,050,035
552xxx	SERVICES					
552101	Profes & Consult Services	223,664	285,452	61,788	270,000	219,000
552102	Special Serv-Non-Profess	22,795	0	(22,795)	0	0
552104	Freight & Messenger Serv	4,050	4,235	185	4,317	4,400
552201	Allocated Dept Costs	29,340	55,208	25,868	49,815	28,420
552301	Transportation	100	0	(100)	0	0
552302	Auto Allowance	48,861	30,955	(17,906)	32,045	30,752
552404	Real Prop Con-Const& Mtce	1,560	0	(1,560)	0	0
552501	Office Equipment Mtce	11,020	11,200	180	11,412	11,635
552601	Print, Bind & Photocopy	19,449	109,120	89,671	54,140	50,695
552602	Telephone & Telegram	41,533	42,640	1,107	43,455	44,315
552603	Advertising	10,900	29,494	18,594	11,575	11,805
552606	Drivers' Licenses		156	156	156	156

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 03 CAO Secretariat

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
552701 Rentals	9,700	9,973	273	10,157	10,357
552704 Parking Space Rental	2,100	1,515	(585)	1,535	1,560
552803 Luncheons & Receptions	24,044	17,895	(6,149)	18,235	18,590
552804 Membership Fees	6,299	7,043	744	7,174	7,308
552805 Postage	4,306	4,373	67	4,452	4,537
552808 Training/Workshops/Tuitt	17,500	19,025	1,525	19,385	19,770
552809 Conferences	23,350	21,190	(2,160)	21,645	22,065
552810 Travel-City Business	7,000	6,378	(622)	6,490	6,610
552813 Nat Organiz & Panel Part	1,000	1,010	10	0	0
552xxx SERVICES	508,571	656,862	148,291	565,988	491,975
553xxx MAT. PARTS SUPPLIES					
553101 Atlases And Maps	1,000	1,000	0	1,010	1,030
553103 Photographic Supplies	500	510	10	515	525
553104 Stationery & Office Supp	19,487	19,437	(50)	20,255	20,633
553105 Periodicals & Subscripts	8,364	8,352	(12)	8,595	8,805
553602 Manufacture Of Signs	1,500	1,500	0	1,500	1,500
553xxx MAT. PARTS SUPPLIES	30,851	30,799	(52)	31,875	32,493
554xxx ASSETS - PUR. ETC.					
554103 Office Equipment	4,200	4,260	60	4,330	4,415
554104 Other Equipment	17,000	17,255	255	17,575	17,925
554201 Office Furniture	4,000	4,060	60	4,105	4,158
554202 Books	2,924	2,971	47	3,020	3,051
554xxx ASSETS - PUR. ETC.	28,124	28,546	422	29,030	29,549
558xxx GRANTS TRANS. OTHER					
558101 Grants	2,440	7,475	5,035	11,520	21,320
558432 Tran To Computer Reserve	4,000	4,000	0	8,000	8,000
558443 Trf To Civ Bldgs-Fac Cost	276,632	218,623	(58,009)	223,548	228,831
558801 Miscellaneous Expense	15,786	15,111	(675)	15,400	15,813
558xxx GRANTS TRANS. OTHER	298,858	245,209	(53,649)	258,468	273,964

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 03 CAO Secretariat

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
559xxx RECOVERIES					
559101 Inter-Departmental Recov	(72,800)	0	72,800	0	
559103 Inter-Fund Recoveries	(45,000)	(45,000)	0	(45,000)	(45,000)
559xxx RECOVERIES	(117,800)	(45,000)	72,800	(45,000)	(45,000)
55xxxx EXPENSES	3,172,749	2,859,639	(313,110)	2,848,908	2,833,016
44xxxx REVENUES					
443xxx GOVERNMENT GRANTS					
443127 Prov Grants-Other	2,000	0	(2,000)	0	0
443xxx GOVERNMENT GRANTS	2,000	0	(2,000)	0	0
44xxxx REVENUES	2,000	0	(2,000)	0	0
Mill Rate Support / (Contribution)	3,170,749	2,859,639	(311,110)	2,848,908	2,833,016
VARIANCE PERCENT			(9.81) %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

Staff Summary

110

Company: 01 General Revenue Fund
Department: 03 CAO Secretariat

	1999 Budget		2000 Estimate		Variance	
	Permanent	Temporary	Permanent	Temporary	Permanent	Temporary
Mgmt & Admin Support - CAO						
030111	12.00		12.00		0.00	0.00
Corporate Planning						
030121	4.00		4.00	1.00	0.00	1.00
Change Initiatives						
030122	3.00		1.00		(2.00)	0.00
Corporate Projects						
030123	1.00		0.00		(1.00)	0.00
Economic Initiatives						
030124	6.00		4.00		(2.00)	0.00
Corporate Communications						
030126	1.00		4.00		3.00	0.00
Mgmt & Admin Support - CFO						
030201	3.00				(3.00)	0.00
Mgmt & Admin Support - Emerg Ops						
030301	2.00	0.30	2.00		0.00	(0.30)

Total Budgeted Positions:	32.00	0.30	27.00	1.00	(5.00)	0.70
	=====	=====	=====	=====	=====	=====

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

111

Company: 01 General Revenue Fund
Department: 04 City Clerks

Mission Statement

To professionally support the process of local government for the City of Winnipeg by providing procedural and administrative services to Council and its Committees.

MANDATE OF THE DEPARTMENT

To professionally support the process of local government for the City of Winnipeg by providing procedural and administrative services to Council and its Committees.

The City Clerk's Department has statutory responsibility as designated by The City of Winnipeg Act, The Local Authorities Election Act and the The City Organization By-law No. 7100/97, and effectively is responsible for:

- ensuring the recording of proceedings of City Council, Committees and public hearings
- communicating decisions of Council and Committees to elected officials, senior administrators, and the public
- maintaining all Council and Committee minutes, official copies of by-laws, the City's List of Electors, and other corporate documents
- providing administrative, clerical and research services to City Council and Committees
- providing public information services through the Information Services Branch
- co-ordinating the Freedom of Information and Protection of Privacy Programs
- conducting the General Civic Election and by-elections for the offices of Mayor, Councillor and School Trustees
- maintaining records of appointments, terms of office and qualifications of members of Boards and Commissions
- providing records services and maintaining and preserving public historical records of the City
- operating the Board of Revision, the first level of statutory appeal of property and business taxation
- responding to all Provincial inquiries
- executing City contracts and agreements

In the fulfilment of its role and responsibilities, the City Clerks Department is committed to business process re-engineering; ensuring high quality service in a cost-effective manner; being highly responsive to clients' needs; and providing services in a professional and impartial manner.

Services Provided

The City Clerks Department features a flat organizational structure comprised of a number of Branches/Divisions which provide services to Elected Officials, the Administration, and the public.

CENTRAL SERVICES

The Central Office, located in the Council Building, 510 Main Street, is the activity centre and operating nucleus of the City Clerk's Department. It accounts for more than half of the City Clerk's staff and over half of the departmental budget. The Central Office includes the following Divisions: Council Support, Information Services, including Citizens' Inquiry and Information Kiosk, and Executive Policy Committee and the Standing Committees; and Central Services.

ARCHIVES AND RECORDS CONTROL BRANCH

The Archives and Records Control Branch fulfils the City Clerk's statutory responsibilities regarding the stewardship of records of the City of Winnipeg.

As the City of Winnipeg's Records Control Centre, the Branch provides storage of vital records required to be kept by the City because of legal, financial, or administrative reasons. The Branch is responsible for providing records

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Company: 01 General Revenue Fund
Department: 04 City Clerks

management at the City of Winnipeg. This includes the management of The Freedom of Information and Protection of Privacy Act, the provincial Act governing access to records controlled and created by the City of Winnipeg.

As the City of Winnipeg's Archives the Branch is responsible for the preservation, maintenance and promotion of the history of the City of Winnipeg.

ELECTION BRANCH

The Election Branch fulfils the City Clerk's election responsibilities as directed by The City of Winnipeg Act and The Local Authorities Election Act.

Although General Municipal Elections occur every four years on the last Wednesday of October, the election costs are amortized over a four year period.

BOARD OF ADJUSTMENT

The Board of Adjustment was established by Statute in April, 1992 to hear requests for conditional use and variance applications.

The Board is composed of five citizen members, appointed by Council, who meet weekly to hear and determine applications from all parts of the City for an order of variance or for a conditional use under the various City zoning by-laws. The Board also makes recommendation to Council on proposed Secondary Plans or development by-laws, applications for approval and plans of subdivision, and planning or development matters referred by Council.

In order to better facilitate the public hearing process, and to ensure a more uniform and client-friendly system, the duties and responsibilities for the support for the Board of Adjustment and Appeal Committee (Committee on Property and Development) have been merged.

BOARD OF REVISION

The Board of Revision Branch provides administrative support for the revision process and includes as many as 37 citizen members who are appointed each year by City Council to hear applications against the assessed value of lands, improvements and classification of properties in the City of Winnipeg, as well as applications against the assessed rental value and/or classification for business assessment tax in the City.

The Board of Revision hearing process is current and, to-date, all appeals filed in 1999 have been heard.

HANSARD BRANCH

The Hansard Branch of Winnipeg is responsible for the verbatim transcription of debates at all City Council meetings. The official Hansard document is available for public inspection and is currently distributed to approximately 100 subscribers, who pay an annual fee for subscription.

COMMUNITY BRANCH

The Community Branch is the amalgamation of the administrative support for the five Community Committees: City Centre, Assiniboia, Lord Selkirk-West Kildonan, East Kildonan-Transcona and Riel.

The Community Branch is currently being integrated with the Central Services Office which will be reflected in future budgets.

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Strategies and Objectives

The City Clerks Department is dedicated to the delivery of quality services and informational products in a cost-effective manner, utilizing efficiencies gained from technology.

The Department continues to search for innovative new methods of business processes which provide improved services and products while containing costs.

Budget Highlights

The Department's budget has decreased as a result of transferring assessment appeal costs in the year 2000. Cost containment for the subsequent years has been achieved through attrition.

Facilities cost reductions have been implemented in 2001, with the expectation of vacating the 5th Floor, 180 King Street.

The Department continues to explore revenue generation through the provision of products and services as possible.

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Company: 01 General Revenue Fund

Department: 04 City Clerks

	1998	1999	2000	2001	2002
	<u>Achievement</u>	<u>Objective</u>	<u>Objective</u>	<u>Projection</u>	<u>Projection</u>
PERFORMANCE CRITERIA - Quantitative					
No. of FIPPA Requests	75	78	100	125	125
No. of Lineal feet of shelf space	3,475	1,900	1,850	4,000	4,000
No. of documents retrieved	925	750	900	1,000	1,500
No. of research applications	420	325	400	600	700
No. of persons recorded in attendance	1,100	800	1,000	1,500	1,500

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 04 City Clerks

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>4,935,874</u>
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EXPENSES

- Salaries (Community Admin.) decreased	(207,857)
- Salaries (Central) increased	168,396
- Services (Bd. of Revision) increased	(157,150)
- Salaries (Archives) increased	97,626
- Salaries (Bd. of Revision) increased	63,018
- Services (Central) decreased	(46,780)
- Debt & Finance Charges (Central) decreased	(37,272)
- Salaries (Hansard) decreased	(32,366)
- Services (Archives) decreased	19,850
- Services (Community Admin.) decreased	(11,350)
- Salaries (Bd. of Adj.) increased	1,399
- Materials (Central) decreased	(1,000)
- Assets, Purch. etc. (Central) increased	750
- Grants Trans. Other (Central) increased	685
- Assets (Community Admin.) decreased	(150)
- Services (Bd. of Adj.) decreased	(100)
- Materials (Archives) increased	50
	<u>(142,251)</u>

REVENUES

- Revenue from Civic Charities Endorsement Bureau decreased	(8,000)
- Revenue from Printing Services increased	400
	<u>(7,600)</u>

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>4,801,223</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 04 City Clerks

BUDGET RECONCILIATION - Projection

2000 Estimate	Mill Rate Support / (Contribution)	4,801,223
(from 2000)		

EXPENSES

- Services (Bd. of Revision) increased	474,000
- Salaries (Bd. of Revision) increased	125,781
- Salaries (Archives) decreased	(89,660)
- Salaries (Central) decreased	(58,656)
- Grants (Central) decreased	(50,000)
- Debt & Finance Charge (Central) decreased	(48,987)
- Services (Archives) decreased	(20,500)
- Salaries (Community Admin.) decreased	(11,268)
- Materials (Bd. of Revision) increased	11,000
- Salaries (Bd. of Adj.) increased	3,698
- Services (Central) increased	1,000
- Salaries (Hansard) increased	791
- Materials (Central) increased	50
	<hr/>
	337,249

2001 Projection	Mill Rate Support / (Contribution)	5,138,472
(from 2000)		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 04 City Clerks

BUDGET RECONCILIATION - Projection

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	5,138,472
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EXPENSES

- Recoveries (Elections) decreased	(1,603,969)
- Services (Elections) increased	1,411,500
- Debt & Finance (Elections) decreased	(314,020)
- Salaries (Elections) increased	300,000
- Assets (Elections) increased	200,000
- Services (Bd. of Revision) decreased	(199,650)
- Materials (Elections) increased	78,000
- Salaries (Central) increased	64,010
- Debt & Finance (Central) decreased	(34,180)
- Salaries (Bd. of Revision) decreased	(32,125)
- Materials (Bd. of Revision) decreased	(10,500)
- Salaries (Community Admin.) increased	9,459
- Salaries (Bd. of Adj.) increased	3,269
- Salaries (Archives) decreased	(2,979)
- Services (Central) increased	1,000
- Salaries (Hansard) increased	748
- Services (Archives) increased	50
	(129,387)

REVENUES

- Miscellaneous Dept. Revenue decreased	(20,000)
	(20,000)

2002 Projection (from 2000)	Mill Rate Support / (Contribution)	5,029,085
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

Company: 01 General Revenue Fund
 Department: 04 City Clerks

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
Central					
040201	3,026,142	3,110,921	84,779	2,954,328	2,985,158
Archives And Records Control					
040202	348,391	463,917	117,526	353,757	350,828
Election					
040203	314,020	314,020	0	314,020	385,531
Board Of Adjustment					
040204	165,176	166,475	1,299	170,173	173,442
Board Of Revision					
040205	470,776	376,644	(94,132)	987,425	745,150
Hansard Branch					
040208	87,463	55,097	(32,366)	55,888	56,636
Community Administration					
040209	569,406	350,049	(219,357)	338,781	348,240
55xxxx EXPENSES	<u>4,979,374</u>	<u>4,837,123</u>	<u>(142,251)</u>	<u>5,174,372</u>	<u>5,044,985</u>
44xxxx REVENUES					
Central					
040201	43,500	35,900	(7,600)	35,900	15,900
44xxxx REVENUES	<u>43,500</u>	<u>35,900</u>	<u>(7,600)</u>	<u>35,900</u>	<u>15,900</u>
Mill Rate Support / (Contribution)	<u>4,935,874</u>	<u>4,801,223</u>	<u>(134,651)</u>	<u>5,138,472</u>	<u>5,029,085</u>
VARIANCE PERCENT					
			(2.73) %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 04 City Clerks

Number / Name		1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx	EXPENSES					
551xxx	SALARIES & BENEFITS					
551101	Salaries-Permanent	2,537,521	2,415,901	(121,620)	2,406,507	2,474,833
551102	Salaries-Temporary	294,057	472,646	178,589	443,167	416,261
551103	Overtime	1,800	1,800	0	16,300	301,800
551107	Acting Pay	1,500	1,500	0	4,000	1,500
551108	Long Service Pay	4,845	4,845	0	4,395	4,395
551114	Technology Retention Adj		23,214	23,214		
551187	Furlough - Permanent	(50,000)	(30,000)	20,000	(30,000)	(30,000)
551190	Vacancy Mgmt Allocated	(40,619)	(40,000)	619	(40,000)	(40,000)
551201	Civic Pension	188,713	193,365	4,652	190,932	193,952
55120102	Civic Pension - Man Adj	11,154	105	(11,049)	24	6,739
551202	Canada Pension	72,815	81,609	8,794	88,237	96,926
55120202	Canada Pension - Man Adj	5,193	726	(4,467)	1,628	10,122
551205	Group Insurance	14,125	14,442	317	14,246	14,452
55120502	Group Insurance - Man Adj	(148)	356	504	2,077	79
551207	Unemployment Insurance	82,782	76,484	(6,298)	69,726	69,484
55120702	Employment Ins - Man Adj	3,751	637	(3,114)	17,000	10,000
551208	Workers Compensation	4,800	4,800	0	4,800	4,800
551215	Dental Plan	41,580	41,580	0	41,580	41,580
551217	Vision Care	5,031	5,106	75	5,183	5,261
551xxx	SALARIES & BENEFITS	3,178,900	3,269,116	90,216	3,239,802	3,582,184
552xxx	SERVICES					
552101	Profes & Consult Services	101,000	1,000	(100,000)	1,000	51,000
552102	Special Serv-Non-Profess	133,000	92,500	(40,500)	372,000	822,000
552104	Freight & Messenger Serv	3,300	2,900	(400)	3,800	38,300
552201	Allocated Dept Costs	17,000	9,500	(7,500)	84,500	87,000
552302	Auto Allowance	5,700	4,450	(1,250)	13,450	14,950
552501	Office Equipment Mice	22,000	18,800	(3,200)	19,900	19,900
552601	Print,Bind & Photocopy	102,000	100,000	(2,000)	113,500	404,000
552602	Telephone & Telegram	42,230	47,000	4,770	58,500	73,000
552603	Advertising	46,000	29,500	(16,500)	46,500	121,500
552607	Certs,Permits,Licenses	250	300	50	300	300
552701	Rentals	22,550	18,800	(3,750)	22,800	32,800
552703	Equipment Rental-External	8,500	0	(8,500)	0	0

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 04 City Clerks

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
552704 Parking Space Rental	1,450	850	(600)	1,350	3,150
552802 Meal Expense	300	300	0	800	3,350
552803 Luncheons & Receptions	2,700	1,200	(1,500)	2,200	2,200
552804 Membership Fees	1,700	1,550	(150)	1,550	1,600
552805 Postage	34,250	18,250	(16,000)	58,250	338,250
552808 Training/Workshops/Tuitn	6,000	7,000	1,000	8,000	8,000
552809 Conferences	3,000	3,500	500	3,500	3,500
552xxx SERVICES	552,930	357,400	(195,530)	811,900	2,024,800
553xxx MAT. PARTS SUPPLIES					
553101 Atlases And Maps		0	0	0	3,000
553104 Stationery & Office Supp	49,750	49,800	50	60,800	125,300
553105 Periodicals & Subscripts	1,700	1,700	0	1,750	1,750
553601 Purchases For Resale	8,000	7,000	(1,000)	7,000	7,000
553xxx MAT. PARTS SUPPLIES	59,450	58,500	(950)	69,550	137,050
554xxx ASSETS - PUR. ETC.					
554103 Office Equipment	2,000	2,500	500	2,500	202,500
554202 Books	900	1,000	100	1,000	1,000
554xxx ASSETS - PUR. ETC.	2,900	3,500	600	3,500	203,500
557xxx DEBT & FINANCE CHARG					
557101 Debenture Debt - Interest	77,085	64,139	(12,946)	60,185	58,587
557102 Debenture Debt -Principal	23,777	23,777	0	25,491	26,529
557103 General Reserve Interest	41,046	12,008	(29,038)	5,737	2,233
557104 General Reserve Principal	91,894	100,255	8,361	61,210	31,094
557203 Amortization	315,321	315,451	130	314,020	0
557306 Provision For Bad Debts	50	0	(50)	0	0
557307 Debenture Issue Expense	3,729	0	(3,729)	0	
557xxx DEBT & FINANCE CHARG	552,902	515,630	(37,272)	466,643	118,443
558xxx GRANTS TRANS. OTHER					
558443 Tsf To Civ Bldgs-Fac Cost	632,292	632,977	685	582,977	582,977

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 04 City Clerks

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
558xxx GRANTS TRANS. OTHER	632,292	632,977	685	582,977	582,977
559xxx RECOVERIES					
559204 Other External Recoveries		0	0	0	(1,603,969)
559xxx RECOVERIES	0	0	0	0	(1,603,969)
55xxxx EXPENSES	4,979,374	4,837,123	(142,251)	5,174,372	5,044,985
44xxxx REVENUES					
444xxx REGULATION FEES					
444121 Civ Char Endor Bureau Per	8,000	0	(8,000)	0	0
444xxx REGULATION FEES	8,000	0	(8,000)	0	0
445xxx SALE OF GOODS & SERV					
445307 Sale Of Merchandise	9,500	9,500	0	9,500	9,500
445441 Printing Services	6,000	6,400	400	6,400	6,400
445xxx SALE OF GOODS & SERV	15,500	15,900	400	15,900	15,900
448xxx OTHER REVENUE					
448103 Misc Department Revenue	20,000	20,000	0	20,000	0
448xxx OTHER REVENUE	20,000	20,000	0	20,000	0
44xxxx REVENUES	43,500	35,900	(7,600)	35,900	15,900
Mill Rate Support / (Contribution)	4,935,874	4,801,223	(134,651)	5,138,472	5,029,085
VARIANCE PERCENT					
			(2.73) %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Staff Summary

Company: 01 General Revenue Fund
Department: 04 City Clerks

	1999 Budget		2000 Estimate		Variance	
	Permanent	Temporary	Permanent	Temporary	Permanent	Temporary
Central						
040201	34.00	2.00	36.96	3.00	2.96	1.00
Archives And Records Control						
040202	4.00	3.00	6.00	3.83	2.00	0.83
Board Of Adjustment						
040204	3.00		3.00		0.00	0.00
Board Of Revision						
040205	7.00	5.00	6.00	7.20	(1.00)	2.20
Hansard Branch						
040208	2.00		1.00		(1.00)	0.00
Community Administration						
040209	9.00	2.00	8.00	0.00	(1.00)	(2.00)
	<u>59.00</u>	<u>12.00</u>	<u>60.96</u>	<u>14.03</u>	<u>1.96</u>	<u>2.03</u>
Total Budgeted Positions:	=====	=====	=====	=====	=====	=====

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 08 Audit

Mission Statement

To support City Council's governance and oversight responsibilities by providing objective information, advice and assurance with respect to civic administration accountability and performance.

Services Provided

AUDIT SERVICES

Assurance:

- * Control & Risk Self Assessment (CRSA)
- * Due Diligence
- * Value for Money Audits

Education & Consulting:

- * Research and Innovation Practices
- * Educational Initiatives
- * Consulting Services

Speciality Services:

- * Investigation (Fraud)
- * Information Technology Reviews

Strategies and Objectives

The Audit Department has three strategic objectives that we believe will help us realize our vision and translate our mission into action. All of our business activities support and contribute to the achievement of our strategic objectives.

Our strategic objectives are:

- * To influence the quality of financial and operational management by providing assurance on the fairness and reliability of information reported to City Council.
- * To stimulate advances in governance, accountability and controllership concepts and practices.
- * To develop, implement and promote innovative strategies to enhance the value of audit services and optimize our resources.

Budget Highlights

The 2000 budget reflects a full complement of staff and a modest increase in Professional and Consulting Services.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 08 Audit

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>833,531</u>
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EXPENSES

- Salaries & Benefits increase to support full staff complement	43,828
- Professional & Consulting Services increase	17,150
- Services, Supplies & Assets increase to sufficiently fund departmental requirements	13,915
- Professional & Development increase to restore appropriate funding	6,000
	<u>80,893</u>

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>914,424</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 08 Audit

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	<u>914,424</u>
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EXPENSES

- Vacancy Management allocation	(34,168)
- Salaries & Benefits increase	30,785
	<u>(3,383)</u>

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>911,041</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 08 Audit

BUDGET RECONCILIATION - Projection

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u>911,041</u>
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EXPENSES

- Vacancy Management allocation	(35,863)
- Salaries & Benefits increase	<u>30,852</u>
	<u>(5,011)</u>

2002 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>906,030</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

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Company: 01 General Revenue Fund
 Department: 08 Audit

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
Audit					
080101	833,531	914,424	80,893	911,041	906,030
55xxxx EXPENSES	<u>833,531</u>	<u>914,424</u>	<u>80,893</u>	<u>911,041</u>	<u>906,030</u>
Mill Rate Support / (Contribution)	<u>833,531</u>	<u>914,424</u>	<u>80,893</u>	<u>911,041</u>	<u>906,030</u>
VARIANCE PERCENT			9.70 %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 08 Audit

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxx EXPENSES					
551xxx SALARIES & BENEFITS					
551101 Salaries-Permanent	631,159	670,689	39,530	698,448	725,557
551187 Furlough - Permanent		(10,000)	(10,000)	(10,000)	(10,000)
551190 Vacancy Mgmt Allocated	(10,558)	0	10,558	(34,168)	(70,031)
551201 Civic Pension	43,603	46,509	2,906	48,537	50,515
551202 Canada Pension	11,850	13,406	1,556	14,995	16,625
551205 Group Insurance	3,156	3,353	197	3,492	3,627
551207 Unemployment Insurance	13,520	12,601	(919)	11,825	11,825
551208 Workers Compensation	505	505	0	505	505
551215 Dental Plan	8,207	8,207	0	8,207	8,207
551217 Vision Care	1,004	1,004	0	1,050	1,050
551xxx SALARIES & BENEFITS	702,446	746,274	43,828	742,891	737,880
552xxx SERVICES					
552101 Profes & Consult Services	32,850	50,000	17,150	50,000	50,000
552104 Freight & Messenger Serv	200	200	0	200	200
552201 Allocated Dept Costs	6,000	9,750	3,750	9,750	9,750
552302 Auto Allowance	150	200	50	200	200
552501 Office Equipment Mice	500	1,500	1,000	1,500	1,500
552601 Print, Bind & Photocopy	5,000	5,000	0	5,000	5,000
552602 Telephone & Telegram	4,440	6,250	1,810	6,250	6,250
552603 Advertising	2,500	2,750	250	2,750	2,750
552602 Meal Expense	532	1,000	468	1,000	1,000
552604 Membership Fees	1,200	2,200	1,000	2,200	2,200
552605 Postage	300	150	(150)	150	150
552606 Training/Workshops/Tuittn	7,000	8,000	1,000	8,000	8,000
552609 Conferences	7,000	12,000	5,000	12,000	12,000
552xxx SERVICES	67,672	99,000	31,328	99,000	99,000
553xxx MAT. PARTS SUPPLIES					
553104 Stationery & Office Supp	2,000	5,000	3,000	5,000	5,000
553105 Periodicals & Subscripts	500	750	250	750	750

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 08 Audit

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
553xxx MAT. PARTS SUPPLIES	2,500	5,750	3,250	5,750	5,750
554xxx ASSETS - PUR. ETC.					
554103 Office Equipment		1,000	1,000	1,000	1,000
554104 Other Equipment	1,000	1,250	250	1,250	1,250
554201 Office Furniture		1,000	1,000	1,000	1,000
554202 Books	800	1,037	237	1,037	1,037
554xxx ASSETS - PUR. ETC.	1,800	4,287	2,487	4,287	4,287
558xxx GRANTS TRANS. OTHER					
558443 Tsl To Civ Bldgs-Fac Cost	59,113	59,113	0	59,113	59,113
558xxx GRANTS TRANS. OTHER	59,113	59,113	0	59,113	59,113
55xxxx EXPENSES	833,531	914,424	80,893	911,041	906,030
Mill Rate Support / (Contribution)	833,531	914,424	80,893	911,041	906,030
VARIANCE PERCENT	=====	=====	=====	=====	=====
			9.70 %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

Staff Summary

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Company: 01 General Revenue Fund
Department: 08 Audit

1999 Budget		2000 Estimate		Variance	
Permanent	Temporary	Permanent	Temporary	Permanent	Temporary

Audit
080101

10.00		10.00		0.00	0.00
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Total Budgeted Positions:

10.00	0.00	10.00	0.00	0.00	0.00
=====	=====	=====	=====	=====	=====

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 12 Corporate Finance

Mission Statement

To reflect its commitment to, and leading role in financial stewardship, the department has adopted the following vision and mission statements:

Vision: Financial leadership to inspire excellence in the business of civic government.

Mission: To strengthen the City's long-term financial performance.

In order to achieve our vision and mission we will do the following:

- * Manage the financial affairs of the City in such a manner that the long-term financial health and stability of the City is assured.
- * Strive for excellence in the development, delivery and management of services that ensure the collection, safekeeping, recording, investment and disbursement of the corporation's financial assets.
- * Provide important accountability information about the condition, performance and stewardship of the City's consolidated and individual operations.
- * Develop short and long term corporate fiscal strategies and plans to meet Council's objectives.
- * Provide a comprehensive and consistent review of business plans, alternative service delivery (ASD) proposals, the annual estimates, and program reviews to support the decision-making process and promote alignment to corporate goals.
- * Protect the City's assets and its ability to deliver its services and meet its objectives.
- * Take a leadership role in the development and communication of corporate financial policies and procedures.
- * Conduct the City's capital financing program in a professional manner that will provide the City with capital funds at the lowest overall cost.
- * Promote the development of a healthy business community through prudent and environmentally sound materials management practices.
- * Provide the citizens of Winnipeg, elected officials and the civic administration with a high standard of service, delivered in a positive, cost-efficient and friendly manner.
- * Promote, facilitate and support change initiatives which enhance financial stewardship within our organization.

Services Provided

Office of the CFO:

The City's Chief Financial Officer and his office are responsible for ensuring the organization's systems support the financial accountability and affordability of the organization. This is ensured through on-going liaison with the CAO, the Standing Committee on Fiscal Issues, Executive Policy Committee and Council. The CFO is also directly responsible for the areas of corporate finance, budget and departmental business plan preparation, corporate controllership, assessment, realty and business tax collection, and the review and implementation of alternative service delivery options.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund

Department: 12 Corporate Finance

Corporate Finance:

A major function of Corporate Finance is to ensure that the duties of the City Treasurer are discharged in accordance with Provincial Legislation, including The City of Winnipeg Act (Sections 51(1) to 57 inclusive) and such other sections relative to Finance, Accounting, Sinking Fund, Tax Collection, and others. Corporate Finance provides leadership in managing the financial operations of the City by developing and supporting corporate financial policy, systems, and processes.

The following services reflect Corporate Finance's operational and policy making responsibilities:

Accounting: An internal service offered to the organization's financial stewards to provide financial transaction processing in accordance with accounting guidelines or financial policies including applications such as general ledger and accounts payable. This service also includes the development and implementation of financial policies and procedures as well as the strengthening of the City's internal control environment.

Financial Reporting: An internal service offered to financial stewards of the City of Winnipeg to provide access, preparation, generation and development of corporate or departmental financial information on both a periodic and ad hoc basis in response to an external requirement, Council policy or senior management request. This service also involves providing advice and interpretation of financial information to determine appropriate financial directions for the City.

Financial and Business Change Initiatives: An internal service offered to senior administration and civic departments which: provides policy development (guidance, process, timing); provides linkages with other corporate initiatives and between departments; supports, tracks and reports on progress of departmental initiatives; and facilitates communication and learning between stakeholders and across the organization. This service presently includes ASD development and business planning implementation.

Financial Planning and Budgeting: An internal service offered to financial stewards of the City of Winnipeg that provides sound annual and longer term financial resource planning.

Financing and Cash Management: An internal service which supports senior management and offers financial stewards of the organization service delivery and policy formulation on financing, credit ratings, cash management, banking and treasury management issues as well as arranging for needed funds for capital financing and operational cash flow.

Payroll and Benefits Administration: An internal service offered to City of Winnipeg employees that provides policy formulation on payroll and benefits administration as well as remuneration for duties performed and the collection and remittance of source deductions as set out in collective agreements and legislation. This service also includes the delivery of applicable training, consultation and leadership via information/policy directives required to administer the payroll and benefits programs.

Materials Management: An internal service offered to City of Winnipeg staff that provides contracts, training, consulting, policy formulation and methods/systems pertaining to materials management matters and provides bid opportunity to business owners.

Risk Management: An internal service provided to Civic Departments that protects the City's assets and its ability to provide services and meet its objectives by reducing its exposure to losses including: risk control measures aimed at loss prevention and the reduction of severity and unpredictability of losses; risk financing measures aimed at achieving a strategic balance in the payment of losses (e. g. self - insurance, external insurance).

Taxation: A public service offered to real and personal property owners, businesses and any taxable party that provides accurate and consistent tax billing and collection for all permitted forms of levies. This service also includes the development of revenue policies and strategies.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 12 Corporate Finance

Strategies and Objectives

The Office of the CFO and Corporate Finance examined all areas of service and all discretionary spending while preparing its 2000 - 2002 estimates in order to meet the aggressive financial targets it was given. This has proven to be a challenging exercise given increasing pressures on wages and inflationary costs along with increased demands for service.

The following outlines some of the areas where savings can be achieved:

1. Re - engineering the Autopac process.
2. Providing for administrative efficiencies as well as improved statistical information and financial monitoring through the implementation of a new Risk Management Information System.
3. Re - engineering the claims adjusting process with more focus being placed on loss prevention in adjuster interactions with operating departments.
4. Furthering the implementation of the Controllershship Model through the streamlining of the accounts payable function.
5. Implementing the Merx system in the Materials Management area for electronic advertising and the distribution of documents.
6. Consolidation of clerical resources.
7. Reducing the hiring of summer students.
8. Eliminating direct corporate support of departmental business planning through the provision of facilitation services.

The following outlines the Office of the CFO and Corporate Finance's five long - term strategic outcomes along with many of the goals which support them:

1. STRENGTHENING FINANCIAL PERFORMANCE

- * To create and maintain a fiscally responsible culture at the City
- * To assist Council to develop alternative sources of revenue
- * To strengthen the Controllershship Model
- * To provide ASD leadership to the organization through education and communication
- * To provide ongoing leadership/support in business planning
- * To revise the City's Financial Management Plan
- * To provide financial and money management services to the City based on industry best practices
- * To provide an adaptive banking structure to facilitate service delivery

2. IMPROVING INFORMATION FOR DECISION MAKING

- * To develop a longer term focus for decision making
- * To deliver a timely, accurate tax billing and collection service
- * To improve communication with senior decision makers
- * To provide timely, accurate and meaningful information to financial stewards
- * To refine and formalize tools/systems to support ASD initiatives
- * To enhance the City business planning model
- * To improve the City's Financial Planning and Review process
- * To provide the City with timely, accurate, and informative payroll information
- * To provide easy to use City - wide supply chain processes
- * To implement a Risk Management Information System (RMIS)
- * To leverage use of the Internet/Intranet

3. MANAGING RISKS AND EXPOSURES

- * To strengthen the financial control environment

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 12 Corporate Finance

- * To provide a clearly understood supply chain business framework
- * To implement an integrated risk management program throughout the City
- * To ensure a departmental labour adjustment strategy is in place for employees affected by business plan implementation

4. DEVELOPING APPROPRIATE RESOURCE CAPACITY (HUMAN, IT AND OTHER)

- * To empower staff to provide enhanced service delivery
- * To have proficient City staff handling supply chain processes
- * To improve service, maintenance and support of systems and technologies
- * To improve manual systems and streamline financial processes
- * To implement a computer replacement strategy
- * To set a higher level of skill sets for CUPE positions
- * To enhance staff development

5. INCREASING CUSTOMER SATISFACTION

- * To provide consulting expertise on the financial impact of major corporate initiatives/special projects
- * To improve service/support to clients
- * To enhance payroll service delivery at the department level

Budget Highlights

The Office of the CFO/Corporate Finance has prepared its 2000 to 2002 estimates based on the financial targets it was given for this business planning/corporate budget cycle. The Department has submitted a budget of \$11.9 million for 2000, \$11.0 million for 2001 and \$12.6 million for 2002. The 1999 adopted budget (including the Office of the CFO) was \$10.8 million. The overall increase in expenditures is the result of increased debt and finance charges. The financial targets were achieved through such measures as further stream-lining of the accounts payable process and implementing the Merx system in the Materials Management area for electronic advertising and the distribution of documents.

Corporate Finance budgets for the majority of corporate revenues, primarily from various forms of taxation, Provincial Grants which are not specifically designated to a particular program or service, transfers from other funds, interest revenue and so forth. Revenues budgeted by Corporate Finance are expected to be \$602.2 million in 2000, \$564.2 million in 2001 and \$565.3 million in 2002. The 1999 adopted budget for revenues was \$588.6 million. The increase in revenues in 2000 over 1999 is due mainly to the repayment of 1998 and 1999 Civic Pension Contributions which is offset in part by a reduction in Provincial funding associated with the transfer of responsibility for Social Services and Public Health to the Province of Manitoba.

Realty tax revenue for the years 2000 to 2002 is based on a 6% mill rate reduction which results in projected net realty tax revenue of \$388.3 million for 2000, \$379.0 million for 2001 and \$371.8 million for 2002.

The business tax rate continues to be frozen at the 1996 level. Business Tax revenue is projected to be \$51.6 million for the year 2000, \$52.2 million for the year 2001 and \$51.5 million for 2002. The 1999 adopted budget for business tax revenue was \$51.5 million.

For information on changes, please note the Budget Reconciliation section.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund

Department: 12 Corporate Finance

	1998	1999	2000	2001	2002
	Achievement	Objective	Objective	Projection	Projection
PERFORMANCE CRITERIA - Quantitative					
Bank Accounts Serviced	15	16	16	16	16
Charitable Donation receipts issued	1,519	1,600	1,600	1,600	1,600
Number of debentures registered	1,185	949	950	950	850
Visa, Mastercard, Direct Payments processed	18,239	20,000	20,500	21,000	21,500
Employment Records Issued	3,900	3,900	3,800	3,700	3,600
Employee Change Notices checked and processed	10,000	10,000	9,750	9,500	9,250
Number of Dental and Vision Claims Paid	45,400	45,400	45,000	44,500	44,000
Number of employees enrolled in the Canada Savings Bonds Program	1,500	1,700	1,700	1,650	1,600
Number of Workers Compensation Adjustments	850	800	800	800	800
# of Sick Leave Cash Outs processed/severance payments	400	400	400	450	500
Number of Direct Deposit Applications received or revised	2,100	2,100	2,100	2,050	2,000
Accidents and Occurrence Reports Reviewed	10,000	10,000	9,600	10,000	10,000
Claims	5,600	6,580	6,200	6,000	6,000
Recoveries	1,000	1,100	1,100	1,100	1,100
Recoveries - Dollar Value	976,000	1,100,000	1,120,000	1,125,000	1,130,000
Insurance - placing insurance policies, ongoing and special, dollar value	3,325,000	3,400,000	3,378,100	3,306,600	3,317,800
Insurance - Number of Policies Placed	30	30	30	30	30
Insurance - Number of Verifications	2,306	2,325	2,350	2,400	2,450
Workers Compensation - Claims, dollar value, chargeable to tax supported and utility operations	4,009,000	5,200,000	5,100,000	5,000,000	5,000,000
Percentage of Current Taxes Collected	96	97	97	97	97
Number of Realty Tax Accounts	195,006	199,554	200,000	200,000	200,000
Number of Business Tax Accounts	12,669	12,409	13,000	13,000	13,000
Taxes Collected - Dollar Value	769,987	764,750	764,750	764,750	764,750
Taxes Outstanding - Dollar Value	35,021	35,000	35,000	35,000	35,000
Payroll cheques prepared and reconciled	40,000	40,000	38,000	36,000	34,000
Payroll advices prepared and reconciled	209,000	208,000	209,000	208,000	207,000
T4's, T4A's issued	11,750	11,750	11,500	11,000	10,500
# of rolls on TIPP	51,483	54,422	65,000	65,000	65,000
# of Drive-by Drop off Payments	6,000	7,500	10,000	10,000	10,000
# of Mortgage transactions	33,555	34,000	33,000	33,000	33,000
# of properties in Tax Sale	325	230	230	230	230
# of Phone Call Enquiries	46,000	52,000	52,000	52,000	52,000
T5's issued	531	456	450	450	450

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 12 Corporate Finance

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>(578,048,125)</u>
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EXPENSES

· Increase in debt and finance charges	1,057,187
· Transfer of Office of the CFO	300,580
· Other miscellaneous increases and decreases, shown net	17,177
	<u>1,374,944</u>

REVENUES

· Repayment of 1998 and 1999 Civic Pension contributions	33,900,000
· Decrease in Provincial funding associated with the transfer of Public Health and Social Services responsibility	(23,500,000)
· Increase in Provincial Tax Sharing Grant	6,545,250
· Provincial Grants - Other	4,600,000
· Decrease in Net Realty Tax Revenue	(4,200,223)
· Elimination of transfer from EMS retained earnings	(2,073,282)
· Decrease in transfer from Hydro	(1,402,609)
· Elimination of transfer from Solid Waste Disposal	(1,012,054)
· Decrease in contribution from Sinking Fund	(600,000)
· Increase in Electricity Tax revenue	482,000
· Decrease in Local Improvement taxes	(472,000)
· Increase in Amusement Tax revenue	450,000
· Increase in Provincial Support and Video Lottery Grants	400,000
· Increase in tax penalties interest	200,000
· Decrease in transfer from Sewage Disposal	(163,731)
· Increase in Fees and Charges revenue	163,345
· Increase in transfer from Waterworks	148,409
· Increase in Business Tax revenue	110,782
· Increase in Gas Tax revenue	100,000
· Pay station commission revenue transfer to Public Works	(20,000)
· Decrease in Convention Centre recoverable	(17,171)
· Increase in capital project administration and finance charge revenue	14,700
· Other miscellaneous increases and decreases, shown net	1,850
	<u>13,655,266</u>

2000 Estimate	Mill Rate Support / (Contribution)	<u>(590,328,447)</u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 12 Corporate Finance

BUDGET RECONCILIATION - Projection

2000 Estimate	Mill Rate Support / (Contribution)	(590,328,447)
(from 2000)		

EXPENSES

- Decrease in debt and finance charges	(874,276)
- Increase in transfer to computer replacement reserve	90,365
- Decrease in salary and benefits	(44,495)
- Other miscellaneous increases and decreases, shown net	(24,958)
- Idea Bank Loan repaid	(21,830)
	(875,194)

REVENUES

- Decrease in Pension Adjustment	(33,900,000)
- Decrease in Net Realty Tax Revenue	(9,263,513)
- Transfer from Other Funds	1,900,000
- Increase in Provincial Grants - Other	1,300,000
- Increase in Provincial Tax Sharing Grant	1,040,000
- Decrease in local improvement taxes	(975,200)
- Increase in Business Tax	643,636
- Increase in transfer from Sinking Fund	400,000
- Increase in transfer from Hydro	330,000
- Increase in transfers from Waterworks and Sewage Disposal	237,000
- Increase in Electricity Tax revenue	147,000
- Increase in Provincial Support and Video Lottery Grants	129,400
- Decrease in Convention Centre and Headingley Recoverable	(86,384)
- Increase in Amusement Tax revenue	50,000
- Increase in Fees and Charges revenue	35,255
- Other increases and decreases, shown net	460
	(38,012,326)

2001 Projection	Mill Rate Support / (Contribution)	(553,191,315)
(from 2000)		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 12 Corporate Finance

BUDGET RECONCILIATION - Projection

2001 Projection	Mill Rate Support / (Contribution)	(553,191,315)
(from 2000)		

EXPENSES

- Increase in debt and finance charges	1,447,927
- Increase in salaries and benefits	156,336
- Decrease in transfer to computer replacement reserve	(40,650)
- Other miscellaneous increases and decreases, shown net	(7,024)
	<hr/>
	1,556,589
	<hr/>

REVENUES

- Decrease in Net Realty Tax Revenue	(7,250,627)
- Increase in transfers from Utilities	5,700,000
- Transfer from Pension Stabilization Reserve	2,295,970
- Increase in Provincial Tax Sharing Grant	1,100,000
- Decrease in Business Tax revenue	(706,250)
- Decrease in local improvement taxes	(202,680)
- Decrease in transfer from Sinking Fund	(200,000)
- Increase in Electricity Tax revenue	162,000
- Increase in Provincial Support and Video Lottery Grants	129,547
- Increase in Amusement Tax revenue	50,000
- Increase in Fees and Charges revenue	47,050
- Decrease in transfers from Waterworks and Sewage Disposal	(31,000)
- Miscellaneous increases and decreases, shown net	(2,966)
	<hr/>
	1,091,044
	<hr/>

2002 Projection	Mill Rate Support / (Contribution)	(552,725,770)
(from 2000)		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

Company: 01 General Revenue Fund
 Department: 12 Corporate Finance

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
Treasury/Money Management					
121001	835,096	814,219	(20,877)	811,205	803,175
Payroll					
121002	683,381	668,142	(15,239)	665,669	662,008
Risk Management					
121101	1,360,638	1,399,789	39,151	1,356,311	1,333,399
Materials Management					
121201	1,392,437	1,370,692	(21,745)	1,478,219	1,485,772
Corporate Controller					
121301	2,444,150	3,376,503	932,353	2,375,860	3,849,578
Taxation and Revenue					
121401	2,478,944	2,660,219	181,275	2,711,310	2,801,180
Financial Management					
121501	325,135	324,692	(443)	332,421	341,941
Financial Planning and Review					
126101	626,242	649,971	23,729	660,537	674,342
Financial and Business Initiatives					
127101	379,134	335,294	(43,840)	334,054	332,216
CFO - Mgmt & Admin Support					
128101		300,580	300,580	299,321	297,885
55xxxx EXPENSES	<u>10,525,157</u>	<u>11,900,101</u>	<u>1,374,944</u>	<u>11,024,907</u>	<u>12,581,496</u>
44xxxx REVENUES					
Treasury/Money Management					
121001	8,360,339	7,743,168	(617,171)	8,056,804	7,853,373
Payroll					
121002	50	0	(50)	0	0

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

Company: 01 General Revenue Fund
 Department: 12 Corporate Finance

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
Risk Management					
121101	4,000	4,000	0	4,000	4,000
Finance Accounting GST Clearing					
121202	2,150	0	(2,150)	0	0
Corporate Controller					
121301	1,855,000	1,855,000	0	1,855,000	1,855,000
Taxation and Revenue					
121401	578,351,743	592,026,380	14,274,637	554,300,418	555,594,893
44xxxx REVENUES	<u>588,573,282</u>	<u>602,228,548</u>	<u>13,655,266</u>	<u>564,216,222</u>	<u>565,307,266</u>
Mill Rate Support / (Contribution)	(578,046,125)	(590,328,447)	(12,280,322)	(553,191,315)	(552,725,770)
VARIANCE PERCENT	=====	=====	=====	=====	=====

2.12 %

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 12 Corporate Finance

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
551xxx SALARIES & BENEFITS					
551101 Salaries-Permanent	6,943,281	7,107,535	164,254	7,104,742	7,228,364
551102 Salaries-Temporary	268,637	171,265	(97,372)	179,234	186,179
551103 Overtime	33,500	29,640	(3,860)	31,263	35,766
551107 Acting Pay	17,100	13,000	(4,100)	12,100	10,200
551108 Long Service Pay	23,753	23,938	185	23,838	23,624
551114 Technology Retention Adj	3,300	5,000	1,700		
551187 Furlough - Permanent	(1,868)	(9,660)	(7,792)	(9,770)	(10,030)
551190 Vacancy Mgmt Allocated	(223,543)	(120,072)	103,471	(132,354)	(139,203)
551201 Civic Pension	480,542	485,417	4,875	486,339	494,111
55120102 Civic Pension - Man Adj	0	22,770	22,770	4,402	6,342
551202 Canada Pension	184,087	197,603	13,516	213,593	234,240
55120202 Canada Pension - Man Adj	(1,000)	8,437	9,437	1,212	1,362
551205 Group Insurance	35,942	36,114	172	36,095	36,618
55120502 Group Insurance - Man Adj	(3,000)	885	3,885	320	449
551207 Unemployment Insurance	209,474	185,465	(24,009)	168,911	167,805
55120702 Employment Ins - Man Adj	(5,000)	7,506	12,506	1,200	1,209
551208 Workers Compensation	15,000	9,000	(6,000)	8,000	8,000
551215 Dental Plan	111,159	111,778	619	111,978	112,366
551217 Vision Care	13,283	12,972	(311)	12,995	13,032
551xxx SALARIES & BENEFITS	8,104,647	8,298,593	193,946	8,254,098	8,410,434
552xxx SERVICES					
552101 Profes & Consult Services	20,400	18,110	(2,290)	18,110	18,110
552102 Special Serv-Non-Profess	4,500	13,500	9,000	5,532	4,500
552104 Freight & Messenger Serv	9,200	8,700	(500)	7,800	7,950
552201 Allocated Dept Costs	38,317	69,860	31,543	70,080	70,260
552301 Transportation	54	54	0	54	54
552302 Auto Allowance	40,415	40,465	50	40,565	40,665
552501 Office Equipment Mice	88,100	90,750	2,650	91,750	92,350
552505 Other Equipment Servicing	39,699	61,847	22,148	61,847	62,247
552601 Print, Bind & Photocopy	120,536	113,518	(7,018)	113,318	104,654
552602 Telephone & Telegram	95,394	108,273	12,879	107,477	107,633
552603 Advertising	30,300	17,200	(13,100)	9,300	9,400
552607 Certs, Permits, Licenses	200	225	25	200	230

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THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 12 Corporate Finance

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
552701 Rentals	194,300	196,300	2,000	196,500	196,700
552704 Parking Space Rental	920	1,820	900	1,920	2,020
552802 Meal Expense	5,120	5,620	500	5,620	5,620
552803 Luncheons & Receptions	300	1,500	1,200	1,500	1,500
552804 Membership Fees	8,730	9,320	590	9,820	10,320
552805 Postage	214,906	229,477	14,571	227,977	228,577
552808 Training/Workshops/Tuitt	52,300	53,129	829	53,186	53,637
552809 Conferences	24,500	39,000	14,500	33,500	34,000
552811 Agency Fees & Commissions	2,000	2,000	0	2,000	2,000
552xxx SERVICES	990,191	1,080,658	90,477	1,058,036	1,052,427
553xxx MAT. PARTS SUPPLIES					
553103 Photographic Supplies	8,000	8,000	0	8,000	8,000
553104 Stationery & Office Supp	86,748	86,019	(729)	86,069	86,669
553105 Periodicals & Subscripts	10,200	9,316	(884)	9,416	9,591
553208 Other Op Supp & Materials	300	300	0	300	300
553xxx MAT. PARTS SUPPLIES	105,248	103,635	(1,613)	103,785	104,560
554xxx ASSETS - PUR. ETC.					
554103 Office Equipment	11,500	8,000	(3,500)	8,000	8,000
554104 Other Equipment	36,900	10,035	(26,865)	8,400	9,021
554201 Office Furniture	2,300	2,300	0	2,400	2,500
554202 Books	2,600	2,290	(310)	2,390	2,490
554xxx ASSETS - PUR. ETC.	53,300	22,625	(30,675)	21,190	22,011
557xxx DEBT & FINANCE CHARG					
557101 Debenture Debt - Interest	128,766	250,792	122,026	140,104	303,777
557102 Debenture Debt -Principal	51,932	26,499	(25,433)	53,485	121,676
557103 General Reserve Interest	122,093	247,353	125,260	105,009	439,817
557104 General Reserve Principal	76,922	837,674	760,752	321,539	1,186,697
557203 Amortization	1,301	1,431	130	0	0
557306 Provision For Bad Debts	45,600	102	(45,498)	103	105
557307 Debenture Issue Expense	16,836	136,786	119,950	6,121	22,216
557xxx DEBT & FINANCE CHARG	443,450	1,500,637	1,057,187	826,361	2,074,283

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THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 12 Corporate Finance

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
558xxx GRANTS TRANS. OTHER					
558432 Tran To Computer Reserve	87,321	119,046	31,725	209,411	168,761
558443 Tst To Civ Bldgs-Fac Cost	789,766	817,480	27,714	817,480	817,480
558451 Trans To Idea Bank-Prin		21,830	21,830	0	0
558608 Expenditure Management	(14,766)	(27,413)	(12,647)	(27,454)	(29,465)
558xxx GRANTS TRANS. OTHER	862,321	930,943	68,622	999,437	956,776
559xxx RECOVERIES					
559103 Inter-Fund Recoveries	(26,000)	(29,000)	(3,000)	(30,000)	(31,000)
559204 Other External Recoveries	(8,000)	(8,000)	0	(8,000)	(8,000)
559xxx RECOVERIES	(34,000)	(37,000)	(3,000)	(38,000)	(39,000)
55xxxx EXPENSES	10,525,157	11,900,101	1,374,944	11,024,907	12,581,496
44xxxx REVENUES					
441xxx TAXATION					
441101 Municipal Realty Tax	358,442,370	354,645,365	(3,797,005)	346,120,968	339,365,187
441102 Local Improvement Taxes	2,574,000	2,252,000	(322,000)	2,026,800	1,824,120
441104 Deferred L I Reactivated	5,000	5,000	0	5,000	5,000
441109 L I Commuted	1,000,000	850,000	(150,000)	100,000	100,000
441301 Business Tax	51,471,849	51,582,631	110,782	52,226,267	51,520,017
441302 License in Lieu Bus Tax	2,700,000	2,700,000	0	2,700,000	2,700,000
441303 Amusement Tax	2,450,000	2,900,000	450,000	2,950,000	3,000,000
441304 Electricity Tax	10,238,000	10,720,000	482,000	10,867,000	11,029,000
441305 Gas Tax	2,800,000	2,900,000	100,000	2,900,000	2,900,000
441308 Billboard Tax	46,000	46,000	0	46,460	46,925
441xxx TAXATION	431,727,219	428,600,996	(3,126,223)	419,942,495	412,490,249
442xxx GEN. GRANTS IN LIEU					
442001 Pmtis I/L Taxes - General	34,100,170	33,696,952	(403,218)	32,957,836	32,462,990
442xxx GEN. GRANTS IN LIEU	34,100,170	33,696,952	(403,218)	32,957,836	32,462,990

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 12 Corporate Finance

Number / Name		1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
443xxx	GOVERNMENT GRANTS					
443101	Prov Tax Sharing Grant	37,914,750	44,460,000	6,545,250	45,500,000	46,600,000
443107	Provincial Support Grant	5,880,000	6,080,000	200,000	6,109,400	6,138,947
443110	Prov Unconditional Grant	19,587,500	19,587,500	0	19,587,500	19,587,500
443127	Prov Grants-Other	0	4,600,000	4,600,000	5,900,000	5,900,000
443130	Prov Grants-Video Lottery	6,900,000	7,100,000	200,000	7,200,000	7,300,000
443131	Prov Grants-Cost Offsets	0	(23,500,000)	(23,500,000)	(23,500,000)	(23,500,000)
443xxx	GOVERNMENT GRANTS	70,282,250	58,327,500	(11,954,750)	60,796,900	62,026,447
444xxx	REGULATION FEES					
444135	Block Party Insurance Fee	3,000	3,000	0	3,000	3,000
444203	Mobile Homes License	302,000	306,000	4,000	306,000	306,000
444402	N S F Cheque Charge	100,050	128,750	28,700	131,250	133,750
444xxx	REGULATION FEES	405,050	437,750	32,700	440,250	442,750
445xxx	SALE OF GOODS & SERV					
445104	Sales Tax Commission	150	0	(150)	0	0
445111	Pay Station Commission	20,000	0	(20,000)	0	0
445201	Rental-Fixed Assets	325,590	325,590	0	325,590	325,590
445401	Tax Cert & Enquiries Serv	300,000	374,500	74,500	374,500	374,500
445475	Sundry Fees & Services	310,000	369,245	59,245	401,900	446,350
445479	Redemption Certificate Fe	800	1,700	900	1,800	1,900
445503	General Government Charge	3,880,087	3,880,087	0	3,880,087	3,880,087
445508	Administration Charges	552,600	557,500	4,900	557,500	557,500
445xxx	SALE OF GOODS & SERV	5,389,227	5,508,622	119,395	5,541,377	5,585,927
446xxx	INT. AND DEBT CHARGE					
446201	Short Term Inv Interest	150,000	150,000	0	150,000	150,000
446203	Tax Penalties Interest	4,800,000	5,000,000	200,000	5,000,000	5,000,000
446204	Cap Construction Interest	1,105,200	1,115,000	9,800	1,115,000	1,115,000
446211	Interest On Gst Receipt	2,000	0	(2,000)	0	0
446301	Urban Renewal Recoverable	88,560	88,560	0	88,560	88,560
446306	Convention Ctr Recoverabl	688,283	671,112	(17,171)	588,721	588,721
446307	Headingley Recoverable	22,056	22,056	0	18,083	14,652

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 12 Corporate Finance

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
446402 Cont From Sinking Fund	7,500,000	6,900,000	(600,000)	7,300,000	7,100,000
446xxx INT. AND DEBT CHARGE	14,356,099	13,946,728	(409,371)	14,260,364	14,056,933
447xxx TRANSFERS					
447105 Transfer From Hydro	17,902,609	16,500,000	(1,402,609)	16,830,000	16,830,000
447106 Transfer From Waterworks	4,821,591	4,970,000	148,409	5,164,000	5,136,000
447109 Transf From Sewage Disp	6,297,731	6,134,000	(163,731)	6,177,000	6,174,000
447111 Trans From Ems Ret Earn	2,073,282	0	(2,073,282)	0	0
447112 Trans From Sid Waste Disp	1,012,054	0	(1,012,054)	0	0
447113 Transf From Utilities	0	0	0	0	5,700,000
447131 Trans Fr Pens Surplus Res	0	0	0	0	2,295,970
447132 Trans From Other Funds	0	0	0	1,900,000	1,900,000
447xxx TRANSFERS	32,107,267	27,604,000	(4,503,267)	30,071,000	38,035,970
448xxx OTHER REVENUE					
448104 Leave Of Abs-Union Duty	5,000	5,000	0	5,000	5,000
448106 Liab Ins-Private Approach	1,000	1,000	0	1,000	1,000
448123 Y/E Payable Write Off	200,000	200,000	0	200,000	200,000
448125 Pension Adjustment	0	33,900,000	33,900,000	0	0
448xxx OTHER REVENUE	206,000	34,106,000	33,900,000	206,000	206,000
44xxxx REVENUES	588,573,282	602,228,548	13,655,266	564,216,222	565,307,266
Mill Rate Support / (Contribution)	(578,048,125)	(590,328,447)	(12,280,322)	(553,191,315)	(552,725,770)
VARIANCE PERCENT			2.12 %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Staff Summary

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Company: 01 General Revenue Fund
Department: 12 Corporate Finance

	1999 Budget		2000 Estimate		Variance	
	Permanent	Temporary	Permanent	Temporary	Permanent	Temporary
Treasury/Money Management						
121001	12.00	1.79	12.00	1.00	0.00	(0.79)
Payroll						
121002	13.50		12.50		(1.00)	0.00
Risk Management						
121101	23.35	2.00	22.00	1.00	(1.35)	(1.00)
Materials Management						
121201	21.00		20.33	0.00	(0.67)	0.00
Corporate Controller						
121301	34.00		26.50	0.00	(7.50)	0.00
Taxation and Revenue						
121401	46.00	0.87	46.01	0.87	0.01	0.00
Financial Management						
121501	5.00		4.00		(1.00)	0.00
Financial Planning and Review						
126101	8.00		8.00		0.00	0.00
Financial and Business Initiatives						
127101	2.00	3.00	2.00	2.00	0.00	(1.00)
CFO - Mgmt & Admin Support						
128101			3.00		3.00	0.00
Total Budgeted Positions:	164.85	7.66	156.34	4.87	(8.51)	(2.79)

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 13 Corporate Departmental

Services Provided

The Corporate Departmental section of the current estimates was created to consolidate various activities of the City of Winnipeg that are city wide (corporate) in nature and do not fall under one particular department's jurisdiction.

This section of the Current Estimates provides funding for - The Access Advisory, Safety and Millennium Committees, Long Service and Recognition Awards, Communications, External Audit Fee, Remembrance Day Services, The City of Winnipeg Float (Tourism Wpg), Economic Development - Other Cities, Promotional, Convention Hosting, Special Initiatives, Protocol and Governmental Affairs requirements of and for the City of Winnipeg.

The reduced contribution to the Civic Pension Plan as a result of the pension surplus has been included in this section. As well, the impact of cost reduction measures such as Alternative Service Delivery and Shared Services are reflected.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 13 Corporate Departmental

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	
		<u>1,228,147</u>

EXPENSES

- Pension contribution reduction	(13,300,000)
- Committee for Safety	65,000
- No provision for Safe City Committee	(35,000)
- Decrease provision for Millenium Committee	(15,000)
- Decrease provision for corporate communications	(5,686)
- Decrease provision for Promotional	(3,902)
- Increase provision for Remembrance Day	2,100
- Decrease provision for Protocol	(1,784)
- Decrease provision for New Initiatives	(1,672)
- Miscellaneous decreases	(1,222)
	<u>(13,297,166)</u>

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>(12,069,019)</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 13 Corporate Departmental

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	<u>(12,069,019)</u>
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EXPENSES

- Cost reduction measures	(3,800,000)
- Elimination of funding for pension study	(100,000)
- Elimination of funding for Millenium Committee	(50,000)
- Miscellaneous decreases	(2,315)
	<u>(3,952,315)</u>

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>(16,021,334)</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 13 Corporate Departmental

BUDGET RECONCILIATION - Projection

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	(16,021,334)
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EXPENSES

- Increase in cost reduction measures	(1,900,000)
- Miscellaneous decreases	(2,062)
- Decrease provision for corporate communications	(1,366)
	<u>(1,903,428)</u>

2002 Projection (from 2000)	Mill Rate Support / (Contribution)	<u>(17,924,762)</u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

Company: 01 General Revenue Fund
 Department: 13 Corporate Departmental

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
Corp-Dept -Communications 130102	255,000	249,314	(5,686)	248,391	247,025
Committee for Safety 130105		65,000	65,000	65,000	65,000
Corp-Dept -Promotional 130106	175,000	171,098	(3,902)	170,464	169,527
Corp-Dept - Remembrance Day 130107	6,900	9,000	2,100	9,000	9,000
Corp-Dept -City Of Wpg Float 130108	21,500	21,500	0	21,500	21,500
Economic Development -Other Cities 130109	18,500	18,067	(413)	18,021	17,921
Corp-Dept - Hosting Agency 130110	33,000	33,000	0	33,000	33,000
Corp-Dept -Access Advisory Committee 130112	51,960	51,960	0	51,960	51,960
Corp-Dept -Sale City Committee 130113	35,000	0	(35,000)	0	0
Corp-Dept -Long Service Awards 130114	20,000	19,554	(446)	19,482	19,375
Corp-Dept -Recognition Awards 130115	16,287	15,924	(363)	15,865	15,778
Corp-Dept - Protocol/Public Relations 130120	80,000	78,216	(1,784)	77,927	77,498
Corp-Dept - Government Affairs 130121	175,000	175,000	0	175,000	175,000
Corp-Dept - New Initiatives 130122	75,000	73,328	(1,672)	73,056	72,654

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THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

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Company: 01 General Revenue Fund
 Department: 13 Corporate Departmental

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
External Audit Fee					
130124	100,000	100,000	0	100,000	100,000
Pension Study					
130130	100,000	100,000	0	0	0
Millennium Committee					
130131	65,000	50,000	(15,000)	0	0
Pension Contribution Reduction					
130132		(13,300,000)	(13,300,000)	(13,300,000)	(13,300,000)
Cost Reduction Measures					
130133			0	(3,800,000)	(5,700,000)
55xxxx EXPENSES	<u>1,228,147</u>	<u>(12,069,019)</u>	<u>(13,297,166)</u>	<u>(16,021,334)</u>	<u>(17,924,762)</u>
Mill Rate Support / (Contribution)	1,228,147	(12,069,019)	(13,297,166)	(16,021,334)	(17,924,762)
VARIANCE PERCENT	=====	=====	=====	=====	=====
			(1,082.70) %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 13 Corporate Departmental

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
551xxx SALARIES & BENEFITS					
551222 Pension Contrib Reduction		(13,300,000)	(13,300,000)	(13,300,000)	(13,300,000)
551xxx SALARIES & BENEFITS	0	(13,300,000)	(13,300,000)	(13,300,000)	(13,300,000)
552xxx SERVICES					
552101 Profes & Consult Services	449,818	444,132	(5,686)	343,209	341,843
552102 Special Serv-Non-Profess	175,000	171,098	(3,902)	170,464	169,527
552601 Print,Bind & Photocopy	22,782	22,782	0	22,782	22,782
552803 Luncheons & Receptions	18,500	18,087	(413)	18,021	17,921
552804 Membership Fees	145,000	145,000	0	145,000	145,000
552809 Conferences	30,000	30,000	0	30,000	30,000
552xxx SERVICES	841,100	831,099	(10,001)	729,476	727,073
553xxx MAT. PARTS SUPPLIES					
553208 Other Op Supp & Materials	51,687	50,878	(809)	50,747	50,553
553xxx MAT. PARTS SUPPLIES	51,687	50,878	(809)	50,747	50,553
558xxx GRANTS TRANS. OTHER					
558101 Grants	28,400	30,500	2,100	30,500	30,500
558601 Miscellaneous Expense	308,960	318,504	11,544	267,943	267,112
558612 Cost Reduction Measures			0	(3,800,000)	(5,700,000)
558xxx GRANTS TRANS. OTHER	335,360	349,004	13,644	(3,501,557)	(5,402,388)
55xxxx EXPENSES	1,228,147	(12,069,019)	(13,297,166)	(16,021,334)	(17,924,762)
Mill Rate Support / (Contribution)	1,228,147	(12,069,019)	(13,297,166)	(16,021,334)	(17,924,762)
VARIANCE PERCENT			(1,082.70) %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 14 Property Assessment

Mission Statement

To provide fair, open, understandable and defensible property valuations and classifications for the equitable distribution of taxation.

Services Provided

The public services provided by the Property Assessment Department are:

1. Real Property Valuation - A public service that provides accurate and consistent real property valuation, classification and tax liability status relative to all other properties and is used as a basis for municipal taxation.
2. Personal Property Valuation - A public service that provides accurate and consistent personal property valuation, classification and tax liability, used as a basis for municipal taxation.
3. Business Occupancy Valuation - A public service that provides accurate and consistent assessed annual rental value and tax liability status used as a basis for municipal taxation.
4. Property Ownership and Business Tenancy Enumeration - A public service that ensures the correct identification of property ownership and business occupancy in the assessment and tax rolls.
5. Property and Occupancy Valuation Research - A public service which provides research on proposed changes to either property or business occupancy.
6. Tax Liability Research - A public service which determines the tax liability status in accordance with related legislation.
7. Valuation Validation and Appeals - A public service that provides a review and confirmation of a property's assessed value, classification and tax liability status.

Strategies and Objectives

The Property Assessment Department's business plan identified a number of strategies which address the goals identified for each of the Public Services:

Service: Real Property Valuation

Goal: Accurate valuations that are fair, understandable, timely and accessible to the public.

Strategy:

1. To initiate education programming for the public, council, tribunals and assessors.
2. To provide enhanced access to information.
3. To enhance staff skills in their use of advanced valuation methods.
4. To reorganize the Department to align with the neighbourhood assessor concept and provide appraisal support and quality control mechanisms.
5. To improve the accuracy and integrity of valuation data.
6. To build systems that provide a modern technological platform which supplies a "tool kit" of functions for all staff

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 14 Property Assessment

and to supply necessary technological training.

Service: Personal Property Valuation

Goal: To maintain an accurate, current, and timely personal property assessment roll.

Strategy:

1. To enhance communication with owners of personal property to ensure accuracy of inventory.
2. To establish a process to gather inventory changes in a more timely fashion.
3. To investigate options for replacing outdated assessments on utility distribution systems.

Service: Business Occupancy Valuation

Goal: Maintain an accurate and current business assessment roll.

Strategy:

1. To build an integrated system that captures and maintains up-to-date and accurate assessment data for both business and realty purposes.
2. To reorganize the Department to combine the realty and business assessment function and to provide appraisal support and quality mechanisms.
3. To increase staff knowledge in property leasing and property management matters.

Service: Property Ownership and Business Tenancy Enumeration

Goal: Build an accurate and current inventory.

Strategy:

1. To improve information flow from originating sources.
2. To reduce the likelihood of data errors or omissions.
3. To maximize the use of corporate and external data.

Service: Property and Occupancy Valuation Research

Goal: To provide accurate property and occupancy valuation research in a timely and cost effective manner.

Strategy:

1. To improve the quality of this service to meet client expectation and needs.

Service: Tax Liability Research

Goal: Determination of the tax liability on properties that are eligible for exemption prior to the issuance of the tax roll.

Strategy:

1. To be proactive in the determination of the eligibility for exemption.
2. To be an advocate of appropriate tax liability legislation as required for the administration of an effective ad valorem taxation system.

Service: Valuation Validation and Appeals

Goal: Reduce the financial risk.

Strategy:

1. Expand the initiatives that are currently working to reduce both the number of appeals and the risk associated with outstanding appeals.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 14 Property Assessment

Budget Highlights

Staff continue to address the outstanding appeals while preparing for the 2002 General Assessment. The department intends to issue a preliminary notice in early 2001 and undertake a preview process with property owners which is intended to address valuation issues earlier in the process and reduce the potential for appeals. With the 2002 General Assessment process being advanced and the nature of the program, funding has been included to deal with issues such as promotion, advertising, printing and postage over the next three years.

Budget funds in accounts such as equipment maintenance, and computer hardware and software are required, to maintain the computer equipment and to facilitate the usage of the CAMA system. The maintenance of the equipment is an ongoing requirement.

The department continues to challenge its current methods of developing, delivering and defending assessments. In order to address these concerns, several activities must be undertaken all of which require significant resource contributions. The budget as presented allows the department to continue addressing these challenges today and into the future.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund

Department: 14 Property Assessment

	1998	1999	2000	2001	2002
	Achievement	Objective	Objective	Projection	Projection
PERFORMANCE CRITERIA - Quantitative					
REALTY & PERSONAL PROPERTY ASSESSMENT					
(Non - portioned)					
Number of Properties - Taxable	188,000	188,000	188,000	188,000	188,000
Number of Properties - Exempt	6,100	6,100	6,100	6,100	6,100
Assessment Increase due to new construction	35,000,000	66,500,000	51,500,000	102,000,000	51,000,000
Number of Permits Processed	6,000	6,000	6,000	6,000	6,000
Number of Ownership Changes	30,000	30,000	30,000	30,000	30,000
Number of Registered Plans	250	250	250	250	250
BUSINESS ASSESSMENT					
Number of Premises	22,900	22,900	22,900	22,900	22,900
Assessment Increase	20,000,000	(4,000,000)	2,000,000	1,500,000	(4,500,000)
Taxable Assessment (exclusive of Licenses in Lieu)	540,640,000	536,640,000	538,205,000	539,705,000	535,205,300
REALTY ASSESSMENT APPEALS BOARD OF REVISION					
Appeals From Previous Years	0	64	38	0	0
Appeals Filed	4,844	2,420	1,500	8,000	4,000
Appeals Dealt With	4,170	2,446	1,538	8,000	4,000
Appeals Carried Forward	64	38	0	0	0
REALTY ASSESSMENT APPEALS MUNICIPAL BOARD					
Appeals From Previous Years	181	191	224	0	200
Appeals Filed	942	329	125	800	400
Appeals Dealt With	972	296	349	600	600
Appeals Carried Forward	191	224	0	200	0
BUSINESS ASSESSMENT APPEALS - BOARD OF VERVISION					
Appeals From Previous Years	0	0	18	0	0
Appeals Filed	1,214	739	400	200	1,200
Appeals Dealt With	1,214	721	418	200	1,200
Appeals Carried Forward	0	18	0	0	0
BUSINESS ASSESSMENT APPEALS - MUNICIPAL BOARD					
Appeals From Previous Years	0	38	271	131	0
Appeals Filed	170	290	160	80	480
Appeals Dealt With	324	57	300	211	480
Appeals Carried Forward	38	271	131	0	0

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 14 Property Assessment

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>12,190,116</u>
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EXPENSES

· Salaries & Benefits	(891,853)
· Debt & Finance	660,693
· Professional & Consulting	253,000
· Other Equipment	(50,000)
· Office Equipment Mlce	(50,000)
· Training	(35,000)
· Printing, Binding & Photocopying	30,000
· Facility Costs	22,143
· Liens & Registrations	(19,000)
· Miscellaneous changes	(18,115)
	<u>(98,132)</u>

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>12,091,984</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 14 Property Assessment

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	<u>12,091,984</u>
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EXPENSES

- Benefits	184,961
- Temporary Staff	152,060
- Debt & Finance	(128,667)
- Miscellaneous Adjustments	(71,558)
- Printing, Binding & Photocopying	65,000
- Postage	45,000
- Special Non Professional Services	45,000
- Facility Costs	22,830

314,626

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>12,406,610</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 14 Property Assessment

BUDGET RECONCILIATION - Projection

2001 Projection	Mill Rate Support / (Contribution)	12,406,610
(from 2000)		

EXPENSES

- Professional & Consulting	(250,000)
- Debt & Finance	(127,919)
- Printing Binding & Photocopying	(70,000)
- Office Equipment Mtce	64,162
- Office Equipment	50,000
- Postage	(47,500)
- Special Services Non Professional	(45,000)
- Training	45,000
- Salaries & Benefits	38,283
- Miscellaneous changes	26,168
- Liens & Registrations	14,000
- Facility Costs	10,027

(292,779)

2002 Projection	Mill Rate Support / (Contribution)	12,113,831
(from 2000)		

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THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

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Company: 01 General Revenue Fund
 Department: 14 Property Assessment

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
Assessment					
140101	12,200,116	12,101,984	(98,132)	12,416,610	12,123,831
55xxxx EXPENSES	<u>12,200,116</u>	<u>12,101,984</u>	<u>(98,132)</u>	<u>12,416,610</u>	<u>12,123,831</u>
44xxxx REVENUES					
Assessment					
140101	10,000	10,000	0	10,000	10,000
44xxxx REVENUES	<u>10,000</u>	<u>10,000</u>	<u>0</u>	<u>10,000</u>	<u>10,000</u>
Mill Rate Support / (Contribution)	12,190,116	12,091,984	(98,132)	12,406,610	12,113,831
VARIANCE PERCENT	=====	=====	=====	=====	=====
			(0.81) %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 14 Property Assessment

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
551xxx SALARIES & BENEFITS					
551101 Salaries-Permanent	7,458,524	7,311,354	(147,170)	7,494,859	7,864,594
551102 Salaries-Temporary	646,807	29,526	(617,281)	181,589	32,459
551103 Overtime	120,000	80,000	(40,000)	80,000	80,000
551108 Long Service Pay	30,000	30,000	0	30,000	30,000
551114 Technology Retention Adj	37,000	47,000	10,000		
551190 Vacancy Mgmt Allocated	(155,069)	(155,069)	0	(155,069)	(155,100)
551201 Civic Pension	542,828	494,156	(48,672)	507,141	518,971
55120102 Civic Pension - Man Adj	0		0	9,732	
551202 Canada Pension	205,373	196,428	(6,945)	222,701	247,571
55120202 Canada Pension - Man Adj	(1,000)		1,000	5,793	
551205 Group Insurance	40,520	36,702	(3,818)	37,628	38,478
55120502 Group Insurance - Man Adj	(3,000)		3,000	749	
551207 Unemployment Insurance	233,456	186,489	(46,967)	175,922	176,919
55120702 Employment Ins - Man Adj	(5,000)		5,000	4,562	
551208 Workers Compensation	20,000		(20,000)		
55120801 Payroll Costs		5,000	5,000	5,000	5,000
55120805 Medical Expenses		5,000	5,000	5,000	5,000
55120809 Fatality Pension Premiums		5,000	5,000	5,000	5,000
55120811 Interest & Administration		5,000	5,000	5,000	5,000
551215 Dental Plan	109,153	109,153	0	109,153	109,153
551217 Vision Care	13,000	13,000	0	13,000	13,000
551xxx SALARIES & BENEFITS	9,292,592	8,400,739	(891,853)	8,737,760	8,776,043
552xxx SERVICES					
552101 Profes & Consult Services	187,000	440,000	253,000	437,000	187,000
552102 Special Serv-Non-Profess	10,000	10,000	0	55,000	10,000
552104 Freight & Messenger Serv	4,000	4,000	0	4,000	4,000
552201 Allocated Dept Costs	74,511	54,220	(20,291)	50,000	70,611
552302 Auto Allowance	144,000	140,000	(4,000)	115,000	115,000
552501 Office Equipment Mice	171,172	121,172	(50,000)	107,010	171,172
552502 Vehicle Maintenance	5,500	6,000	500	5,500	5,500
552601 Print, Bind & Photocopy	45,000	75,000	30,000	140,000	70,000
552602 Telephone & Telegram	66,900	69,392	2,492	66,900	71,957
552603 Advertising	1,000	1,000	0	1,000	1,000

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 14 Property Assessment

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
552605 Insurance & Licenses-Auto	9,500	9,500	0	9,500	9,500
552607 Certs,Permits,Licenses	20,000	30,000	10,000	18,000	18,000
552610 Liens,Registrations,Etc.	41,000	22,000	(19,000)	20,000	34,000
552701 Rentals	12,000	12,000	0	10,000	10,000
552704 Parking Space Rental	7,700	7,700	0	7,700	7,700
552802 Meal Expense	4,800	4,800	0	4,800	4,800
552805 Postage	32,700	35,200	2,500	80,200	32,700
552808 Training/Workshops/Tuition	90,100	55,100	(35,000)	55,100	90,100
552813 Nat Organiz & Panel Part	20,100	10,784	(9,316)	10,100	20,100
552xxx SERVICES	946,983	1,107,868	160,885	1,196,810	933,140
553xxx MAT. PARTS SUPPLIES					
553101 Atlases And Maps	5,000	5,000	0	5,000	5,000
553103 Photographic Supplies	3,000	3,000	0	3,000	3,000
553104 Stationery & Office Supp	32,000	32,000	0	30,000	30,000
553105 Periodicals & Subscripts	7,500	7,500	0	6,000	6,500
553301 Motive Fuels & Lubricants	7,000	7,000	0	7,000	7,000
553xxx MAT. PARTS SUPPLIES	54,500	54,500	0	51,000	51,500
554xxx ASSETS - PUR. ETC.					
554103 Office Equipment	12,000	12,000	0	10,000	10,000
554104 Other Equipment	134,090	84,090	(50,000)	84,090	134,090
554202 Books	4,000	4,000	0	4,000	4,000
554xxx ASSETS - PUR. ETC.	150,090	100,090	(50,000)	98,090	148,090
557xxx DEBT & FINANCE CHARG					
557101 Debenture Debt - Interest	404,824	228,640	(176,184)	220,024	198,923
557102 Debenture Debt -Principal	345,882	83,525	(262,357)	101,266	97,795
557103 General Reserve Interest		207,035	207,035	163,989	112,744
557104 General Reserve Principal		880,673	880,673	820,704	769,838
557202 Depreciation	16,750	16,750	0	16,750	16,750
557203 Amortization	1,952	2,147	195		
557307 Debenture Issue Expense	24,973	36,304	11,331	3,674	2,438
557xxx DEBT & FINANCE CHARG	794,381	1,455,074	660,693	1,326,407	1,198,488

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 14 Property Assessment

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
558xxx GRANTS TRANS. OTHER					
558443 Tsf To Civ Bldgs-Fac Cost	961,570	983,713	22,143	1,006,543	1,016,570
558xxx GRANTS TRANS. OTHER	961,570	983,713	22,143	1,006,543	1,016,570
55xxxx EXPENSES	12,200,116	12,101,984	(98,132)	12,416,610	12,123,831
44xxxx REVENUES					
445xxx SALE OF GOODS & SERV					
445324 Document Fees	5,000	5,000	0	5,000	5,000
445401 Tax Cert & Enquiries Serv	5,000	5,000	0	5,000	5,000
445xxx SALE OF GOODS & SERV	10,000	10,000	0	10,000	10,000
44xxxx REVENUES	10,000	10,000	0	10,000	10,000
Mill Rate Support / (Contribution)	12,190,116	12,091,984	(98,132)	12,406,610	12,113,831
VARIANCE PERCENT			(0.81) %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Staff Summary

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Company: 01 General Revenue Fund
Department: 14 Property Assessment

1999 Budget		2000 Estimate		Variance	
Permanent	Temporary	Permanent	Temporary	Permanent	Temporary

Assessment
140101

167.00	16.19	157.01	1.00	(9.99)	(15.19)
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Total Budgeted Positions:

167.00	16.19	157.01	1.00	(9.99)	(15.19)
=====	=====	=====	=====	=====	=====

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 18 Public Works

Mission Statement

Committed to keeping Winnipeg a great place to live, work, and play through responsive and affordable public works that: maintain and enhance the transportation infrastructure, maintain and enhance parks and natural areas, operate and maintain civic buildings (facilities), and supply equipment and materials.

The vision of the Public Works Department is "Making Quality Public Works Happen". The Public Works Department will be leaders in responding to community needs and be stewards of the infrastructure and natural environment that will leave a positive legacy for future generations. We strive to provide affordable, competitive services to make Winnipeg a better place to live.

The mandate of the Public Works Department is to be responsible for the delivery of municipal public works services related to the planning, development, operation, and maintenance of roadway systems, parks and open spaces, natural area systems, and the maintenance and security of civic buildings.

Services Provided

The Public Works Department is responsible for the delivery of municipal public works services related to the planning, development, operation, and maintenance of roadway systems, parks and open spaces, natural area systems, and the maintenance and security of civic buildings. These services include:

ACCESS TO PARKS AND OPEN SPACE SYSTEM

A public service offered to park visitors that provides access to parks and open spaces, an increased knowledge and enjoyment of outdoor leisure and an appreciation for developed and natural park and open space areas.

The primary responsibility of the Division's three Area Branches and Centralized Parks Service Branch is to ensure access to all of Winnipeg's numerous parks, playgrounds, and athletic fields for all people including special event organizers, pedestrians and cyclists, and all park visitors.

ACCESS TO URBAN FORESTS

A public service offered to citizens and visitors that provides access to and care of the urban forest and an appreciation and knowledge of forestry ethics and practices.

PERMISSIONS

A public service offered to various clients that provides a permit to undertake specific works or actions in jurisdictions under the authority of the Public Works Department.

There are two categories of permissions: Right of Way permissions and Parks and Open Space permissions.

The permit process involves five key services:

- By - law/regulation development and revision
- Communication of the permit and appeal process to customers and stakeholders
- Permit application and appeal process
- Monitoring for compliance
- Enforcement

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 18 Public Works

UNDERGROUND INFRASTRUCTURE COORDINATION

A public service offered to contractors and property owners that provides the establishment of standard locations for underground infrastructure.

The Underground Structures Committee consists of the following organizations:

- The City of Winnipeg Departments (Winnipeg Hydro, Water and Waste, Public Works, and Planning, Property and Development)
- Centra Gas
- Manitoba Hydro
- Manitoba Telecom Services
- Metro NET Communications
- Videon (associate member)
- Shaw Cable (associate member)

ACCESS TO SNOW DISPOSAL SITE

A public service offered to private contractors and the general public that provides access to snow disposal sites for the purpose of disposing snow in a safe, effective, and environmentally friendly manner through planning, developing, and maintaining sites of adequate capacity.

GRAFFITI

A public service offered to private and public property owners that coordinates the removal of graffiti. The Graffiti Control Service has four program areas: graffiti removal, education and awareness, prevention programs, and mural program support.

ACCESS TO ROADWAYS

A public service that provides access to the roadway system for the movement of people, goods and services. The services provided within this division ensure safe, effective access to Winnipeg's streets, sidewalks, alleys, bridges, underpasses and culverts with minimal disruption to the general public. This service includes the following areas:

Transportation Services:

- Transportation planning
- Traffic management
- Traffic assessment
- Traffic signals

Engineering Services:

- Capital program development
- Bridge information and management
- Coordination of the infrastructure construction (construction and renewal of all public streets, alleys, and sidewalks; and the construction, maintenance, and inspection of bridges, overpasses, major culverts, overhead and roadway sign structures)
- Inspections
- Structure maintenance

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 18 Public Works

Streets Maintenance Services:

- Maintenance of paved and unpaved surfaces, associated ditches and culverts, alley and railway crossings; includes patching, restoration, pavement raising, crack filling, and curb maintenance of paved roadways and alleys, as well as grading, dust control, gravelling, and ditch and culvert maintenance of gravel roadways and alleys
- Sidewalk maintenance
- Street cleaning of paved streets, alleys, and sidewalks
- Snow clearing and ice control
- Roadway litter collection

LITTER CONTAINER WASTE COLLECTION

A public service offered to the general public and businesses that provides the emptying and disposal of litter from litter containers in the Downtown Square, the City's parks, and other designated areas as warranted.

PARK PATROL

A public service offered to park and open space visitors that provides protection through scheduled patrols, on-site provision of park information, and reactive response for assistance.

PUBLIC EVENT SUPPORT - PUBLIC WORKS

A public service offered to special event organizers that provides event support for citizens and tourists in specific neighbourhoods or the City at large.

Strategies and Objectives

The 2000 budget demonstrates the Public Works Department's commitment to provide City of Winnipeg taxpayers with affordable, responsive and innovative government.

Budget Highlights

The 2000 Current expenditures of \$154,353,906 represent an increase of \$294,326 over the 1999 adopted budget. This increase is nominal but is the net of several changes, of which the most significant are increases of \$1.9 million in Grants, Transfers & Other, and \$0.5 million in Salaries & Benefits and decreases of \$1.4 million in Services and \$0.6 million in Debt Servicing.

On a percentage basis, the departments largest expenditures are: Debt Servicing costs (50%), Salaries & Benefits (27%) and Services (17%).

The 2000 revenues of \$5,192,370 represent an increase of \$78,926 over the 1999 adopted budget. This increase is due to additional funding of \$0.2 million from The Province of Manitoba for the Dutch Elm Disease Program, as well as increased revenues from other new and existing sources. Decreases are mainly due to reduced funding from outside sources for the Graffiti Control Program.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 18 Public Works

Program service levels are comparable to 1999 levels. Areas to highlight include the Thin Bituminous Overlay (TBO) program of \$2.0 million and the asphalt resurfacing program of \$0.8 million maintained at 1999 levels. The Snow Clearing budget has decreased by \$0.35 million to approximately \$14 million through efficiencies in equipment usage and operating procedures with no expected decrease in service levels. The sidewalk maintenance program has been maintained at 1999 levels.

Expenditures for the Department's Forestry (\$1.5 million) and Dutch Elm Disease (\$2.3 million) programs are maintained at 1999 levels. Funding of \$.9 million has been provided by The Province of Manitoba for a joint Dutch Elm Disease program. This funding supplements the annual program provided by the City. Reforestation activities in 2000 will continue at 1999 levels. Additional internal efficiencies and innovative workforce management will provide savings of \$0.4 million and will allow for continued delivery of core services offered by the Parks & Open Space Division.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund

Department: 18 Public Works

	1998	1999	2000	2001	2002
	Achievement	Objective	Objective	Projection	Projection
PERFORMANCE CRITERIA - Qualitative					
Neighbourhood parks in good or very good condition	70%	70%	70%	70%	70%
Major parks in good or very good condition	82%	82%	82%	82%	82%
City boulevards maintained in good or very good condition	29%	29%	29%	29%	29%
Boulevard trees maintained in good or very good condition	49%	50%	50%	50%	50%
Athletic fields maintained in good or very good condition	39%	39%	39%	39%	39%
City outdoor skating rinks maintained in good or very good condition	57%	57%	57%	57%	57%
PERFORMANCE CRITERIA - Quantitative					
Drawing/Plan/Illustration Production	1,400	1,400	1,400	1,400	1,400
Private Approach Approvals	550	550	600	600	600
Development & Related Approvals	1,400	1,450	1,500	1,500	1,500
Utility Drawing Approvals	8,000	8,500	8,500	8,500	8,500
Composite Drawing Production	60	100	100	100	100
Microfilmed Documents	800,000	700,000	700,000	700,000	700,000
Microliche Production	30,000	30,000	30,000	30,000	30,000
Signalized Intersections operated/maintained	578	578	582	582	582
Pedestrian Corridors operated/maintained	137	139	143	143	143
New Traffic Control Signals installed	5	3	4	4	4
New Pedestrian Corridors installed	4	2	4	4	4
Trouble calls for Traffic Control Signals	2,900	3,000	3,000	3,000	3,000
Interconnect Control Cable maintained(kms)	147	175	175	175	175
Overhead/Lane Designation Sign Structures	226	230	230	230	230
Traffic Reports/Analysis prepared	400	450	500	500	500
Traffic Accidents Coded	18,000	18,000	18,000	18,000	18,000
Pavement Markings:					
- Crosswalks	1,200	1,200	1,200	1,200	1,200
- Lane Lines, edge lines, and centre lines (kms)	2,000	2,000	2,000	2,000	2,000
Street Closures for Entertainment Purposes	30	30	30	30	30
Signs Manufactured	14,000	14,000	14,000	14,000	14,000
Paved Regional Streets (lane-kms)	1,725	1,730	1,730	1,730	1,730
Paved Local Streets (lane-kms)	4,275	4,350	4,350	4,350	4,350
Unpaved Regional Streets (lane-kms)	19.59	20	20	20	20
Unpaved Local Streets (lane-kms) (Gravel Surface Roadways)	677.22	680	680	680	680
Alleys (lane-kms)	878.50	880	880	880	880
Parks Roads System (lane-kms)	53.87	54	54	54	54
Ditches (km)	908.01	908	908	908	908
Regional Streets (centerline kms)	418.8	419	419	419	419
Parks Roads System (centerline kms)	26.93	27	27	27	27
Regional Streets Sidewalks (km)	790	790	790	790	790
Local Streets Sidewalks (kms)	2,290	2,290	2,290	2,290	2,290
MAJOR STRUCTURES					
Number of major structures in good condition	36	36	36	36	36
Number of major structures in fair condition	14	14	14	14	14
Number of major structures in poor condition	7	7	7	7	7

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund

Department: 18 Public Works

	1998	1999	2000	2001	2002
	Achievement	Objective	Objective	Projection	Projection
PERFORMANCE CRITERIA - Quantitative					
MINOR STRUCTURES					
Number of minor structures in good condition	65	65	66	66	66
Number of minor structures in fair condition	36	36	36	36	36
Number of minor structures in poor condition	41	41	40	40	40
Annual Capital Program	\$20,655,000	30,070,000	24,077,000	39,681,000	37,023,000
Five-Year Capital Forecast	198,320,000	199,044,000	200,242,000	n/a	n/a
Railway Crossing Signals Additions/Modifications	0	0	0	0	0
Major Roadside Sign Support Structures	49	49	49	49	49
Use of Street Permits (including street closures and block parties)	400	425	425	425	425
Resident Parking Permits	900	900	900	900	900
Parking Privilege Cards	1,500	1,500	1,500	1,500	1,500
Move Permits	800	400	400	400	400
Parking Meters:					
- Maintained	2,500	2,500	2,600	2,700	2,800
- Relocated	20	20	20	20	20
- Installed	100	100	100	100	100
Parking Meter Revenue	2,250,000	2,300,000	2,350,000	2,400,000	2,450,000
Sidewalk Maintenance (sq.metres)	42,625	20,000	20,000	20,000	20,000
PAVEMENT MAINTENANCE					
Pavement Patching (tonnes)	3,245	3,245	3,245	3,245	3,245
Pavement Restoration (sq.metres)	25,500	21,900	21,900	21,900	21,900
Pavement Raising (tonnes)	4,679	1,400	1,400	1,400	1,400
Pavement Joint/Crack Sealing (kilograms)	167,625	97,500	97,500	97,500	97,500
Pavement Asphalt Repairs (tonnes)	8,916	9,400	9,400	9,400	9,400
Curb Maintenance (Lin. metres)	11,688	10,300	10,300	10,300	10,300
GRAVEL ROAD MAINTENANCE					
Gravel Road patching (tonnes)	140	140	140	140	140
Gravel Road Grading (km)	1,300	1,300	1,300	1,300	1,300
Gravel Road dust control (kilolitres)	18,579	18,500	18,500	18,500	18,500
Gravel Road gravelling (tonnes)	32,000	32,000	32,000	32,000	32,000
DITCH AND CULVERT MAINTENANCE					
Ditch/culvert maintenance (manhours)	3,275	3,200	3,200	3,200	3,200
ASPHALT RESURFACING					
Asphalt Resurfacing (sq.m)	32,000	32,000	32,000	32,000	32,000
Thin Bituminous Overlay (TBO)	40,000	40,000	40,000	40,000	40,000
PAVED ALLEY MAINTENANCE					
Patching (tonnes)	75	60	60	60	60
Restoration (sq.m.)	413	525	525	525	525
Pavement raising (tonnes)	81	92	92	92	92
Joint/crack sealing (kilograms)	940	1,895	1,895	1,895	1,895
Asphalt repair (tonnes)	40	56	56	56	56
Asphalt resurfacing (sq.m.)	705	0	0	0	0
SPRING CLEAN-UP					
Machine scraping & sweeping (cu.m.)	33,000	30,200	30,200	30,200	30,200
Machine sweep sidewalks (sq.m.)	4,000	4,000	4,000	4,000	4,000
Machine sweep sidewalks- Contract (swk/kms)	244,000	244,000	244,000	244,000	244,000
Manual Cleaning (menhours)	5,400	5,400	5,400	5,400	5,400

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 18 Public Works

	1998	1999	2000	2001	2002
	Achievement	Objective	Objective	Projection	Projection
PERFORMANCE CRITERIA - Quantitative					
REGULAR CLEAN-UP					
Machine sweeping (curb kms)	29,700	29,700	29,700	29,700	29,700
Sidewalk sweeping (swlk/kms)	387	370	370	370	370
Manual Clean-up (manhours)	10,000	10,000	10,000	10,000	10,000
SNOW CLEARING					
Plowing streets (lane km)	24,600	24,600	24,600	24,600	24,600
Spot plowing (equip.hrs.)	25,000	25,000	25,000	25,000	25,000
Plowing alleys (kms)	7,800	7,800	7,800	7,800	7,800
Plowing sidewalks (km)	14,000	14,000	14,000	14,000	14,000
SNOW DISPOSAL					
Load and haul snow (cu.m)	160,000	160,000	160,000	160,000	160,000
ICE CONTROL					
Salting and sanding streets (tonnes)	92,000	92,000	92,000	92,000	92,000
Sanding sidewalks (tonnes)	2,900	2,900	2,900	2,900	2,900
CATCHBASINS/CULVERTS/DITCHES					
Clear & thaw (occurrence)	20,000	20,000	20,000	20,000	20,000
SNOW FENCING					
Snow Fencing (metres)	82,833	28,000	28,000	28,000	28,000
PARKS & OPEN SPACE					
Number of Parks/Sites maintained	927	927	927	927	927
Hectares of green space maintained	3,310	3,310	3,310	3,310	3,310
Hectares of boulevards maintained	761	761	761	761	761
Number of outdoor rinks	175	175	175	175	175
Number of athletic fields	613	613	613	613	613
Number of traffic, by-law, liquor criminal code and other offences	1,500	1,500	1,500	1,500	1,500
Complaints of weedy properties	3,465	3,465	3,465	3,465	3,465
Spraying/Mowing for weed control (hectares)	4,105	4,105	4,105	4,105	4,105
Number of park/boulevards complaints/enquiries received	3,128	3,100	3,100	3,100	3,100
Number of trees maintained	371,500	376,500	381,500	381,500	381,500
Diseased (Dutch Elm Disease) and hazardous tree removals	7,000	7,000	7,000	7,000	7,000
Trees pruned per year	16,500	16,500	16,500	16,500	16,500
Forestry related complaints/enquiries per year	3,246	3,246	3,246	3,246	3,246
GRAFFITI CONTROL					
Graffiti removed (sq. meters)	36,500	45,000	35,000	35,000	35,000
Graffiti requests for service	2,335	900	900	900	900
Actual number of properties serviced by graffiti control	2,700	2,000	1,500	1,500	1,500

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 18 Public Works

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>148,946,136</u>
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EXPENSES

- Funding for facilities operations and maintenance transferred from Community Services	1,114,224
- Increase in salaries & benefits due to inflation & increments	885,944
- Decrease in debt servicing costs	(633,876)
- Reduction in graffiti control spending	(500,000)
- Increased investment in Information Technology staff and infrastructure	475,519
- Net savings achieved through implementation of innovative workforce management strategies for Parks & Open Space	(419,150)
- Increased recoveries from capital projects	(400,000)
- Net decrease in snow clearing expenditures	(353,110)
- Efficiencies in the utilization of internal equipment	(250,000)
- Increase in Dutch Elm Disease program due to increase in Provincial Grant.	200,000
- Increase in salaries & benefits due to settlement of WAPSO contract in 1999	197,936
- Increased Vacancy Management	(174,401)
- Transfer of Worker's Compensation funding from Community Services	168,306
- Decreased cost of emergency services due to Water & Waste reorganization	(100,000)
- Other items	82,934
	<u>294,326</u>

REVENUES

- Reduced funding from WDA for graffiti control	(300,000)
- Increased funding for Dutch Elm Disease program	200,000
- Reduced funding from Take Pride Winnipeg for graffiti control	(125,000)
- Increased permit revenues	108,960
- Increased Athletic Field User Fee - Adult revenues	50,472
- Increased revenue from underground structures services	50,000
- Increased revenues from parking meters	50,000
- Pay Station Commission transferred from Taxation & Revenue	20,000
- Increase in transfer from Public Works Fund	14,494
- Increased revenue from administrative fees on street cut permits	10,000
	<u>78,926</u>

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>149,161,536</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 18 Public Works

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	149,161,536
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EXPENSES

· Increase in debt servicing costs	2,974,550
· Increase in salaries & benefits due to inflation & increments	1,105,166
· Net savings achieved by implementing alternative methods of service delivery for Parks & Open Space activities	(637,762)
· Efficiencies in the utilization of internal equipment	(250,000)
· Transfer of Traffic Signal field operations to Winnipeg Hydro	(200,000)
· Increased recoveries from capital projects	(100,000)
· Other items	75,136
· Decreased cost of emergency services due to Water & Waste reorganization	(50,000)
· Elimination of the Information Technology Retention Adjustment	(46,557)
· Decrease in Vacancy Management	30,731
	<u>2,901,264</u>

REVENUES

· Increase revenue from implementing a charge for private utilities using the public right-of-way	300,000
· Net decrease in athletic field user fees	(50,472)
· Increased revenues from underground structures services	50,000
· Increased revenues from parking meters	50,000
· Decrease in revenue from administrative fees on street cut permits	(2,000)
	<u>347,528</u>

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u>151,715,272</u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 18 Public Works

BUDGET RECONCILIATION - Projection

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	151,715,272
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EXPENSES

- Increase in debt servicing costs	1,439,313
- Increase in salaries & benefits due to inflation & increments	1,078,837
- Net savings achieved by implementing alternative methods of service delivery for Parks & Open Space activities	(637,307)
- Efficiencies in the utilization of internal equipment	(200,000)
- Increased Vacancy Management	(145,546)
- Other items	86,205
	<u>1,621,502</u>

REVENUES

- Increased revenue from implementing a charge for private utilities using the public right-of-way	500,000
- Increased revenue from underground structures services	100,000
- Revenue from the sale of Dutch Elm Disease (DED) vaccine	100,000
- Increased parking meter revenues	50,000
- Revenue from converting a park into a camping park	30,000
- Decrease in revenue from administrative fees on street cut permits	(3,000)
	<u>777,000</u>

2002 Projection (from 2000)	Mill Rate Support / (Contribution)	152,559,774
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

Company: 01 General Revenue Fund
 Department: 18 Public Works

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
General					
0	80,477,274	77,837,251	(2,640,023)	80,821,982	82,271,273
Finance and Administration					
1	2,707,998	3,221,097	513,099	3,288,873	3,299,520
Customer Services					
2	836,248	974,384	138,136	956,022	977,762
Transportation Planning & Traffic Mgmt.					
3	4,827,604	5,438,183	610,579	5,254,051	5,350,038
Engineering Services					
4	5,088,899	4,699,266	(389,633)	4,579,735	4,638,548
Parks and Open Space					
5	21,942,906	23,392,183	1,449,277	23,129,014	22,734,321
Streets Maintenance					
7	37,814,887	38,527,328	712,441	39,011,208	39,390,848
Other					
8	363,764	264,214	(99,550)	214,285	214,362
55xxxx EXPENSES	<u>154,059,580</u>	<u>154,353,906</u>	<u>294,326</u>	<u>157,255,170</u>	<u>158,876,672</u>
44xxxx REVENUES					
General					
0	101,252	115,746	14,494	115,746	115,746
Finance and Administration					
1	152,000	152,000	0	152,000	152,000
Customer Services					
2	292,972	401,932	108,960	401,932	401,932
Transportation Planning & Traffic Mgmt.					
3	117,050	167,050	50,000	517,050	1,117,050

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

Company: 01 General Revenue Fund
 Department: 18 Public Works

<u>Number / Name</u>	<u>1999 Adopted</u>	<u>2000 Adopted</u>	<u>Variance Amount</u>	<u>2001 Projection (from 2000)</u>	<u>2002 Projection (from 2000)</u>
Engineering Services 4	806,550	391,550	(415,000)	389,550	386,550
Parks and Open Space 5	949,194	1,199,666	250,472	1,149,194	1,279,194
Streets Maintenance 7	2,694,426	2,764,426	70,000	2,814,426	2,864,426
44xxxx REVENUES	<u>5,113,444</u>	<u>5,192,370</u>	<u>78,926</u>	<u>5,539,898</u>	<u>6,316,898</u>

Mill Rate Support / (Contribution)	<u>148,946,136</u>	<u>149,161,536</u>	<u>215,400</u>	<u>151,715,272</u>	<u>152,559,774</u>
VARIANCE PERCENT					
			0.14 %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 18 Public Works

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
551xxx SALARIES & BENEFITS					
551101 Salaries-Permanent	23,747,438	24,472,682	725,244	24,672,599	25,025,810
551102 Salaries-Temporary	10,665,731	10,275,093	(390,638)	8,734,808	6,763,544
551103 Overtime	649,060	698,269	49,209	770,252	812,346
551106 Shift Premium	33,511	33,981	470	34,661	35,353
551107 Acting Pay	130,486	132,314	1,828	134,960	137,659
551108 Long Service Pay	134,574	134,574	0	134,574	134,574
551110 Training Pay	10,000	10,140	140	10,343	10,550
551114 Technology Retention Adj	29,402	45,644	16,242	0	0
551187 Furlough - Permanent	(58,556)	(59,377)	(821)	(60,567)	(61,779)
551190 Vacancy Mgmt Allocated	(114,740)	(283,930)	(169,190)	(258,315)	(408,768)
551201 Civic Pension	2,227,139	2,254,898	27,759	2,185,344	2,080,387
55120102 Civic Pension - Man Adj	126,350	124,304	(2,046)	106,688	108,782
551202 Canada Pension	976,011	1,093,720	117,709	1,150,075	1,173,737
55120202 Canada Pension - Man Adj	261,646	301,007	39,361	330,131	371,679
551205 Group Insurance	169,299	171,164	1,865	165,664	157,479
55120502 Group Insurance - Man Adj	(5,347)	7,721	13,068	6,668	7,117
551207 Unemployment Insurance	1,106,287	1,022,566	(83,721)	915,902	858,044
55120702 Employment Ins - Man Adj	106,895	133,646	26,751	129,655	137,692
551208 Workers Compensation	733,531	886,837	153,306	886,837	886,837
551210 Sick Leave Severance Pay		31,000	31,000	0	0
551215 Dental Plan	531,676	531,676	0	531,676	531,676
551217 Vision Care	64,432	64,432	0	64,432	64,432
551xxx SALARIES & BENEFITS	41,524,825	42,082,361	557,536	40,646,387	38,827,151
552xxx SERVICES					
552101 Profes & Consult Services	215,425	218,658	3,233	222,593	191,822
552102 Special Serv-Non-Profess	1,153,931	956,709	(197,222)	2,719,181	5,122,000
552103 Janitorial Services	4,115	4,656	541	5,157	5,693
552104 Freight & Messenger Serv	7,964	8,081	117	8,230	8,386
552201 Allocated Dept Costs	2,280,070	1,404,692	(875,378)	1,354,692	1,351,692
552302 Auto Allowance	293,753	327,852	34,099	334,188	340,448
552401 Heat-Gas,Oil,Steam & Elec	100,414	101,920	1,506	103,755	105,727
552402 Light And Power	1,130,540	1,097,498	(33,042)	1,117,252	1,138,480
552403 Water	138,201	140,274	2,073	141,599	144,291

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 18 Public Works

Number / Name		1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
552404	Real Prop Con-Const& Mtce	6,640,779	6,984,243	343,464	7,084,075	7,001,474
552501	Office Equipment Mtce	55,385	60,065	4,680	61,022	62,050
552503	Cleaning And Laundry	3,507	3,560	53	3,623	3,691
552505	Other Equipment Servicing	1,811	31,839	30,028	31,872	31,908
552601	Print,Bind & Photocopy	61,778	65,679	3,901	62,833	68,146
552602	Telephone & Telegram	304,671	259,393	(45,278)	264,351	259,453
552603	Advertising	236,121	72,132	(163,989)	68,318	69,617
552605	Insurance & Licenses-Auto	1,092	1,108	16	1,128	1,150
552606	Drivers' Licenses	2,503	2,549	46	2,591	2,636
552607	Certs,Permits,Licenses	11,707	11,883	176	12,097	12,328
552701	Rentals	61,409	62,630	1,221	61,119	66,718
552702	Equipment Rental-Internal	10,921,764	10,696,782	(224,982)	10,330,636	9,967,515
552703	Equipment Rental-External	3,820,956	3,770,243	(50,713)	3,832,063	4,023,611
552704	Parking Space Rental	28,276	29,450	1,174	29,953	30,564
552706	Demurrage Charges	480	487	7	496	505
552802	Meal Expense	17,279	17,501	222	17,814	18,154
552803	Luncheons & Receptions	1,350	1,371	21	1,395	1,422
552804	Membership Fees	12,469	13,057	588	13,293	13,556
552805	Postage	12,135	8,343	(3,792)	8,539	8,288
552808	Training/Workshops/Tuition	56,688	73,790	17,102	75,119	76,545
552810	Travel-City Business	12,000	12,181	181	12,400	12,636
552812	Landfill Tipping Fees	106,797	108,399	1,602	110,352	112,448
552813	Nat Organiz & Panel Part	15,200	15,428	228	15,706	16,004
552814	Professional Development	21,900	22,229	329	22,630	23,059
552xxx	SERVICES	27,752,470	26,604,682	(1,147,788)	28,150,072	30,312,017
553xxx	MAT. PARTS SUPPLIES					
553101	Atlases And Maps	4,200	4,263	63	4,341	4,423
553102	Blueprinting Supplies	4,000	9,060	5,060	9,133	9,212
553103	Photographic Supplies	13,540	13,743	203	13,991	14,258
553104	Stationery & Office Supp	91,039	100,906	9,869	103,676	107,371
553105	Periodicals & Subscripts	7,318	7,630	312	7,766	7,914
553201	Med,Dental,Opt & Lab Supp	440	447	7	455	463
553202	Educational Supplies	3,200	3,249	49	3,307	3,370
553204	Emergency Supplies	287	291	4	295	301
553205	Surveyor'S Supplies	8,042	28,163	20,121	28,310	28,468
553207	Cleaning Supplies	5,955	6,045	90	6,153	6,270
553208	Other Op Supp & Materials	143,919	146,079	2,160	148,708	151,533
553209	Small Tools	65,711	66,698	987	67,993	69,190
553210	Uniforms,Protect & Safety	109,342	110,986	1,644	112,984	115,130

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 18 Public Works

Number / Name		1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
553211	Small Tools Surcharge	611,858	569,898	(41,960)	572,125	597,899
553212	Drafting Supplies	13,500	28,703	15,203	28,950	29,215
553301	Motive Fuels & Lubricants	497,616	501,476	3,860	510,262	519,957
553302	Chemicals	51,736	52,513	777	53,459	29,474
553304	Compressed Gases	830	842	12	858	874
553403	Mtce-Materials & Supplies	6,562,808	6,521,048	(41,760)	6,568,746	6,603,062
553404	Elec & Communication	101,864	103,391	1,527	105,252	107,251
553501	Automotive Parts	9,712	9,858	146	10,035	10,226
553503	Other Parts & Accessories	50,165	43,719	(6,446)	44,506	45,353
553602	Manufacture Of Signs	198,580	201,559	2,979	205,187	209,086
553991	Grounds Maintenance	10,810	10,972	162	10,773	10,742
553xxx	MAT. PARTS SUPPLIES	8,566,472	8,541,541	(24,931)	8,617,171	8,680,842
554xxx	ASSETS - PUR. ETC.					
554102	Elec.Light & Com Equip	400	400	0	400	400
554103	Office Equipment	5,150	5,150	0	5,150	5,150
554104	Other Equipment	211,378	274,035	62,657	279,035	279,035
554201	Office Furniture	2,500	4,500	2,000	4,500	4,500
554202	Books	8,450	8,450	0	8,450	8,450
554203	Other Personal Property	3,200	3,200	0	3,200	3,200
554xxx	ASSETS - PUR. ETC.	231,078	295,735	64,657	300,735	300,735
557xxx	DEBT & FINANCE CHARG					
557101	Debenture Debt - Interest	36,852,090	36,760,982	(91,108)	35,641,271	34,100,707
557102	Debenture Debt -Principal	15,900,165	16,249,001	348,836	18,180,418	17,641,434
557103	General Reserve Interest	9,441,306	7,130,322	(2,310,984)	8,172,678	9,248,536
557104	General Reserve Principal	12,030,962	14,024,531	1,993,569	16,565,900	19,045,891
557203	Amortization	1,125,628	1,238,191	112,563	0	0
557204	Lease Pyrit-Charleswood Br	1,525,964	1,525,964	0	1,525,964	1,525,964
557303	Foreign Exchange	576,810	0	(576,810)	0	0
557306	Provision For Bad Debts	6,000	6,000	0	6,000	6,000
557307	Debenture Issue Expense	560,819	450,877	(109,942)	168,188	231,200
557309	Credit Card Commission	1,485	1,485	0	1,485	1,485
557xxx	DEBT & FINANCE CHARG	78,021,209	77,387,333	(633,876)	80,361,884	81,801,197

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 18 Public Works

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
558xxx GRANTS TRANS. OTHER					
558101 Grants	79,895	54,895	(25,000)	54,895	54,895
558201 Claims	674,700	674,700	0	674,700	674,700
558301 Municipal Tax	17,233	17,233	0	17,233	17,233
558302 Sales Tax	30,695	30,695	0	30,695	30,695
558306 Provincial Payroll Tax	6,750	6,750	0	6,750	6,750
558402 Trans To General Capital	2,247	2,247	0	2,247	2,247
558442 Transfer To Reserve	1,244	1,263	19	1,286	1,310
558443 Tsf To Civ Bldgs-Fac Cost	1,764,520	1,773,238	8,718	1,663,238	1,563,237
558449 Tsf To Public Works Fund	0	1,907,187	1,907,187	1,907,187	1,857,187
558601 Miscellaneous Expense	15,025	15,025	0	15,025	15,025
558xxx GRANTS TRANS. OTHER	2,592,309	4,483,233	1,890,924	4,373,256	4,223,279
559xxx RECOVERIES					
559101 Inter-Departmental Recov	(656,723)	(684,775)	(28,052)	(687,056)	(690,512)
559102 Departmental Recoveries	(2,276,656)	(2,333,067)	(56,411)	(2,349,256)	(2,380,627)
559103 Inter-Fund Recoveries	(1,153,548)	(1,449,052)	(295,504)	(1,575,135)	(1,605,062)
559203 Inter-Fund Recoveries	(103,000)	(103,645)	(645)	(104,431)	(105,275)
559204 Other External Recoveries	(438,856)	(470,440)	(31,584)	(478,457)	(487,073)
559xxx RECOVERIES	(4,628,783)	(5,040,979)	(412,196)	(5,194,335)	(5,268,549)
55xxxx EXPENSES	154,059,580	154,353,906	294,326	157,255,170	158,876,672
44xxxx REVENUES					
443xxx GOVERNMENT GRANTS					
443108 Prov Dutch Elm Grant	700,000	900,000	200,000	900,000	900,000
443127 Prov Grants-Other	300,000	0	(300,000)	0	0
443xxx GOVERNMENT GRANTS	1,000,000	900,000	(100,000)	900,000	900,000
444xxx REGULATION FEES					
444115 Construction Permits	49,000	49,000	0	49,000	49,000
444116 Use Of Streets Permits	20,000	20,000	0	20,000	20,000
444117 Street Cut Permits	300,000	425,000	125,000	423,000	420,000

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 18 Public Works

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
444118 Moving Permits	80,000	80,000	0	80,000	80,000
444119 Street Rental Permits	10,000	10,000	0	10,000	10,000
444120 Pub Vend Machine Permits	27,800	27,800	0	27,800	27,800
444133 Parking Permits	104,040	78,000	(26,040)	78,000	78,000
444136 Application Fees	80,000	100,000	20,000	100,000	100,000
444139 Ldg Zone/Pkg Reg Fees	600	600	0	600	600
444208 Contractors Licenses	2,550	2,550	0	2,550	2,550
444401 Late Payment Charges	500	500	0	500	500
444402 N S F Cheque Charge	32	32	0	32	32
444xxx REGULATION FEES	674,522	793,482	118,960	791,482	788,482
445xxx SALE OF GOODS & SERV					
445111 Pay Station Commission	0	20,000	20,000	20,000	20,000
445201 Rental-Fixed Assets	1,560	1,560	0	1,560	1,560
445208 Rental-Parking Meter Fees	2,300,000	2,350,000	50,000	2,400,000	2,450,000
445211 Rental-Equipment	406,540	406,540	0	406,540	406,540
445219 Rental-Pers Use City Veh	1,200	1,200	0	1,200	1,200
445221 Rental-Garden Plot	4,204	4,204	0	4,204	4,204
445304 Sale Of Traffic Signs	1,400	1,400	0	1,400	1,400
445305 Sale Of Sur Mat & Equip	2,700	2,700	0	2,700	2,700
445403 Underground Struct Servic	112,000	162,000	50,000	512,000	1,112,000
445406 Weed Control Services	72,114	72,114	0	72,114	72,114
445422 Record Searches	2,350	2,350	0	2,350	2,350
445444 Concessions-General	21,000	21,000	0	21,000	21,000
445467 Athletic Field User Fee-A	49,528	100,000	50,472	49,528	49,528
445508 Administration Charges	8,000	8,000	0	8,000	8,000
445xxx SALE OF GOODS & SERV	2,982,596	3,153,068	170,472	3,502,596	4,152,596
447xxx TRANSFERS					
447110 Transf From P.W. Fund	101,252	115,746	14,494	115,746	115,746
447xxx TRANSFERS	101,252	115,746	14,494	115,746	115,746
448xxx OTHER REVENUE					
448101 Tool & Supplies Surcharge	35,000	35,000	0	35,000	35,000
448102 Holiday & Sick Surcharge	105,800	105,800	0	105,800	105,800

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 18 Public Works

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
448103 Misc Department Revenue	214,274	89,274	(125,000)	89,274	219,274
448xxx OTHER REVENUE	355,074	230,074	(125,000)	230,074	360,074
44xxxx REVENUES	5,113,444	5,192,370	78,926	5,539,898	6,316,898
 Mill Rate Support / (Contribution)	 148,946,136	 149,161,536	 215,400	 151,715,272	 152,559,774
VARIANCE PERCENT	=====	=====	=====	=====	=====
			0.14 %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

Staff Summary

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Company: 01 General Revenue Fund
Department: 18 Public Works

	1999 Budget		2000 Estimate		Variance	
	Permanent	Temporary	Permanent	Temporary	Permanent	Temporary
General						
0	3.00		4.00		1.00	0.00
Finance and Administration						
1	49.00	4.13	40.03	2.13	(8.97)	(2.00)
Customer Services						
2	20.00		20.01		0.01	0.00
Transportation Planning & Traffic Mgmt.						
3	67.00	8.50	66.99	7.02	(0.01)	(1.48)
Engineering Services						
4	56.00	7.97	56.85	11.63	0.85	3.66
Parks and Open Space						
5	171.23	238.39	175.50	207.11	4.27	(31.28)
Streets Maintenance						
7	243.00	107.21	243.42	102.70	0.42	(4.51)
Other						
8		0.05		0.07	0.00	0.02

Total Budgeted Positions:	609.23	366.25	606.80	330.66	(2.43)	(35.59)
	=====	=====	=====	=====	=====	=====

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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 20 Land Drainage and Flood Control

Mission Statement

The Water and Waste Department is committed to provide and continually improve drinking water, wastewater, land drainage and solid waste services to the citizens of Winnipeg. We perform our duties in a fiscally responsible, sustainable and technically efficient manner, which inspires the confidence and trust of citizens.

Services Provided

REGIONAL OPERATIONS FLOOD PUMPING STATIONS

This program provides for visits on a regular basis through out the year. Also prior to spring run-off the stations are placed in readiness by exercising all pumps and ancillary equipment including control gates. In the fall all stations are winterized. The budget provides for routine maintenance, but additional funding for operation is required in the event of a flood.

STORMWATER RETENTION BASINS

Operation and maintenance of stormwater retention basins, flow control structures, major stormwater drains as well as numerous pumps, fountains and lights. The program includes grounds maintenance, weed control, algae control, water quality control, flow monitoring, control and inspection of new and existing facilities.

LAND DRAINAGE

This program provides for the cleaning and maintenance of land drainage sewers, catch basins and sewer outfalls. This maintenance includes minor and major excavated and non-excavated repairs as well as planned inspection programs.

Infrastructure	
Land Drainage Sewer Mains (Km)	879
Catch Basin Connections(Km)	475
Catch Basin (units)	39,000
Outfall (units)	259

Budget Highlights

In 2000 the transfers to the Land Drainage and Flood Control Program from the Sewage Disposal System Fund have been increased by \$108,277 to fully support the operating costs (excluding debt servicing costs) of this program.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund

Department: 20 Land Drainage and Flood Control

	1998	1999	2000	2001	2002
	Achievement	Objective	Objective	Projection	Projection
PERFORMANCE CRITERIA - Quantitative					
Flood Pumping Stations Maintained	28	28	28	28	28
Underpass Pumping Stations	7	7	7	7	7
Number of Pumps maintained	87	87	87	92	92
Gate Chamber/Temporary Chambers Pumps	46	46	46	46	46
Number of storm retention basins	62	62	62	62	62
Hectares of water surface	166	166	166	166	166
Pumping Stations	4	4	4	4	4
Debris removal-tonnes	15	15	15	15	15
Fountains	10	10	10	10	10
Tonnes of weeds removed	40	35	40	40	40
Sign changes on basins (twice a year)	407	407	407	407	407
Acres of retention basin harvested for weeds	160	150	160	160	160
Catch basin cleaning meters	6,479	9,000	9,000	9,000	9,000
Major repairs to CB & appurtenances (occ)	1,316	450	450	450	450
Minor repairs to CB & appurtenances (occ)	1,585	3,300	3,300	3,300	3,300
Repairs to Land Drainage Sewer (occ)	6	5	5	5	5
Inspection of LDS & appurtenances (Meters)	10,083	7,000	7,000	7,000	7,000
Response to service requests (occ)	1,255	1,000	1,000	1,000	1,000
Routine mtce/insp of outfalls (occ)	414	230	230	230	230
Major repairs to outfalls	10	7	7	7	7

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 20 Land Drainage and Flood Control

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>16,454,869</u>
---------------	------------------------------------	-------------------

EXPENSES

· Increase in debt servicing costs	225,205
· Net increase in other expenses	39,704
	<u>264,909</u>

REVENUES

· Increase in transfer from Sewage Disposal Utility	107,905
	<u>107,905</u>

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>16,611,873</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

190

Company: 01 General Revenue Fund
Department: 20 Land Drainage and Flood Control

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	<u>16,611,873</u>
------------------------------	------------------------------------	-------------------

EXPENSES

- Decrease in debt servicing costs	(512,736)
- Net decrease in other expenses	(9,925)
	<u>(522,661)</u>

REVENUES

- Increase in in transfer from Sewage Disposal Utility	2,000
	<u>2,000</u>

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>16,087,212</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 20 Land Drainage and Flood Control

BUDGET RECONCILIATION - Projection

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u>16,087,212</u>
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EXPENSES

- Increase in debt servicing costs	2,436,080
- Net increase in other expenses	19,387
	<u>2,455,467</u>

REVENUES

- Increase in transfer from Sewage Disposal Utility	37,000
	<u>37,000</u>

2002 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>18,505,679</u></u>
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4/19/00

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

192

Company: 01 General Revenue Fund
 Department: 20 Land Drainage and Flood Control

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
Regional Operations					
01	18,223,713	18,519,647	295,934	18,004,786	20,463,429
Land Drainage					
03	1,461,251	1,430,226	(31,025)	1,422,426	1,419,250
55xxxx EXPENSES	<u>19,684,964</u>	<u>19,949,873</u>	<u>264,909</u>	<u>19,427,212</u>	<u>21,882,679</u>
44xxxx REVENUES					
Land Drainage					
03	3,230,095	3,338,000	107,905	3,340,000	3,377,000
44xxxx REVENUES	<u>3,230,095</u>	<u>3,338,000</u>	<u>107,905</u>	<u>3,340,000</u>	<u>3,377,000</u>
Mill Rate Support / (Contribution)	<u>16,454,869</u>	<u>16,611,873</u>	<u>157,004</u>	<u>16,087,212</u>	<u>18,505,679</u>
VARIANCE PERCENT					
			0.95 %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 20 Land Drainage and Flood Control

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
551xxx SALARIES & BENEFITS					
551101 Salaries-Permanent	470,672	473,882	3,210	483,226	492,123
551102 Salaries-Temporary	49,732	50,304	572	51,299	52,238
551103 Overtime	61,300	44,450	(16,850)	26,300	17,500
551108 Long Service Pay	3,800	3,800	0	3,800	3,800
551190 Vacancy Mgmt Allocated	(7,625)	(2,625)	5,000	0	
551201 Civic Pension	33,821	34,070	249	34,740	35,375
551202 Canada Pension	10,217	11,808	1,591	13,465	15,179
551205 Group Insurance	2,602	2,621	19	2,672	2,721
551207 Unemployment Insurance	18,265	17,036	(1,229)	16,286	16,584
55120809 Fatality Pension Premiums	900	900	0	975	975
551215 Dental Plan	9,100	9,100	0	9,100	9,100
551217 Vision Care	1,075	1,075	0	1,075	1,075
551xxx SALARIES & BENEFITS	653,859	646,421	(7,438)	642,938	646,670
552xxx SERVICES					
552102 Special Serv-Non-Profess	20,000	20,000	0	20,000	20,000
552201 Allocated Dept Costs	1,374,119	1,418,148	44,029	1,409,823	1,425,686
552402 Light And Power	163,000	196,000	33,000	202,000	208,000
552403 Water	3,000	3,500	500	3,700	3,900
552404 Real Prop Con-Const& Mtce	87,100	248,842	161,742	250,619	250,619
552602 Telephone & Telegram	7,000	6,500	(500)	6,500	7,000
552607 Certs,Permits,Licenses	101,000	103,020	2,020	105,080	105,080
552701 Rentals	1,500	1,500	0	1,500	1,500
552702 Equipment Rental-Internal	216,512	194,935	(21,577)	194,935	194,935
552703 Equipment Rental-External	107,000	109,080	2,080	111,202	111,202
552802 Meal Expense	500	510	10	520	520
552812 Landfill Tipping Fees	120	122	2	125	125
552xxx SERVICES	2,080,851	2,302,157	221,306	2,306,004	2,328,567
553xxx MAT. PARTS SUPPLIES					
553209 Small Tools	900	900	0	900	900
553211 Small Tools Surcharge	36,660	24,566	(12,094)	9,535	3,349

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 20 Land Drainage and Flood Control

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
553301 Motive Fuels & Lubricants	4,000	4,000	0	4,000	4,000
553302 Chemicals	40,000	0	(40,000)	0	0
553403 Mtce-Materials & Supplies	407,500	285,730	(121,770)	290,044	290,044
553xxx MAT. PARTS SUPPLIES	489,060	315,196	(173,864)	304,479	298,293
557xxx DEBT & FINANCE CHARG					
557101 Debenture Debt - Interest	8,639,259	8,495,531	(143,728)	8,007,062	7,998,178
557102 Debenture Debt -Principal	5,075,610	5,129,856	54,246	5,485,908	5,910,713
557103 General Reserve Interest	1,443,393	1,255,386	(188,007)	1,222,898	1,685,548
557104 General Reserve Principal	741,476	1,308,506	567,030	1,442,149	2,973,888
557202 Depreciation	3,700	3,700	0	3,700	3,700
557203 Amortization	370,226	407,248	37,022	0	
557303 Foreign Exchange	135,550	0	(135,550)	0	
557307 Debenture Issue Expense	51,980	85,872	33,892	11,646	37,416
557xxx DEBT & FINANCE CHARG	16,461,194	16,686,099	224,905	16,173,363	18,609,443
558xxx GRANTS TRANS. OTHER					
558608 Expenditure Management		0	0	428	(294)
558xxx GRANTS TRANS. OTHER	0	0	0	428	(294)
55xxxx EXPENSES	19,684,964	19,949,873	264,909	19,427,212	21,882,679
44xxxx REVENUES					
444xxx REGULATION FEES					
444114 Building Grade Permits	40,000	40,000	0	40,000	40,000
444136 Application Fees	17,500	17,128	(372)	17,806	17,406
444xxx REGULATION FEES	57,500	57,128	(372)	57,806	57,406
447xxx TRANSFERS					
447109 Transf From Sewage Disp	3,172,595	3,280,872	108,277	3,282,194	3,319,594
447xxx TRANSFERS	3,172,595	3,280,872	108,277	3,282,194	3,319,594

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 20 Land Drainage and Flood Control

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
44xxxx REVENUES	3,230,095	3,338,000	107,905	3,340,000	3,377,000
Mill Rate Support / (Contribution)	16,454,869	16,611,873	157,004	16,087,212	18,505,679
VARIANCE PERCENT	=====	=====	=====	=====	=====
			0.95 %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

Staff Summary

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Company: 01 General Revenue Fund
Department: 20 Land Drainage and Flood Control

1999 Budget		2000 Estimate		Variance	
Permanent	Temporary	Permanent	Temporary	Permanent	Temporary

Land Drainage
03

14.19	1.52	14.17	1.52	(0.02)	0.00
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Total Budgeted Positions:

14.19	1.52	14.17	1.52	(0.02)	0.00
=====	=====	=====	=====	=====	=====

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 21 Fire Department

Mission Statement

To serve and safeguard our community by promoting and providing education, prevention, medical and fire services in protecting life, property and the environment.

Services Provided

The Fire Service component of the Winnipeg Emergency Response Service (WERS) provides public services within the Public Safety program in two main service areas - Emergency Response and Emergency Response Prevention. The Fire Service also provides a public service within the Property Stewardship program with the inspections performed by the Fire Prevention Branch.

Emergency Response

The following sub - services are provided under the emergency response profile:

Fire and Rescue - a public service to emergency fire and accident victims that contributes a skilled assessment of the incident and appropriate fire and/or rescue mitigation.

Medical - a public service providing licensed, certified Paramedics and Emergency Medical Responders, to citizens requiring emergency medical assistance.

Non - Emergency Fire - Rescue Response - a public service offered to citizens or agencies involved in a non - emergency incident in order to provide skilled intervention or resources addressing the concerns of the citizen or agency.

Public Event Support (Fire - Rescue) - a public service offered to special event organizers that provides onsite fire and rescue intervention capability at high risk events.

Emergency Response Prevention

The following sub - services are provided under the emergency response prevention profile:

Fire Code Compliance Status - a public service offered to a property buyer that provides, for a fee, fire code compliance information on properties.

Investigation - a public service offered to fire victims that provides a determination of fire cause. Resources are also utilized to assist the Office of the Fire Commissioner when appropriate. There are two types of investigations: fires of suspicious origins - supports other agencies, and fires of known origin determined by the fire service.

Fire Safety Promotion - a public service offered to fire safety audiences that provides an educational encounter to increase knowledge of fire safety.

Injury Awareness & Promotion - a public service offered that provides presentations on injuries sustained as a result of accidents and how the injuries can be prevented.

Permits - a public service that provides regulation of high risk fire - related activities.

Non - Profit Agency Support - a public service offered that provides assistance to non - profit organizations in their campaigns.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

198

Company: 01 General Revenue Fund
Department: 21 Fire Department

Property Stewardship

The following service is provided under the Property Stewardship Program profile:

Maintenance - Property Standards and By-law Enforcement - a public service offered to building owners and occupants to determine Fire Code compliance.

Strategies and Objectives

Departmental Business Planning Guidelines issued early in 1999 set financial targets to be met in the current estimates. The WERS recognized that reductions in budgets would not allow for any enhancements to existing services but in producing the initial estimates attempted to maintain status quo for the services most needed and under the greatest pressure. The estimates submitted for administrative review maintained Emergency Response Prevention services and Paramedic services at existing levels. After an administrative review, Fire Fighting services were also kept at existing levels until the results of a risk assessment study started late in 1999 could be completed. This study will provide guidance on the future level of service. As a result, these estimates represent a status quo situation for expenditures and funding for the Fire Service component of the WERS.

Budget Highlights

2000 Estimates

These estimates represent no significant changes in service delivery for the Fire Service component of WERS. The full impact of savings as a result of the reduction of fire apparatus in 1999 is being felt in the 2000 estimates but is offset by increased salaries due to negotiated wage settlements, earned increments and increased civic accommodation costs at 2546 McPhillips. An elimination of the extra contribution to the Equipment Replacement Reserve and savings in maintenance, equipment and construction costs offset increases in debt charges. These expenditure savings coupled with a modest increase in revenues allowed WERS to reduce the mill rate contribution to the service from \$68.8 million in 1999 to \$67.9 million in 2000.

2001 Projection

2001 projects another status quo situation for the Fire Service delivery. However, provisions for wage increases, increments and other earned benefits will increase the required mill rate contribution by \$1.3 million. Inflationary increases in services and materials are offset by reduced debt charges.

2002 Projection

It is anticipated that the completion of construction of a new fire station (adopted 2000 Capital Estimates and 2001 to 2005 Five-Year Capital Forecast) to replace two existing stations would allow for the reduction of one pumper and required staffing. The savings estimated at \$1.4 million have been built into the 2002 projection. This replacement strategy is being examined by the risk assessment study and will either be confirmed or amended. Wage increases, increments and other earned benefits will increase by \$1.8 million. Inflationary increases are again offset by reductions in debt charges and by reduced requirements for station repairs. As a result, the required increase in mill rate contribution amounts to only \$0.4 million.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

199

Company: 01 General Revenue Fund

Department: 21 Fire Department

	1998	1999	2000	2001	2002
	<u>Achievement</u>	<u>Objective</u>	<u>Objective</u>	<u>Projection</u>	<u>Projection</u>
PERFORMANCE CRITERIA - Quantitative					
Total Alarms	29,204	30,435	34,000	34,500	35,000
First Responder Calls	9,983	10,735	14,500	14,750	15,000
Building Fires	1,218	1,183	1,170	1,160	1,150
Other Fires	2,569	2,745	2,400	2,350	2,300
Inspections	8,800	9,800	12,000	13,000	14,000
Public Education Encounters	12,000	12,000	12,000	12,000	12,000
Fire Investigations	210	275	250	250	250
Fire Code Compliance Plan Approvals	325	325	500	500	500
Burn Permits Issued	600	600	600	600	600

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 21 Fire Department

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>68,758,409</u>
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EXPENSES

- Eliminate extra contribution to Equipment Replacement Reserve	(614,559)
- Additional savings from reductions in fire apparatus in 1999	(550,819)
- Wage increase, earned increments and other benefits	391,443
- Increase in civic accomodation costs (due mainly to increased space at 2546 McPhillips)	127,158
- Reduction in maintenance costs to normal levels (2 rebuilds in 1999)	(100,000)
- Reduction in major construction at repair shop (6 hoists and stands in 1999)	(92,750)
- Reduced requirement for equipment purchases	(84,000)
- Increases in debt charges	57,783
	<u>(865,744)</u>

REVENUES

- Projected increases in sundry fees and services	2,500
	<u>2,500</u>

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>67,890,165</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

201

Company: 01 General Revenue Fund

Department: 21 Fire Department

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	<u>67,890,165</u>
------------------------------	------------------------------------	-------------------

EXPENSES

· Provision for wage increase	1,016,972
· Increments and other earned benefits	322,404
· Decrease in debt charges	(167,058)
· Inflationary increases	155,315
	<u>1,327,633</u>

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>69,217,798</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

202

Company: 01 General Revenue Fund

Department: 21 Fire Department

BUDGET RECONCILIATION - Projection

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u>69,217,798</u>
--------------------------------	------------------------------------	-------------------

EXPENSES

- Provision for wage increases, increments and other earned benefits	1,790,608
- Reduction due to amalgamation of two stations	(1,437,618)
- Inflationary increases	187,316
- Reductions in debt charges	(101,755)
- Reduction in provision for major station repairs	(95,676)

342,875

2002 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>69,560,673</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

Company: 01 General Revenue Fund
 Department: 21 Fire Department

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
Fire Service - General					
210101	3,177,354	3,235,139	57,785	3,022,515	2,920,750
Fire Service Administration					
210201	2,772,960	2,821,871	48,911	2,848,024	2,878,793
Fire Prevention					
210202	2,140,167	2,150,007	9,840	2,202,241	2,247,641
Emergency Mechanical Services					
210203	3,731,694	3,063,738	(667,956)	3,112,977	3,224,171
Operations					
210301	54,635,074	54,204,737	(430,337)	55,551,578	55,747,895
Academy of Fire & Emergency Services					
210302	972,087	993,641	21,554	1,017,683	1,036,192
Fire Communications					
210303	1,488,573	1,583,032	94,459	1,624,780	1,667,231
Fire-Hydrant Rental					
210401	3,248,350	3,248,350	0	3,248,350	3,248,350
55xxxx EXPENSES	72,166,259	71,300,515	(865,744)	72,628,148	72,971,023
44xxxx REVENUES					
Fire Service - General					
210101	103,500	105,500	2,000	105,500	105,500
Operations					
210301	56,000	56,500	500	56,500	56,500
Fire-Hydrant Rental					
210401	3,248,350	3,248,350	0	3,248,350	3,248,350
44xxxx REVENUES	3,407,850	3,410,350	2,500	3,410,350	3,410,350

4/19/00

THE CITY OF WINNIPEG - CURRENT ESTIMATES**Total Summary and Comparison**

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Company: 01 General Revenue Fund
Department: 21 Fire Department

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
Mill Rate Support / (Contribution)	68,758,409	67,890,165	(868,244)	69,217,798	69,560,673
VARIANCE PERCENT			(1.26) %		

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 21 Fire Department

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
551xxx SALARIES & BENEFITS					
551101 Salaries-Permanent	49,465,368	49,225,543	(239,825)	50,558,550	50,686,732
551102 Salaries-Temporary	182,237	158,247	(23,990)	165,408	172,193
551103 Overtime	197,000	149,200	(47,800)	144,200	144,200
551105 Statutory Pay	820,000	792,000	(28,000)	742,156	733,425
551106 Shift Premium	471,000	434,419	(36,581)	432,802	436,500
551107 Acting Pay	510,700	517,010	6,310	517,200	517,200
551108 Long Service Pay	150,715	145,915	(4,800)	148,915	148,915
551114 Technology Retention Adj	3,500	1,800	(1,700)	1,800	1,800
551190 Vacancy Mgmt Allocated	(348,241)	(184,110)	164,131	(308,424)	(275,016)
551201 Civic Pension	3,435,236	3,378,560	(56,676)	3,473,798	3,567,516
55120102 Civic Pension - Man Adj	385		(385)		
551202 Canada Pension	1,102,746	1,220,059	117,313	1,367,965	1,517,351
55120202 Canada Pension - Man Adj	(2,829)		2,829		
551205 Group Insurance	252,198	248,222	(3,976)	254,927	261,490
55120502 Group Insurance - Man Adj	(19,971)		19,971		
551207 Unemployment Insurance	1,261,735	1,146,021	(115,714)	1,077,965	1,078,667
55120702 Employment Ins - Man Adj	(22,807)	0	22,807	0	0
551208 Workers Compensation	600,000	650,000	50,000	645,000	645,000
551215 Dental Plan	765,000	770,000	5,000	770,000	770,000
551217 Vision Care	93,000	94,000	1,000	94,000	94,000
551220 Vacation/Overtime Cashout	240,000	245,000	5,000	245,000	245,000
551xxx SALARIES & BENEFITS	59,156,972	58,991,886	(165,086)	60,331,262	60,744,973
552xxx SERVICES					
552101 Profes & Consult Services	409,800	493,500	83,700	503,370	513,240
552102 Special Serv-Non-Profess	1,400	1,600	200	1,632	1,664
552201 Allocated Dept Costs	17,600	18,270	670	18,635	19,001
552302 Auto Allowance	90,700	92,950	2,250	94,809	96,668
552401 Heat-Gas,Oil,Steam & Elec	117,500	113,000	(4,500)	115,260	117,520
552402 Light And Power	158,500	155,000	(3,500)	158,100	161,200
552403 Water	33,200	33,000	(200)	33,660	34,320
552404 Real Prop Con-Const& Mice	436,750	339,000	(97,750)	448,236	352,560
552501 Office Equipment Mice	14,800	15,450	650	15,759	16,068
552502 Vehicle Maintenance		250,000	250,000	260,000	270,000

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 21 Fire Department

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
552503 Cleaning And Laundry	8,400	8,650	250	8,823	8,996
552505 Other Equipment Servicing	37,000	39,000	2,000	39,780	40,560
552601 Print,Bind & Photocopy	22,000	23,000	1,000	23,460	23,920
552602 Telephone & Telegram	119,590	115,927	(3,663)	118,246	120,564
552605 Insurance & Licenses-Auto	2,400	2,500	100	2,550	2,600
552606 Drivers' Licenses	910	975	65	995	1,014
552607 Certs,Permits,Licenses	1,200	1,300	100	1,326	1,352
552701 Rentals	3,260,150	3,260,400	250	3,260,641	3,260,882
552704 Parking Space Rental	3,600	3,710	110	3,784	3,858
552706 Demurrage Charges	2,400	2,500	100	2,550	2,600
552802 Meal Expense	1,600	1,700	100	1,734	1,768
552804 Membership Fees	2,600	2,650	50	2,703	2,756
552805 Postage	12,000	12,500	500	12,750	13,000
552808 Training/Workshops/Tuitn	47,300	49,700	2,400	50,694	51,688
552813 Nat Organiz & Panel Part	12,055	12,055	0	12,296	12,537
552814 Professional Development	12,055	12,055	0	12,296	12,537
552815 Study Tours	11,200	11,400	200	11,628	11,856
552xxx SERVICES	4,836,710	5,071,792	235,082	5,215,717	5,154,729
553xxx MAT. PARTS SUPPLIES					
553101 Atlases And Maps	400	450	50	459	468
553103 Photographic Supplies	6,000	6,200	200	6,324	6,448
553104 Stationery & Office Supp	32,000	33,000	1,000	33,660	34,320
553105 Periodicals & Subscripts	2,100	2,200	100	2,244	2,288
553201 Med,Dental,Opt & Lab Supp	32,400	33,450	1,050	34,119	34,788
553202 Educational Supplies	6,000	6,500	500	6,630	6,760
553204 Emergency Supplies	63,050	64,050	1,000	65,331	66,612
553207 Cleaning Supplies	34,000	35,000	1,000	35,700	36,400
553208 Other Op Supp & Materials	36,700	38,800	2,100	39,576	40,352
553209 Small Tools	5,300	5,400	100	5,508	5,616
553210 Uniforms,Protect & Safety	760,000	700,000	(60,000)	714,000	701,322
553301 Motive Fuels & Lubricants	122,000	120,000	(2,000)	122,400	124,800
55330101 Lubricants	5,300	5,400	100	5,508	5,616
553403 Mlce-Materials & Supplies	105,616	99,541	(6,075)	101,532	103,523
553501 Automotive Parts	455,000	100,000	(355,000)	97,000	178,470
553503 Other Parts & Accessories	83,000	76,751	(6,249)	78,286	79,821
553xxx MAT. PARTS SUPPLIES	1,748,666	1,326,742	(422,124)	1,348,277	1,427,604

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 21 Fire Department

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
554xxx ASSETS - PUR. ETC.					
554102 Elec.Light & Com Equip	61,600	62,500	900	63,750	65,000
554103 Office Equipment	2,000	2,200	200	2,244	2,288
554104 Other Equipment	585,000	494,000	(91,000)	503,880	513,760
554201 Office Furniture	35,900	39,200	3,300	39,984	40,768
554202 Books	30,600	33,150	2,550	33,813	34,476
554203 Other Personal Property	800	850	50	867	884
554xxx ASSETS - PUR. ETC.	715,900	631,900	(84,000)	644,538	657,176
557xxx DEBT & FINANCE CHARG					
557101 Debenture Debt - Interest	1,676,091	1,566,288	(109,803)	1,359,488	1,256,528
557102 Debenture Debt -Principal	783,056	773,292	(9,764)	862,277	876,027
557103 General Reserve Interest	473,771	461,304	(12,467)	422,203	392,663
557104 General Reserve Principal	196,214	406,651	210,437	377,440	394,752
557202 Depreciation	1,813,663	1,199,104	(614,559)	1,221,887	1,221,839
557203 Amortization	7,933	8,726	793	0	0
557303 Foreign Exchange	4,807		(4,807)		
557306 Provision For Bad Debts	1,500	1,500	0	1,500	1,500
557307 Debenture Issue Expense	35,482	18,878	(16,604)	1,107	780
557xxx DEBT & FINANCE CHARG	4,992,517	4,435,743	(556,774)	4,245,902	4,144,089
558xxx GRANTS TRANS. OTHER					
558443 Trsl To Civ Bldgs-Fac Cost	715,294	842,452	127,158	842,452	842,452
558xxx GRANTS TRANS. OTHER	715,294	842,452	127,158	842,452	842,452
55xxxx EXPENSES	72,166,259	71,300,515	(865,744)	72,628,148	72,971,023
44xxxx REVENUES					
444xxx REGULATION FEES					
444145 Plan Review Fee	20,000	20,500	500	20,500	20,500
444xxx REGULATION FEES	20,000	20,500	500	20,500	20,500

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 21 Fire Department

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
445xxx SALE OF GOODS & SERV					
445404 Fire Protection Services	56,000	57,000	1,000	57,000	57,000
445450 Central File Property Src	27,500	28,000	500	28,000	28,000
445475 Sundry Fees & Services	56,000	56,500	500	56,500	56,500
445xxx SALE OF GOODS & SERV	139,500	141,500	2,000	141,500	141,500
447xxx TRANSFERS					
447106 Transfer From Waterworks	3,248,350	3,248,350	0	3,248,350	3,248,350
447xxx TRANSFERS	3,248,350	3,248,350	0	3,248,350	3,248,350
44xxxx REVENUES	3,407,850	3,410,350	2,500	3,410,350	3,410,350
Mill Rate Support / (Contribution)	68,758,409	67,890,165	(868,244)	69,217,798	69,560,673
VARIANCE PERCENT			(1.26) %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Staff Summary

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Company: 01 General Revenue Fund
Department: 21 Fire Department

	1999 Budget		2000 Estimate		Variance	
	Permanent	Temporary	Permanent	Temporary	Permanent	Temporary
Fire Service Administration						
210201	13.50	5.00	13.50	5.00	0.00	0.00
Fire Prevention						
210202	28.00	1.00	28.00	1.00	0.00	0.00
Emergency Mechanical Services						
210203	13.00		13.00		0.00	0.00
Operations						
210301	828.90		824.00		(4.90)	0.00
Academy of Fire & Emergency Services						
210302	11.00	1.00	12.00		1.00	(1.00)
Fire Communications						
210303	14.00		14.00		0.00	0.00
<hr/>						
Total Budgeted Positions:	908.40	7.00	904.50	6.00	(3.90)	(1.00)
	=====	=====	=====	=====	=====	=====

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 22 Police Services

Mission Statement

To provide a continuously improving police service to the Citizens of Winnipeg through ongoing community commitment.

Services Provided

In general, services provided by the Winnipeg Police Service are directed towards:

1. The safety of the lives and property of the citizens.
2. The preservation of peace and good order.
3. The prevention of crime.
4. The detection of offenders.
5. The enforcement of laws.

Strategies and Objectives

Budget Objectives:

Focus on future requirements has changed from emphasis on the next fiscal year's line budget requirements to the more holistic approach of a three year Business Plan. The objectives of the Business Plan are to:

- a) provide a clear picture of the Police Service's service demand expectations for the future
- b) identify which services should continue to be provided in their historical format and those which should be considered for alternative service delivery
- c) identify emerging issues and how they are to be addressed
- d) identify resources, including financial, that will be required to meet service demands
- e) identify cost of various services in order to assist elected officials in their budget deliberations
- f) provide performance measurements in order to gauge the success of meeting the plan's objectives

The overriding objective of the business plan is to provide services and levels of service that Winnipeg's citizens want and expect of their Police Service. These are identified through such means as public forums, surveys, service demand analysis and City of Winnipeg planning documents such as Plan Winnipeg - Towards 2010. Police Service members realize they have a vital role to play in "making it happen".

Budget Highlights

The 2000 expenditure increase for Police Services of \$5.27 million (4.8%) over 1999 represents the largest operational increase of any department. This increase is primarily due to negotiated wage increases for police

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 22 Police Services

officers. The overall level of employment in the department will remain similar to the 1999 level and will be facilitated through a new recruit class which began early in January 2000. The level of service will also remain similar to that of 1999 with the continued focus on community policing.

Community policing is not a program or service, but rather, is the philosophical core of the department's values as to how it provides services to Winnipeg's citizens. Community policing is more about forming partnerships with the community and problem solving, rather than methods of service delivery. The Winnipeg Police Service continues to evaluate how its resources are utilized to ensure their application is efficient and effective.

Externally Funded Services: Over the past few years the City, through its Police Service, has entered into partnership agreements with other levels of government and with the private sector. These agreements have enabled the Service to elevate service levels without impacting on the mill rate. The 2000 to 2002 Budget/Forecasts reflect continuation of these agreements. Their impact in terms of finance and staffing is detailed as follows:

PARTNER	BUDGET IMPACT		STAFFING IMPACT
	EXPENSE	REVENUE	
Winnipeg Airport Authority	\$1,208,859	\$1,313,853	16
Manitoba Public Insurance	506,500	506,500	7 (includes 1 civilian)
RCMP:			
Proceeds of Crime Unit	159,000	159,000	2
Firearms Officer	75,000	78,000	1
Province of Manitoba Grant	2,382,586	2,382,586	40
		(see note)	
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Total:	\$4,331,945	\$4,469,939	66

Note:

Realization of this revenue is subject to maintaining a Police complement of 1180 in accordance with the Provincial Funding Agreement. The terms of this Agreement provide for prorated monetary penalties should the complement of Police Officers fall below 1180 (this number is not to include the other 25 externally funded police positions). The Service is currently engaged in discussions with the Province to obtain some easement on this stipulation to permit the police complement to fall below 1180 without penalty.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 22 Police Services

1998 - 2000 Fee Schedule

	1998	1999	2000	
Accident Diagrams	179.44	182.48	186.15	Each
Accident Photos 5 x 7				
Black & White	7.00	7.15	7.30	Each
Color	14.58	14.86	15.15	Each
Accident Reports	11.92	12.15	12.62	Each
Criminal Record Search	11.92	12.15	12.62	Each
Criminal Record Search Duplicate (at time of initial search)	N/A	4.67	4.67	Each
Criminal Record Transcript	N/A	23.36	24.30	Each
Exoneration	N/A	28.04	28.97	Each
Fingerprints	40.19	41.12	42.06	Each
Insurance Requests	11.92	12.15	12.62	Each
Incident Confirmations (1)	11.92	12.15	12.62	Each
Incident Confirmations (2 or more)	N/A	18.69	18.69	Each occasion
Police Interview Fee	34.90	45.79	46.73	Each per hr or less
Police Escorts 1 Officer	56.07	59.84	61.55	Per hour
(incl. car) 2 Officers	90.65	100.98	103.86	Per hour
Overtime rates 1 Officer	71.03	75.27	77.42	Per hour
Overtime rates 2 Officers	120.56	131.84	135.58	Per hour
Sick Leave Report	18.22	21.85	22.07	Each
Special Duty Policing Service				
Constable	55.55	61.96	63.70	Per hour
P/Sgt. or D/Sgt	59.25	65.76	67.61	Per hour
Sergeant	62.80	69.06	71.00	Per hour
Staff Sergeant	66.85	73.29	75.34	Per hour
Vehicle Surcharge	16.63	17.00	17.50	Each per hour

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund

Department: 22 Police Services

	1998	1999	2000	2001	2002
	Achievement	Objective	Objective	Projection	Projection
PERFORMANCE CRITERIA - Qualitative					
Police do a good job of:					
Enforcing the Laws	73.2	77.6	78.8	80.1	81.4
Prompt response to calls	48.6	52.4	54.0	55.6	57.2
Being approachable	79.6	83.5	84.4	85.2	86.1
Supplying information on ways to reduce crime	57.0	60.4	61.0	61.6	62.2
Percentage who rate Police Service in Winnipeg as good to excellent.	78.0	81.2	81.9	82.7	83.5

PERFORMANCE CRITERIA - Quantitative

Murder	17	14	20	20	20
Attempt Murder	9	9	14	14	14
Sexual Assault	711	650	650	650	650
Assault (Non-sexual)	6,170	6,000	6,100	6,200	6,300
Abduction	33	20	20	20	20
Robbery	1,670	1,750	1,750	1,725	1,700
TOTAL VIOLENT CRIME INVESTIGATIONS	8,610	8,443	8,554	8,629	8,704
Break and Enter	9,005	8,500	8,600	8,700	8,800
Theft - Motor Vehicle	8,470	8,500	8,500	8,500	8,500
Theft - Over \$5,000	252	245	250	275	300
Theft - Under \$5,000	17,690	18,000	18,000	18,000	18,000
Have Stolen Goods	259	245	275	300	300
Fraud	1,978	1,500	1,600	1,700	1,800
Arson	331	430	400	350	300
Mischief	11,362	12,500	13,000	13,500	14,000
TOTAL PROPERTY CRIME INVESTIGATIONS	49,347	49,920	50,625	51,325	52,000
Prostitution	137	100	125	125	125
Offensive Weapons	408	400	400	400	400
Other	6,877	6,500	6,600	6,700	6,800
OTHER CRIME INVESTIGATIONS	7,422	7,000	7,125	7,225	7,325
TOTAL CRIMES	65,379	65,363	66,304	67,179	68,029

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 22 Police Services

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>97,179,864</u>
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EXPENSES

- Increase in salaries due to collective agreement, step increases	2,400,545
- Decrease in vacancy management savings	980,745
- Increase in employee burden costs due to collective agreement increases	408,654
- Extra pay period employee burden costs	290,000
- Increase in uniform costs due to increase in requirement for soft body armour vests, new clothing standards, and 32 recruits requiring issue.	276,565
- Decrease in non-professional services due to Federal programs not being renewed	(265,834)
- Decrease in recoveries due to reduced federally sponsored programs	265,834
- Increase in other equipment , computers, etc	247,855
- Increase in facility costs	176,993
- Increase in requirement for cruiser cars/ with related equipment	155,882
- Decrease in external funding for 125th Anniversary (\$28,000) Canine Unit (\$30,000 now recorded as revenue) WPG Foundation Volunteer (\$25,515) Community Services (\$18,040)	117,256
- Increase in rentals due to Northwest Service Centre and new premises for Professional Standards Unit	115,930
- Decrease in computer maintenance costs due to AFIS warranty	(101,951)
- Decrease in 911 Costs	(94,670)
- Increase in external rentals due to motorcycle and vehicle lease costs	81,021
- Increase in debt and financing costs	79,705
- Increase in court overtime as a result of extra costs for Manitoba Warriors Court costs	60,000
- Increase in fuel costs and automotive repairs	52,382
- Other	26,327
	<u>5,273,239</u>

REVENUES

- Increase in provincial grant revenue recognition	391,397
- Decrease in parking tickets	(350,000)
- Increase in police fines	325,000
- Elimination of red light enforcement	(150,000)
- Decrease in false alarm fines	(106,556)
- New revenue from alarm permits	100,000
- New firearms legislation administrative revenue - sale of police services	78,000
- Other	16,908
	<u>304,749</u>

2000 Estimate	Mill Rate Support / (Contribution)	<u>102,148,354</u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 22 Police Services

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	102,148,354
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EXPENSES

- Increase in salaries due to collective agreement and step increases	1,935,085
- Increase in debt and financing	1,083,496
- Decrease in special serv - non prof. due to reduction in provincially funded programs	(252,925)
- Decrease in recoveries due to less provincially funded programs	252,925
- Reduction in computers, equipment	(235,821)
- Decrease in uniform costs because new uniform issue has been available for a year	(135,000)
- Increase in employee benefit costs as a result of increased salaries	112,358
- Increase in computer maintenance due to AFIS coming off of warranty	56,025
- Reduction in stock adjustment writedowns	(35,000)
- Other	(23,185)
	<u>2,757,958</u>

REVENUES

- Increase in provincial grant revenue recognition	355,985
- Other	(14,985)
	<u>341,000</u>

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	104,565,312
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 22 Police Services

BUDGET RECONCILIATION - Projection

2001 Projection	Mill Rate Support / (Contribution)	104,565,312
(from 2000)		

EXPENSES

- Decrease in debt and financing	(1,754,266)
- Increase in salaries due to collective agreement and step increases	1,591,064
- Increase in employee benefits, overtime	449,718
- Decrease in computer and other equipment costs	(85,213)
- Increase due to maintenance on new PARCS system	75,000
- Increase in telephone costs and equipment	57,700
- Other	32,796
- Increase in fuel costs	26,791
	<hr/>
	393,590

REVENUES

- Increase in provincial grant revenue recognition	52,029
- Increase in airport revenue	34,971
- Other	10,000
	<hr/>
	97,000

2002 Projection	Mill Rate Support / (Contribution)	104,861,902
(from 2000)		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

Company: 01 General Revenue Fund
 Department: 22 Police Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
Chief of Police					
1	11,732,915	6,054,299	(5,678,616)	7,002,144	5,349,398
General Patrol					
2	50,167,837	56,655,143	6,487,306	57,212,621	57,363,524
Support Services					
3	28,008,225	28,837,838	829,613	28,630,327	28,234,840
Administration					
4	19,558,138	23,193,074	3,634,936	24,653,220	26,944,140
55xxxx EXPENSES	<u>109,467,115</u>	<u>114,740,354</u>	<u>5,273,239</u>	<u>117,498,312</u>	<u>117,891,902</u>
44xxxx REVENUES					
Chief of Police					
1	10,137,825	521,943	(9,615,882)	496,211	500,882
General Patrol					
2	1,261,376	3,249,921	1,988,545	3,558,357	3,617,480
Support Services					
3	658,050	8,199,636	7,541,586	8,282,932	8,306,138
Administration					
4	230,000	620,500	390,500	595,500	605,500
44xxxx REVENUES	<u>12,287,251</u>	<u>12,592,000</u>	<u>304,749</u>	<u>12,933,000</u>	<u>13,030,000</u>
Mill Rate Support / (Contribution)	<u>97,179,864</u>	<u>102,148,354</u>	<u>4,968,490</u>	<u>104,565,312</u>	<u>104,861,902</u>
VARIANCE PERCENT	=====	=====	=====	=====	=====

5.11 %

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 22 Police Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
551xxx SALARIES & BENEFITS					
551101 Salaries-Permanent	77,921,113	80,321,658	2,400,545	82,256,743	83,947,805
551102 Salaries-Temporary	544,278	554,218	9,940	606,557	652,639
551103 Overtime	1,458,600	1,431,895	(26,705)	1,457,468	1,484,954
551104 Overtime-Court	1,311,900	1,420,202	108,302	1,375,025	1,401,675
551106 Shift Premium	499,744	501,044	1,300	501,044	501,044
551107 Acting Pay	268,385	275,905	7,520	280,761	285,974
551114 Technology Retention Adj	16,000	17,000	1,000	0	0
551187 Furlough - Permanent	0	(55,000)	(55,000)	0	0
551190 Vacancy Mgmt Allocated	(2,276,905)	(1,296,160)	980,745	(1,327,787)	(1,344,646)
551201 Civic Pension	6,114,629	6,418,390	303,761	6,758,272	7,025,561
55120102 Civic Pension - Man Adj	217,869	312,555	94,686	(141,539)	(335,882)
551202 Canada Pension	1,749,847	2,046,195	296,348	2,329,504	2,606,439
55120202 Canada Pension - Man Adj	(2,930)	(27,389)	(24,459)	(63,871)	(73,872)
551205 Group Insurance	392,618	411,688	19,070	433,290	450,280
55120502 Group Insurance - Man Adj	(28,680)	(7,753)	20,927	(23,750)	(40,202)
551207 Unemployment Insurance	1,996,146	1,921,185	(74,961)	1,835,026	1,855,213
55120702 Employment Ins - Man Adj	(38,390)	35,500	73,890	24,464	7,631
55120805 Medical Expenses	70,000	85,000	15,000	86,000	87,000
55120807 Pension Awards	60,000	45,000	(15,000)	45,300	45,600
55120809 Fatality Pension Premiums	117,943	125,384	7,441	127,900	130,300
55120811 Interest & Administration	95,000	95,000	0	95,950	96,900
551215 Dental Plan	1,119,805	1,124,818	5,013	1,136,066	1,147,427
551217 Vision Care	134,961	135,542	581	136,897	138,262
551xxx SALARIES & BENEFITS	91,741,933	95,891,877	4,149,944	97,929,320	99,970,102
552xxx SERVICES					
552101 Profes & Consult Services	109,350	110,050	700	110,050	110,050
552102 Special Serv-Non-Profess	3,021,346	2,755,512	(265,834)	2,502,587	2,529,587
552103 Janitorial Services	12,000	7,000	(5,000)	7,000	7,000
552104 Freight & Messenger Serv	6,015	5,535	(480)	5,535	5,535
552201 Allocated Dept Costs	139,080	136,185	(2,895)	136,185	136,185
552301 Transportation	3,696	696	(3,000)	696	696
552302 Auto Allowance	8,450	8,450	0	8,450	8,450
552402 Light And Power	8,400	4,850	(3,550)	4,850	4,850

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 22 Police Services

Number / Name		1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
552403	Water	200	200	0	200	200
552404	Real Prop Con-Const& Mice	125,000	75,780	(49,220)	99,580	104,080
552501	Office Equipment Mice	339,582	237,631	(101,951)	293,656	370,281
552502	Vehicle Maintenance	146,720	156,200	9,480	156,200	156,200
55250204	Towing Services	5,000	4,000	(1,000)	4,000	4,000
552503	Cleaning And Laundry	46,435	41,291	(5,144)	41,291	41,291
552505	Other Equipment Servicing	35,480	54,208	18,728	46,405	48,405
552601	Print,Bind & Photocopy	207,825	180,005	(27,820)	180,005	180,005
552602	Telephone & Telegram	622,626	0	(622,626)	0	0
55260201	Telephone-Reg. Desk Set		484,931	484,931	482,981	540,681
55260202	Telephone-Cellular		40,685	40,685	40,685	40,685
55260203	Telephone Alarm Systems		2,340	2,340	2,340	2,340
552603	Advertising	30,300	37,560	7,260	32,560	32,560
552604	Insurance-Fire,Etc.	600	250	(350)	250	250
552605	Insurance & Licenses-Auto	457,000	463,000	6,000	470,000	480,000
552607	Certs,Permits,Licenses	28,296	38,638	10,342	49,213	32,634
552608	Hauling	7,900	6,700	(1,200)	6,700	6,700
552610	Liens,Registrations,Etc.	11,500	12,400	900	12,400	12,400
552701	Rentals	385,716	523,312	137,596	510,997	510,997
552703	Equipment Rental-External	214,120	295,141	81,021	295,141	291,486
552704	Parking Space Rental	146,040	148,540	2,500	148,540	148,540
552706	Demurrage Charges	550	550	0	550	550
552802	Meal Expense	800	800	0	800	800
552803	Luncheons & Receptions	18,935	27,569	8,634	27,569	27,569
552804	Membership Fees	6,945	8,401	1,456	8,401	8,401
552805	Postage	85,000	81,000	(4,000)	81,000	81,000
552808	Training/Workshops/Tuition	245,214	281,274	36,060	232,437	238,606
552809	Conferences	33,272	45,436	12,164	45,332	48,400
552810	Travel-City Business	49,000	54,000	5,000	54,000	54,000
552xxx	SERVICES	6,558,393	6,330,120	(228,273)	6,098,586	6,265,414
553xxx	MAT. PARTS SUPPLIES					
553103	Photographic Supplies	65,255	60,465	(4,790)	60,465	60,465
553104	Stationery & Office Supp	249,480	263,484	14,004	265,049	267,511
553105	Periodicals & Subscripts	10,442	10,627	185	10,627	10,627
553201	Med,Dental,Opt & Lab Supp	3,880	3,490	(390)	3,490	3,490
553202	Educational Supplies	6,230	4,600	(1,630)	4,600	4,600
553203	Animal Food And Supplies	4,800	4,800	0	4,800	4,800
553206	Rec Supplies & Materials	1,000	1,000	0	1,000	1,000
553207	Cleaning Supplies	36,000	37,000	1,000	37,000	37,000

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 22 Police Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
553208 Other Op Supp & Materials	286,835	240,611	(46,224)	236,984	235,006
553209 Small Tools	2,450	2,350	(100)	2,350	2,350
553210 Uniforms, Protect & Safety	625,540	902,105	276,565	765,036	756,999
553301 Motive Fuels & Lubricants	786,900	815,132	28,232	803,216	830,007
553302 Chemicals	18,500	18,500	0	18,500	18,500
553402 Aggregates	1,200	1,200	0	1,200	1,200
553403 Misc-Materials & Supplies	11,440	13,589	2,149	13,609	13,609
553404 Elec & Communication	6,300	6,350	50	6,350	6,350
553501 Automotive Parts	160,000	174,000	14,000	174,000	174,000
553801 Clothing Allowance	333,521	349,456	15,935	352,519	358,019
553803 Inventory Adjustment	5,000	5,000	0	5,000	5,000
553xxx MAT. PARTS SUPPLIES	2,614,773	2,913,759	298,986	2,765,795	2,790,533
554xxx ASSETS - PUR. ETC.					
554101 Motive Equipment	1,293,996	1,377,480	83,482	1,419,580	1,419,580
554102 Elec, Light & Com Equip	38,977	111,377	72,400	111,377	111,377
554103 Office Equipment	1,100	3,862	2,762	5,708	0
554104 Other Equipment	1,013,041	1,274,230	261,189	1,025,075	939,862
554201 Office Furniture	41,394	0	(41,394)	0	0
554202 Books	21,300	8,550	(12,750)	8,550	8,550
554203 Other Personal Property	3,000	3,000	0	3,000	3,000
554xxx ASSETS - PUR. ETC.	2,412,810	2,778,499	365,689	2,573,290	2,482,389
557xxx DEBT & FINANCE CHARG					
557101 Debenture Debt - Interest	905,980	926,733	22,753	1,017,386	764,019
557102 Debenture Debt -Principal	406,640	461,707	53,067	567,936	504,345
557103 General Reserve Interest	471,392	295,960	(175,432)	493,307	167,797
557104 General Reserve Principal	574,548	769,382	194,834	1,486,628	393,799
557203 Amortization	18,306	20,137	1,831	0	0
557303 Foreign Exchange	11,536	0	(11,536)	0	0
557306 Provision For Bad Debts	500	500	0	500	500
557307 Debenture Issue Expense	30,623	24,811	(5,812)	16,967	0
557311 Late Payment Charges	150	150	0	150	150
557xxx DEBT & FINANCE CHARG	2,421,675	2,501,380	79,705	3,584,676	1,830,610

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 22 Police Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
558xxx GRANTS TRANS. OTHER					
558101 Grants	48,900	48,900	0	48,900	48,900
558201 Claims	28,000	28,000	0	28,000	28,000
558443 Tsl To Civ Bldgs-Fac Cost	4,703,174	4,880,167	176,993	4,880,167	4,880,167
558601 Miscellaneous Expense	38,500	33,000	(5,500)	33,500	34,000
558xxx GRANTS TRANS. OTHER	4,818,574	4,990,067	171,493	4,990,567	4,991,067
559xxx RECOVERIES					
559101 Inter-Departmental Recov	(50,000)	(54,000)	(4,000)	(54,000)	(54,000)
559102 Departmental Recoveries	(38,500)	(33,000)	5,500	(33,500)	(34,000)
559201 Federal Recoveries	(701,293)	(183,569)	517,724	(151,303)	(151,303)
559202 Provincial Recoveries	(26,500)	(227,285)	(200,785)	(37,825)	(31,396)
559204 Other External Recoveries	(284,750)	(167,494)	117,256	(167,494)	(167,494)
559xxx RECOVERIES	(1,101,043)	(665,348)	435,695	(444,122)	(436,193)
55xxxx EXPENSES	109,467,115	114,740,354	5,273,239	117,498,312	117,891,902
44xxxx REVENUES					
443xxx GOVERNMENT GRANTS					
443127 Prov Grants-Other	1,991,189	2,382,586	391,397	2,738,571	2,790,600
443xxx GOVERNMENT GRANTS	1,991,189	2,382,586	391,397	2,738,571	2,790,600
444xxx REGULATION FEES					
444146 Alarm Permits	0	100,000	100,000	100,000	100,000
444301 Police Fines	2,375,000	2,700,000	325,000	2,700,000	2,700,000
444302 Parking Fines-Commiss'Rs	4,400,000	4,050,000	(350,000)	4,050,000	4,050,000
444303 Parking Fines-Police Dept	60,000	60,000	0	60,000	60,000
444304 Bylaw Fines	195,000	195,000	0	195,000	195,000
444306 Red Light Enforcement	150,000	0	(150,000)	0	0
444307 False Alarm Fines	228,556	122,000	(106,556)	92,000	92,000
444402 N S F Cheque Charge	3,000	2,500	(500)	2,000	2,000
444xxx REGULATION FEES	7,411,556	7,229,500	(182,056)	7,199,000	7,199,000

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 22 Police Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
445xxx SALE OF GOODS & SERV					
445305 Sale Of Sur Mat & Equip	230,000	220,000	(10,000)	190,000	195,000
445405 Police Services	2,290,626	2,319,414	28,788	2,359,929	2,394,900
445420 Firearm Con-Cert & Inspec	0	78,000	78,000	78,000	78,000
44542201 Record Searches	275,000	300,000	25,000	305,000	310,000
44542202 Record Searches-Exonerate	28,000	5,000	(23,000)	5,000	5,000
44542203 Record Searches-Transcrip	17,500	17,500	0	17,500	17,500
445508 Administration Charges	40,000	40,000	0	40,000	40,000
445xxx SALE OF GOODS & SERV	2,881,126	2,979,914	98,788	2,995,429	3,040,400
448xxx OTHER REVENUE					
448115 Prior Years Surplus Adj	3,380	0	(3,380)	0	0
448xxx OTHER REVENUE	3,380	0	(3,380)	0	0
44xxxx REVENUES	12,287,251	12,592,000	304,749	12,933,000	13,030,000
Mill Rate Support / (Contribution)	97,179,864	102,148,354	4,968,490	104,565,312	104,861,902
VARIANCE PERCENT			5.11 %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

Staff Summary

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Company: 01 General Revenue Fund
Department: 22 Police Services

	1999 Budget		2000 Estimate		Variance	
	Permanent	Temporary	Permanent	Temporary	Permanent	Temporary
Chief of Police						
1	24.01		40.50	0.00	16.49	0.00
General Patrol						
2	777.00		795.78		18.78	0.00
Support Services						
3	378.00	(1.00)	358.36	2.38	(19.64)	3.38
Administration						
4	286.50	21.00	282.15	17.85	(4.35)	(3.15)
	<u>1,465.51</u>	<u>20.00</u>	<u>1,476.79</u>	<u>20.23</u>	<u>11.28</u>	<u>0.23</u>
Total Budgeted Positions:	=====	=====	=====	=====	=====	=====

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

Company: 01 General Revenue Fund
 Department: 24 Social Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
Operations & Admin					
240201	10,236,470		(10,236,470)		
Community Service Worker Program					
240301	272,140		(272,140)		
Community Home Services Project					
240401	500,000		(500,000)		
Financial Assistance					
240501	41,285,119		(41,285,119)		
55xxxx EXPENSES	52,293,729	0	(52,293,729)	0	0
44xxxx REVENUES					
Social Services-General					
240101	300,000	0	(300,000)	0	0
Operations & Admin					
240201	4,120,077	0	(4,120,077)	0	0
Financial Assistance					
240501	31,007,802	0	(31,007,802)	0	0
44xxxx REVENUES	35,427,879	0	(35,427,879)	0	0
Mill Rate Support / (Contribution)	16,865,850	0	(16,865,850)	0	0
VARIANCE PERCENT	=====	=====	=====	=====	=====
			(100.00) %		

Note: No budget for Social Services has been provided in the 2000 to 2002 estimates, reflecting the transfer of Social Services to the province effective March 31, 1999.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 24 Social Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
551xxx SALARIES & BENEFITS					
551101 Salaries-Permanent	6,568,868		(6,568,868)		
551102 Salaries-Temporary	673,098		(673,098)		
551103 Overtime	31,395		(31,395)		
551107 Acting Pay	42,896		(42,896)		
551108 Long Service Pay	19,878		(19,878)		
551114 Technology Retention Adj	24,540		(24,540)		
551190 Vacancy Mgmt Allocated	(126,275)		126,275		
551201 Civic Pension	480,170		(480,170)		
551202 Canada Pension	198,458		(198,458)		
55120202 Canada Pension - Man Adj	(1,000)		1,000		
551205 Group Insurance	36,204		(36,204)		
55120502 Group Insurance - Man Adj	(3,000)		3,000		
551207 Unemployment Insurance	225,732		(225,732)		
55120702 Employment Ins - Man Adj	(5,000)		5,000		
551208 Workers Compensation	66,742		(66,742)		
551215 Dental Plan	125,936		(125,936)		
551217 Vision Care	14,777		(14,777)		
551xxx SALARIES & BENEFITS	8,373,419	0	(8,373,419)	0	0
552xxx SERVICES					
552101 Profes & Consult Services	127,387		(127,387)		
552102 Special Serv-Non-Profess	1,463,899		(1,463,899)		
552104 Freight & Messenger Serv	5,592		(5,592)		
552201 Allocated Dept Costs	146,666		(146,666)		
552302 Auto Allowance	20,339		(20,339)		
552501 Office Equipment Mice	13,195		(13,195)		
552502 Vehicle Maintenance	7,200		(7,200)		
552601 Print,Bind & Photocopy	37,025		(37,025)		
552602 Telephone & Telegram	148,177		(148,177)		
552603 Advertising	606		(606)		
552605 Insurance & Licenses-Auto	13,618		(13,618)		
552606 Drivers' Licenses	624		(624)		
552607 Carts,Permits,Licenses	200		(200)		
552610 Liens,Registrations,Etc.	24		(24)		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 24 Social Services

Number / Name		1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
552701	Rentals	23,629		(23,629)		
552703	Equipment Rental-External	57,801		(57,801)		
552704	Parking Space Rental	17,122		(17,122)		
552802	Meal Expense	1,371		(1,371)		
552804	Membership Fees	250		(250)		
552805	Postage	125,865		(125,865)		
552808	Training/Workshops/Tuitn	24,815		(24,815)		
552809	Conferences	2,744		(2,744)		
552xxx	SERVICES	2,238,149	0	(2,238,149)	0	0
553xxx	<u>MAT. PARTS SUPPLIES</u>					
553104	Stationery & Office Supp	70,192		(70,192)		
553105	Periodicals & Subscrip	1,187		(1,187)		
553201	Med,Dental,Opt & Lab Supp	356		(356)		
553202	Educational Supplies	2,200		(2,200)		
553301	Motive Fuels & Lubricants	25,440		(25,440)		
553999	Furniture Repairs	4,000		(4,000)		
553xxx	MAT. PARTS SUPPLIES	103,375	0	(103,375)	0	0
554xxx	<u>ASSETS - PUR. ETC.</u>					
554102	Elec,Light & Com Equip	2,500		(2,500)		
554103	Office Equipment	1,494		(1,494)		
554104	Other Equipment	21,398		(21,398)		
554201	Office Furniture	4,000		(4,000)		
554202	Books	895		(895)		
554xxx	ASSETS - PUR. ETC.	30,287	0	(30,287)	0	0
558xxx	<u>GRANTS TRANS. OTHER</u>					
558443	Tsl To Civ Bldgs-Fac Cost	1,013,380		(1,013,380)		
558501	Basic Allowance	75,530,771		(75,530,771)		
558xxx	GRANTS TRANS. OTHER	76,544,151	0	(76,544,151)	0	0

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 24 Social Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
559xxx RECOVERIES					
559202 Provincial Recoveries	(34,391,406)		34,391,406		
559204 Other External Recoveries	(604,246)		604,246		
559xxx RECOVERIES	(34,995,652)	0	34,995,652	0	0
55xxxx EXPENSES	52,293,729	0	(52,293,729)	0	0
44xxxx REVENUES					
443xxx GOVERNMENT GRANTS					
443102 Provincial Welfare Grant	35,408,879	0	(35,408,879)	0	0
443xxx GOVERNMENT GRANTS	35,408,879	0	(35,408,879)	0	0
445xxx SALE OF GOODS & SERV					
445219 Rental-Pers Use City Veh	19,000	0	(19,000)	0	0
445xxx SALE OF GOODS & SERV	19,000	0	(19,000)	0	0
44xxxx REVENUES	35,427,879	0	(35,427,879)	0	0
Mill Rate Support / (Contribution)	16,865,850	0	(16,865,850)	0	0
VARIANCE PERCENT			(100.00) %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

Staff Summary

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Company: 01 General Revenue Fund
Department: 24 Social Services

1999 Budget		2000 Estimate		Variance	
Permanent	Temporary	Permanent	Temporary	Permanent	Temporary

Operations & Admin
240201

162.00	18.00	(162.00)	(18.00)
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Total Budgeted Positions:

162.00	18.00	0.00	0.00	(162.00)	(18.00)
=====	=====	=====	=====	=====	=====

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 27 Museums

Mission Statement

ST. BONIFACE MUSEUM:

Le Musee de Saint - Boniface collects, preserves, researches and interprets a collection of artifacts relating to Western Canada's French - Canadian and Metis heritage while acknowledging the contribution of the First Nations in this development. Le Musee aims to provide visitors and students with experiences that will encourage awareness, appreciation and understanding of the French - Canadian and Metis cultures in Manitoba.

TRANSCONA MUSEUM:

The Transcona Historical Museum collects, preserves, researches and interprets artifacts, natural history specimens, and archival materials of historical and educational value to the Transcona region. The Museum also strives to provide facilities, programs and public information (both in - house and off - premises) that develop full use of the collected materials, for the benefit of all members of Transcona and other communities.

SEVEN OAKS HOUSE MUSEUM:

To provide residents, students and tourists an opportunity to develop their understanding and appreciation of the heritage of the West Kildonan area.

ST. JAMES ASSINIBOIA MUSEUM:

To provide the residents an opportunity to develop their understanding and appreciation for the history of St. James - Assiniboia and their heritage.

GRANT'S OLD MILL MUSEUM:

The St. James Pioneer Association operates the Grants Old Mill for tourists, local residents and students to develop their understanding of a historical working mill.

FIRE FIGHTER'S HISTORICAL SOCIETY:

To discover and collect material of historical value to the local fire service.

Services Provided

ST. BONIFACE MUSEUM:

The Museum endeavours through its exhibits, programs, historic building and staff to provide the general and touring public, as well as researchers, with an opportunity to understand more fully the unique heritage of Manitoba's francophone communities to the development of Winnipeg, Manitoba, and of Western Canada. In 1999 we opened a major exhibit celebrating the growth and development of sports in the francophone and Metis communities of this province. We also participated in an international collaboration with several francophone museums which saw the establishment of a " Virtual Museum " dealing with traditional musical instruments on the NET. We also continued to make dramatic improvements to our regular exhibits and have completed the replacement of our inefficient electric heating units with a steam based system. We have also completed, after ten years, the improvements to the Museum's lighting system. Funding for these improvements, and others, are not drawn from our operating budget. They are funded by project specific Grants.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 27 Museums

TRANSCONA HISTORICAL MUSEUM:

To carry out its mission, the Transcona Historical Museum serves to collect and preserve artifacts, natural history specimens, and archival materials of value to the Transcona region.

Museum staff provide interpretation of the collections through gallery exhibits, group tours and a formal Education program.

Other exhibits include an off - premises display installed at the Transcona Branch of the Winnipeg Public Library.

The Museum offers grade specific Education Programs developed for students ranging from Kindergarten to Grade Six. Such programs provide teacher information, pre - visit and post - visit activities as well as a museum visit. Students in Grade Seven to Twelve are given customized tours of the Museum with particular emphasis on topics requested by the teacher. All programming is based on the Manitoba School Curriculum.

Staff organized one open house to promote the activities of the Museum to the general public and teachers two times per year. Other special events include exhibit openings, volunteer week celebrations, and informational mall exhibits. Our public relations program requires further development and modification.

The Museum is involved in community service through the Rotary Club of Transcona, Transcona Horticultural Society, St Michael's Villa Spring Tea, Cooperative Education Partnership Programs and the Association of Manitoba Museums.

Staff continue to contribute to the procurement of history through research. Such projects include a historical index of street names, Transcona family names and oral histories of long time residents. We are continuing to update our research reference files.

Our archives, collections, and reference library is consistently accessed for research purposes by the general public, heritage professionals, corporate sector, and all levels of government including the City of Winnipeg's Community Services Department and the Archives and Records Control Branch. In addition, museum staff also respond to requests for information and provide professional consultation when possible.

The Curator is responsible for the management, operation, and direction of all the Transcona Historical Museum's activities. This also includes the management of paid and volunteer staff.

The Assistant Curator is responsible for the effective management of the Museum's collection.

ROSS HOUSE MUSEUM:

Located in Joe Zuken Heritage Park in North Point Douglas, Ross House was built in 1854 of Red River frame construction and was the first Post Office west of the Great Lakes. Interpretive displays of period furnished rooms depict the daily life of the Red River settlement, the pioneer Ross family and early postal service. Admission is free.

SEVEN OAKS MUSEUM:

The museum is open from May to September. Tours are provided for local residents, a variety of groups and schools as well as tourists.

ST. JAMES - ASSINIBOIA MUSEUM:

The museum is open year round. Special temporary exhibits and summer activities are provided during July and August along with an annual Heritage Day in August. The museum is used extensively by students as well as local residents and tourists.

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Company: 01 General Revenue Fund
Department: 27 Museums

GRANT'S OLD MILL MUSEUM:

The museum is open from May long weekend to Labour Day weekend. The museum is used extensively by school groups as an educational tool for student studies and is also visited by local residents, as well as tourists.

Strategies and Objectives

ST. BONIFACE MUSEUM:

The 2000-2002 Budget Estimates reflect an attempt to maintain and improve the level of service to the public while trying to remain within the confines of our traditional allocation.

Over the course of the 1990's the Museum has undergone a complete transformation in terms of its operations, its management, its physical plant and its public programming while attempting to meet the budgetary restraints requested by the City. That we have succeeded in doing so is due to aggressive Grantsmanship directed towards the other two levels of Government and the private sector. We are continuing negotiations with the Province which will hopefully see its operational support increase from the current \$3,150 to something in the area of \$50,000. This would be used to hire a full - time Programme and Marketing Officer as well as provide the necessary resources to produce quality programming, exhibits, and marketing tools.

Such a step is critical since our visitor numbers have dropped dramatically since we began to charge General Admission fees in 1995. Although our self - generated revenues have remained constant and have even improved somewhat, we feel that if we could improve our ability to Market effectively through partnerships and additional resources, we could achieve the same visitor totals as prior to the 1993-1995 renovations and thus come far closer to achieving our revised revenue expectations. We are concentrating on recapturing a good deal of our Escorted Tour market by concentrating our promotion on that market and through cooperation with the Folklorama Plus programme. We also intend to continue the aggressive marketing of our School Programming. In order to meet the guidelines the Museum has maintained its practice of not budgeting for unnegotiated Wage increases. Our current contract with our CUPE employees expires at the end of 1999. Recent contracts have paralleled those of the City CUPE Employees.

TRANSCONA HISTORICAL MUSEUM:

In 2000, we will continue to strive to maintain hours and services which meet the needs of our traditional client base, attract new target audiences of Transcona - Springfield and surrounding School Division students, and continue to recruit, train, manage and reward a fundamentally important volunteer staff. The coordination of our 50 volunteers who donate an estimated 1,700 hours of labour represent an asset in excess of \$14,500. Many of the activities and projects undertaken by the Transcona Historical Museum would not be possible without our volunteer staff, under the direction of the Curator, under the supervision of the Assistant Curator nor without the support received from the community of Transcona. Local service clubs, businesses, and residents have been tremendous supporters of our 1998 projects. The Museum continued existing projects as well as began new projects in 1999 to fulfill its mandate. Such projects are to be funded from other sources.

SEVEN OAKS HOUSE MUSEUM:

The budget was developed in accordance with the budget guidelines with a view to minimize the impact on services provided while still allowing necessary maintenance to be performed on the building to prevent future problems and the public to obtain information on a year round basis.

ST. JAMES - ASSINIBOIA MUSEUM:

The budget was developed in accordance with the budget guidelines.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 27 Museums

GRANT'S OLD MILL MUSEUM:

The budget was developed in accordance with the budget guidelines.

Budget Highlights

ST. BONIFACE MUSEUM:

The Museum's budget is our best attempt to maintain if not improve our level of Service to the citizens of Winnipeg and their guests while remaining close to our traditional allocation from the City. Changes have been made to our Staffing policies and our hours of operation which better meet the reductions made in our Temporary Salaries Account, initially set at \$30,000 in 1996 but reduced by nearly a third. Further reductions will result in the reduction of days of operation and thus reduce our ability to serve our visiting public.

The Museum continues its arrangement with Canadian Heritage Marketing which in its first year (1998) saw the Museum generate some \$5,000 in Commissions through both the greatly improved Gift Shop and by acting as the wholesale warehouse. Revenues for 1999 are expected to be roughly the same if not higher.

The Museum continues to aggressively pursue operating support through such programs as Urban Greenteam, Career Start, Challenge, and anything else that may come our way through Job Training programs, etc. We also have and will continue to seek support for Capital Improvements from the other two levels of Government, the Winnipeg Development Agreement, and various Foundations and other Private Sector sources. We hope to continue expanding our sources of non-tax supported revenue, but these funds seldom alleviate the base operational costs. In 1999 revenue from these sources had surpassed \$106,000 and was used to convert our heating system, install new lighting, participate in an international Virtual Museum Project and mount a major Exhibit on Sports in the francophone community.

The 2000 budget of \$272,265 equals the 1999 budget, therefore there was no change. The 2001 budget of \$265,209 is decreased by 2.6% for a reduction of (\$7,056). The 2002 budget of \$263,750 is decreased by 0.6% for a reduction of (\$1,459).

TRANSCONA HISTORICAL MUSEUM:

The Transcona Historical Museum is open to the public year round, including 7 days per week June, July and August. The Museum's 1999 Budget is \$100,602. Since 1992, operating costs have been absorbed by the Museum in order to meet the guidelines despite rising costs due to inflation. Although community support continues to be strong, such support is most often project based funding rather than operation based. All funding received through the City of Winnipeg is used for basic operation purposes.

The 2000 budget of \$100,602 equals the 1999 budget, therefore there was no change. The 2001 budget of \$97,994 is decreased by 2.6% for a reduction of (\$2,608). The 2002 budget of \$97,455 is decreased by 0.6% for a reduction of (\$539).

SEVEN OAKS HOUSE AND ROSS HOUSE MUSEUMS:

The Seven Oaks House Museum's 1999 budget estimates are \$43,288 and the Ross House Museum's 1999 estimates are \$5,895.

The 2000 budget of \$49,183 equals the 1999 budget, therefore there was no change. The 2001 budget of \$47,909 is decreased by 2.6% for a reduction of (\$1,274). The 2002 budget of \$47,645 is decreased by 0.6% for

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 27 Museums

a reduction of (\$264).

ST. JAMES-ASSINIBOIA MUSEUM:

The 2000 budget of \$64,924 is equal to the 1999 budget, therefor there was no change. The 2001 budget of \$63,241 is decreased by 2.6% for a reduction of (\$1,683). The 2002 budget of \$62,893 is decreased by 0.6% for a reduction of (\$348).

GRANT'S OLD MILL MUSEUM:

The 2000 budget of \$12,300 is equal to the 1999 budget, therefore there was no change. The 2001 budget of \$11,982 is decreased by 2.6% for a reduction of (\$318). The 2002 budget of \$11,917 is decreased by 0.6% for a reduction of (\$65).

FIRE FIGHTER'S HISTORICAL SOCIETY:

The 2000 budget of \$62,895 is equal to the 1999 budget, therefore there was no change. The 2001 budget of \$61,264 is decreased by 2.6% for a reduction of (\$1,631). The 2002 budget of \$60,927 is decreased by 0.6% for a reduction of (\$337).

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund

Department: 27 Museums

	1998	1999	2000	2001	2002
	Achievement	Objective	Objective	Projection	Projection
PERFORMANCE CRITERIA - Quantitative					
ST. BONIFACE MUSEUM:					
School Tours (students)	9,000	9,000	9,000	9,000	9,000
Other Group Tours (persons)	3,000	3,000	3,000	3,000	3,000
Bus Tours (persons)	6,500	6,500	6,500	6,500	6,500
Casual Visitors	10,000	10,000	10,000	10,000	10,000
Attendance Totals	28,000	28,000	28,000	28,000	28,000
TRANSCONA MUSEUM:					
Visitors	3,500	3,000	3,000	3,000	3,000
School Tours (students)	3,000	3,000	3,000	3,000	3,000
Attendance Totals	6,500	6,000	6,000	6,000	6,000
Off-site Public Programs	8,500	8,500	8,500	8,500	8,500
# of Research Applications	35	35	35	35	35
# of Volunteers	50	50	50	50	50
# of Volunteer Hours	1,700	1,700	1,700	1,700	1,700
SEVEN OAKS HOUSE MUSEUM:					
School Tours (persons)	320	350	350	350	350
Other Visitors (persons)	1,450	1,450	1,450	1,450	1,450
Attendance Totals	1,770	1,800	1,800	1,800	1,800
ST. JAMES - ASSINIBOIA MUSEUM:					
Total Visitors	4,900	4,900	4,900	4,900	4,900
GRANT'S OLD MILL MUSEUM:					
Total Visitors	3,600	3,600	3,600	3,600	3,600

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 27 Museums

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	562,169
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EXPENSES

- Transcona Museum - Decrease in Salaries and Benefits	(22,339)
- Transcona Museum - Decrease in Recoveries	19,731
- St. Boniface Museum - Decrease in Other Equipment	(7,000)
- St. Boniface Museum - Decrease in Heat, Gas, Oil, & Steam	(3,000)
- St. James-Assiniboia Museum - Grant Reduction	(1,683)
- St. Boniface Museum - Increase in Salaries and Benefits	1,352
- Fire Fighter's Historical Society - Decrease in Salaries and Benefits	(998)
- St. Boniface Museum - Decrease in Recoveries	860
- Seven Oaks House-LS/WK Museums - Grant Reduction	(768)
- St. Boniface Museum - Miscellaneous Increases	732
- Fire Fighter's Historical Society - Grant Reduction	(429)
- Seven Oaks House-LS/WK Museums - Decrease in Salaries and Benefits	(392)
- Grant's Old Mill Museum - Grant Reduction	(318)
- Fire Fighter's Historical Society - Miscellaneous Decrease	(204)
- Seven Oaks House-LS/WK Museums - Miscellaneous Decreases	(114)
	(14,570)

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	547,599
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund

Department: 27 Museums

BUDGET RECONCILIATION - Projection

2001 Projection	Mill Rate Support / (Contribution)	547,599
(from 2000)		

EXPENSES

• St. Boniface Museum - Decrease in Salaries and Benefits	(1,469)
• Transcona Museum - Decrease in Salaries and Benefits	(539)
• St. James-Assiniboia Museum - Grant Reduction	(348)
• Fire Fighter's Historical Society - Grant Reduction	(337)
• Seven Oaks House-LS/WK Museums - Miscellaneous Decreases	(264)
• Grant's Old Mill Museum - Grant Reduction	(65)
• St. Boniface Museum - Miscellaneous Increases	10
	<u>(3,012)</u>

2002 Projection	Mill Rate Support / (Contribution)	544,587
(from 2000)		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

Company: 01 General Revenue Fund
 Department: 27 Museums

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
St. Boniface Museum					
270101	272,265	272,265	0	265,209	263,750
Transcona Museum					
270201	100,602	100,602	0	97,994	97,455
Seven Oaks House/Ross House Museu					
270301	49,183	49,183	0	47,909	47,645
St.James-Assiniboia Museum					
270401	64,924	64,924	0	63,241	62,893
Grant'S Old Mill Museum					
270501	12,300	12,300	0	11,982	11,917
Fire Fighter's Historical Society					
270601	62,895	62,895	0	61,264	60,927
55xxxx EXPENSES	<u>562,169</u>	<u>562,169</u>	<u>0</u>	<u>547,599</u>	<u>544,587</u>
Mill Rate Support / (Contribution)	<u>562,169</u>	<u>562,169</u>	<u>0</u>	<u>547,599</u>	<u>544,587</u>
VARIANCE PERCENT					
			0.00 %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 27 Museums

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
551xxx SALARIES & BENEFITS					
551101 Salaries-Permanent	200,829	204,293	3,464	204,293	204,293
551102 Salaries-Temporary	113,463	109,877	(3,586)	91,693	91,367
551108 Long Service Pay	990	923	(67)	1,065	1,080
551189 Wage Adjustment		2,106	2,106	8,249	12,580
551190 Vacancy Mgmt Allocated	(4,018)	(3,196)	822	(11,005)	(18,095)
551201 Civic Pension	20,618	20,811	(7)	19,419	19,387
55120102 Civic Pension - Man Adj		(1,542)	(1,542)	(1,451)	(1,387)
551202 Canada Pension	7,561	8,796	1,235	9,469	10,425
551205 Group Insurance	1,571	1,571	0	1,480	1,478
55120502 Group Insurance - Man Adj		(117)	(117)	(111)	(107)
551207 Unemployment Insurance	10,460	9,852	(808)	8,494	8,484
551208 Workers Compensation	75	75	0	75	75
55120809 Fatality Pension Premiums	175	175	0	175	175
551215 Dental Plan	5,000	3,500	(1,500)	3,500	3,500
551217 Vision Care	750	750	0	750	750
551xxx SALARIES & BENEFITS	357,474	357,474	0	336,095	334,005
552xxx SERVICES					
552101 Profes & Consult Services	2,000	2,000	0	2,000	2,000
552103 Janitorial Services	2,840	2,840	0	2,768	2,753
552302 Auto Allowance	4,350	4,350	0	4,350	4,350
552401 Heat-Gas,Oil,Steam & Elec	20,392	20,392	0	17,180	17,136
552402 Light And Power	1,594	1,594	0	1,552	1,543
552403 Water	492	492	0	487	486
552404 Real Prop Con-Const& Mice	26,350	26,350	0	25,667	25,526
552501 Office Equipment Mice	200	200	0		
552601 Print,Bind & Photocopy	1,150	1,150	0	1,400	1,400
552602 Telephone & Telegram	7,128	7,128	0	7,109	7,105
552603 Advertising	1,200	1,200	0	1,200	1,200
552604 Insurance-Fire,Etc.	2,950	2,950	0	3,000	3,000
552701 Rentals	580	580	0	485	485
552803 Luncheons & Receptions	500	500	0	500	500
552804 Membership Fees	1,150	1,150	0	1,150	1,150
552805 Postage	475	475	0	475	475

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 27 Museums

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
552808 Training/Workshops/Tuitn	1,050	1,050	0	1,050	1,050
552809 Conferences	1,550	1,550	0	1,500	1,500
552xxx SERVICES	75,931	75,931	0	71,873	71,859
553xxx MAT. PARTS SUPPLIES					
553103 Photographic Supplies	400	400	0	400	400
553104 Stationery & Office Supp	1,250	1,250	0	1,600	1,600
553105 Periodicals & Subscripts	100	100	0	100	100
553206 Rec Supplies & Materials	140	140	0	100	100
553208 Other Op Supp & Materials	1,200	1,200	0	1,200	1,200
553403 Mtce-Materials & Supplies	8,044	8,044	0	7,965	7,949
553404 Elec & Communication	2,123	2,123	0	2,068	2,057
553601 Purchases For Resale	6,000	6,000	0	6,000	6,000
553991 Grounds Maintenance	2,112	2,112	0	2,057	2,048
553997 Plumbing And Heating	3,624	3,624	0	3,530	3,511
553xxx MAT. PARTS SUPPLIES	24,993	24,993	0	25,020	24,963
554xxx ASSETS - PUR. ETC.					
554104 Other Equipment	8,390	8,390	0	1,000	1,000
554202 Books	200	200	0	100	100
554203 Other Personal Property	1,150	1,150	0	1,150	1,150
554xxx ASSETS - PUR. ETC.	9,740	9,740	0	2,250	2,250
558xxx GRANTS TRANS. OTHER					
558101 Grants	81,609	81,609	0	79,494	79,068
558301 Municipal Tax	7,434	7,434	0	7,269	7,241
558306 Provincial Payroll Tax	4,898	4,898	0	4,898	4,898
558443 Tst To Civ Bldgs-Fac Cost	97,733	97,733	0	96,991	96,800
558601 Miscellaneous Expense	300	300	0	347	347
558608 Expenditure Management	(1,352)	(1,352)	0	(838)	(834)
558xxx GRANTS TRANS. OTHER	190,622	190,622	0	188,361	187,710

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 27 Museums

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
559xxx RECOVERIES					
559102 Departmental Recoveries	(2,000)	(2,000)	0	(2,000)	(2,000)
559201 Federal Recoveries	(24,369)	(24,369)	0	(5,000)	(5,000)
559202 Provincial Recoveries	(10,222)	(10,222)	0	(6,000)	(6,000)
559204 Other External Recoveries	(60,000)	(60,000)	0	(63,000)	(63,000)
559xxx RECOVERIES	(96,591)	(96,591)	0	(76,000)	(76,000)
55xxxx EXPENSES	562,169	562,169	0	547,599	544,587
Mill Rate Support / (Contribution)	562,169	562,169	0	547,599	544,587
VARIANCE PERCENT	=====	=====	=====	=====	=====
			0.00 %		

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1999 Budget		2000 Estimate		Variance	
Permanent	Temporary	Permanent	Temporary	Permanent	Temporary

Total Budgeted Positions:	6.00	11.46	6.01	17.46	0.01	6.00
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 28 Hydro Street Lighting

Mission Statement

To provide street and lane lighting for the citizens of Winnipeg. Lighting levels are established in accordance with the Illuminating Engineering Society (I.E.S.) standards for municipal systems. In addition, decorative lighting is supplied in various specially designated areas. New lighting installations are built under development agreements, local improvement by-laws, street improvement capital projects and special decorative lighting projects.

Services Provided

Provision of street and lane lighting throughout the City of Winnipeg, decorative lighting in designated areas, festoon lighting downtown on Main Street and Portage Avenue, and tree lighting downtown. Lighting is supplied by Manitoba Hydro and Winnipeg Hydro in their respective service areas.

STREET LIGHTING STATISTICS (1998)

NO. OF LAMPS	DISTRICT					Total
	West Central	North West	North East	South East	South West	
	-----	-----	-----	-----	-----	-----
Manitoba Hydro						
Regional Streets	1,672	877	1,382	2,209	2,184	8,324
District Streets	5,824	5,029	7,875	8,931	7,432	35,091
(incl. lanes)	-----	-----	-----	-----	-----	-----
	7,496	5,906	9,257	11,140	9,616	43,415
Winnipeg Hydro						
Street Lighting	6,159	4,133	1,223		5,193	16,708
Lane Lighting	1,495	1,278	441		1,592	4,806
Decorative Lighting	1,590	77			271	1,938
Miscellaneous	24	12	12		20	68
	-----	-----	-----	-----	-----	-----
	9,268	5,500	1,676		7,076	23,520
Special Lighting:						
- Festoons	1,700	600				2,300
- Christmas	25,034					25,034
- Tree Lighting	18,500					18,500

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 28 Hydro Street Lighting

ELECTRICAL CONSUMPTION (kW.h)

Manitoba Hydro	31,468,300
Winnipeg Hydro	
Street Lighting	17,840,858
Lane Lighting	3,991,771
Festoons	102,430
Christmas	86,604
Tree Lighting	203,694

TOTAL	22,225,357

Strategies and Objectives

In 1994, Winnipeg Hydro took over responsibility for administering the City's Budget for this service from the former Operations Department.

In February 1996, Winnipeg Hydro, along with Legal Services, successfully intervened on the City's behalf at the Public Utilities Board (PUB) Hearing into Manitoba Hydro's application for street lighting rates in 1996 and 1997. The PUB agreed that the City continues to be overcharged for street lighting and ordered Manitoba Hydro to reduce its rates by 5% effective April 1, 1996 and an additional 5% on April 1, 1997. Rates have not changed since 1997.

Manitoba Hydro has announced that it would not apply for a rate increase in 2000.

1991 actual	\$9,603,825
1992 actual	\$9,579,641
1993 actual	\$9,321,223
1994 actual	\$9,315,886
1995 actual	\$9,025,805
1996 actual	\$8,669,073
1997 actual	\$8,413,505
1998 actual	\$8,277,898
1999 forecast	\$8,236,000
2000 estimate	\$8,154,293
2001 estimate	\$8,124,492
2002 estimate	\$8,080,357

The 2000 request maintains the current level of service and assumes that Winnipeg Hydro will decrease its maintenance charges by 6.8% in 2000, an additional 2.4% in 2001, and a further 3.6% in 2002 to meet operating expenditure targets.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 28 Hydro Street Lighting

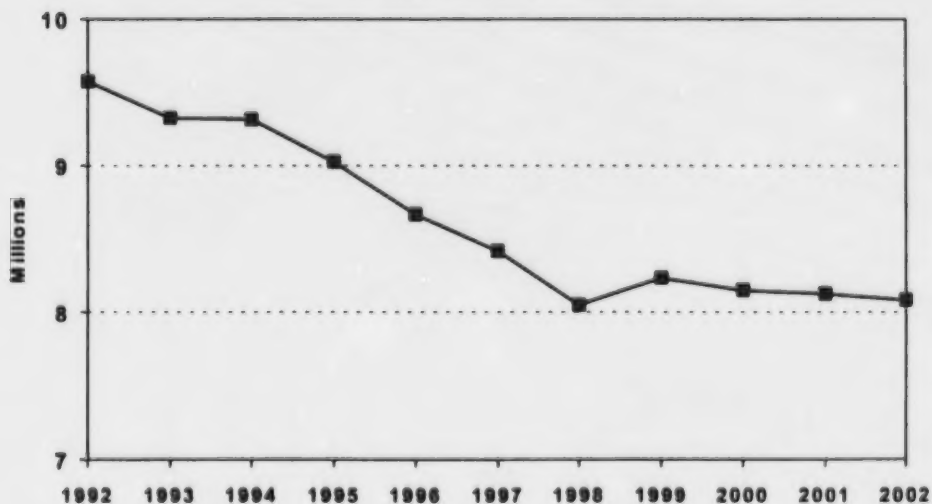
Budget Highlights

STREET LIGHTING COSTS

(At current level of service rounded to nearest thousands of dollars)

	DISTRICT					
	West Central	North West	North East	South East	South West	Total
Manitoba Hydro Charges	984.4	814.0	1,256.8	1,540.0	1,403.2	5,998.4
Winnipeg Hydro Charges	869.2	492.6	155.9	13.6	624.6	2,155.9
2000 Current Level of Service	1,853.6	1,306.6	1,412.7	1,553.6	2,027.8	8,154.3

HYDRO STREET LIGHTING 1992 - 2002



Note: Amount for 2000 is adopted, 2001 and 2002 are projections, and all other years are actuals.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund

Department: 28 Hydro Street Lighting

	1998	1999	2000	2001	2002
	Achievement	Objective	Objective	Projection	Projection
PERFORMANCE CRITERIA - Qualitative					
Conversion to HPS lamps which are more energy efficient and provide improved lighting levels:					
Manitoba Hydro percent converted	99%	99%	99%	99%	99%
Winnipeg Hydro percent converted	74%	80%	82%	82%	82%
PERFORMANCE CRITERIA - Quantitative					
Manitoba Hydro Street Lighting Charges per light	\$138	\$131	\$137	\$137	\$137
Winnipeg Hydro Street Lighting Charges per light.	\$97	\$98	\$90	\$90	\$90
Annual Cost per street and lane light	\$123	\$119	\$120	\$120	\$119

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Company: 01 General Revenue Fund
Department: 28 Hydro Street Lighting

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>8,238,000</u>
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EXPENSES

- Reduction in system services.	<u>(83,707)</u>
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<u>(83,707)</u>

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>8,154,293</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 28 Hydro Street Lighting

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	<u>8,154,293</u>
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EXPENSES

- Expenditure reductions in services accounts	<u>(29,801)</u>
	<u>(29,801)</u>

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>8,124,492</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 28 Hydro Street Lighting

BUDGET RECONCILIATION - Projection

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u>8,124,492</u>
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EXPENSES

• Expenditure reductions in services accounts	<u>(44,135)</u>
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<u>(44,135)</u>

2002 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>8,080,357</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

Company: 01 General Revenue Fund
 Department: 28 Hydro Street Lighting

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
Manitoba Hydro - Street Lighting 280101		5,948,393	5,948,393	5,948,392	5,948,357
Winnipeg Hydro - Street Lighting 280102		2,105,900	2,105,900	2,076,100	2,032,000
West Central- Street Lighting 280210	1,915,000	20,000	(1,895,000)	20,000	20,000
North West- Street Lighting 280310	1,334,000	20,000	(1,314,000)	20,000	20,000
North East- Street Lighting 280410	1,426,000	20,000	(1,406,000)	20,000	20,000
South East- Street Lighting 280510	1,531,000	20,000	(1,511,000)	20,000	20,000
South West- Street Lighting 280610	2,032,000	20,000	(2,012,000)	20,000	20,000
55xxxx EXPENSES	<u>8,238,000</u>	<u>8,154,293</u>	<u>(83,707)</u>	<u>8,124,492</u>	<u>8,080,357</u>

Mill Rate Support / (Contribution)	<u>8,238,000</u>	<u>8,154,293</u>	<u>(83,707)</u>	<u>8,124,492</u>	<u>8,080,357</u>
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VARIANCE PERCENT

(1.02) %

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 28 Hydro Street Lighting

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
552xxx SERVICES					
552402 Light And Power	8,138,000	1,003,000	(7,135,000)	1,003,000	1,003,000
552404 Real Prop Con-Const& Mtce		5,948,393	5,948,393	5,948,392	5,948,357
552505 Other Equipment Servicing		1,102,900	1,102,900	1,073,100	1,029,000
552xxx SERVICES	8,138,000	8,054,293	(83,707)	8,024,492	7,980,357
553xxx MAT. PARTS SUPPLIES					
553404 Elec & Communication	100,000	100,000	0	100,000	100,000
553xxx MAT. PARTS SUPPLIES	100,000	100,000	0	100,000	100,000
55xxxx EXPENSES	8,238,000	8,154,293	(83,707)	8,124,492	8,080,357
Mill Rate Support / (Contribution)	8,238,000	8,154,293	(83,707)	8,124,492	8,080,357
VARIANCE PERCENT	=====	=====	=====	=====	=====
			(1.02) %		

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THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund

Department: 30 Ombudsman

Mission Statement

To ensure that all citizens of Winnipeg have access to an avenue of appeal regarding civic administrative decisions that affect them. Towards this end, to offer independent and impartial investigative and appeal services that function with fairness, diligence and courage.

Services Provided

Interacts directly with the citizens of Winnipeg. Offers a diagnostic and referral service regarding complaints and inquiries. Investigates complaints against municipal administration where no other avenue of redress exists. The services of legal research, personal interviews, corroboration, credibility assessment and the production of a fact-based Investigation Report are offered. Following the investigation, assuming Settlement does not occur, the Ombudsman writes a Recommendation report that draws conclusions and recommends specific remedial actions if deemed necessary.

Strategies and Objectives

Ombudsman ship:

To continue to: A) investigate and settle or make recommendations regarding complaints lodged by individual citizens; B) provide informative referral services regarding complaints that do not fall within jurisdiction; C) assist the civic administration in it's efforts to identify and remedy ineffective practices; D) educate the citizens regarding how and when to access the services of the Ombudsman; and , E) educate the administration regarding how to respond to an investigation by the Ombudsman.

Budget Highlights

The financial forecasts and estimates presented in this budget reflect the City's need to reduce costs, while at the same time recognizing that certain costs do increase beyond our control (e.g., negotiated salary and benefit increases). In this regard, modest budget increases are forecasted for the next three years.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund

Department: 30 Ombudsman

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>455,785</u>
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EXPENSES

- Increase in salary and benefits due to negotiated settlements.	25,566
- Decrease in program delivery costs	(11,964)
	<u>13,602</u>

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>439,387</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 30 Ombudsman

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	<u>469,387</u>
------------------------------	------------------------------------	----------------

EXPENSES

- | | |
|--|---------|
| · Increase in salary and benefits due to negotiated settlements. | 8,382 |
| · Decrease in program delivery costs | (2,926) |

5,456

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>474,843</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund

Department: 30 Ombudsman

BUDGET RECONCILIATION - Projection

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	474,843
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EXPENSES

· Increase in salary and benefits due to negotiated settlements.	8,515
· Decrease in program delivery costs.	(2,872)

5,643

2002 Projection (from 2000)	Mill Rate Support / (Contribution)	480,486
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

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Company: 01 General Revenue Fund
 Department: 30 Ombudsman

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
Office of the Ombudsman 300101	455,785	469,387	13,602	474,843	480,486
55xxxx EXPENSES	<u>455,785</u>	<u>469,387</u>	<u>13,602</u>	<u>474,843</u>	<u>480,486</u>

Mill Rate Support / (Contribution)	455,785	469,387	13,602	474,843	480,486
VARIANCE PERCENT	=====	=====	=====	=====	=====
			2.98 %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 30 Ombudsman

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
551xxx SALARIES & BENEFITS					
551101 Salaries-Permanent	287,140	311,507	24,367	318,900	326,054
551107 Acting Pay	1,200	0	(1,200)	0	0
551190 Vacancy Mgmt Allocated	(6,257)	(6,257)	0	(6,256)	(6,257)
551201 Civic Pension	19,744	21,515	1,771	22,046	22,551
551202 Canada Pension	5,657	6,518	861	7,300	8,102
551205 Group Insurance	1,436	1,557	121	1,594	1,630
551207 Unemployment Insurance	6,467	6,113	(354)	5,751	5,770
55120809 Fatality Pension Premiums	430	430	0	430	430
551215 Dental Plan	6,100	6,100	0	6,100	6,100
551217 Vision Care	720	720	0	720	720
551xxx SALARIES & BENEFITS	322,637	348,203	25,566	356,585	365,100
552xxx SERVICES					
552101 Profes & Consult Services	20,000	15,000	(5,000)	12,000	10,000
552102 Special Serv-Non-Profess	500	500	0	500	500
552104 Freight & Messenger Serv	600	600	0	600	600
552201 Allocated Dept Costs	3,028	3,600	572	3,600	3,600
552302 Auto Allowance	10,240	11,240	1,000	11,240	11,240
552501 Office Equipment Mice	500	500	0	500	500
552601 Print, Bind & Photocopy	8,500	8,500	0	8,500	8,500
552602 Telephone & Telegram	4,179	8,500	4,321	8,500	8,500
552603 Advertising	1,000	800	(200)	1,000	900
552701 Rentals	41,908	41,908	0	41,908	41,908
552703 Equipment Rental-External	8,000	5,000	(3,000)	5,000	5,000
552704 Parking Space Rental	5,600	6,300	700	6,300	6,300
552802 Meal Expense	100	100	0	100	100
552803 Luncheons & Receptions	900	800	(100)	1,000	900
552804 Membership Fees	2,850	2,600	(50)	2,850	2,600
552805 Postage	470	443	(27)	567	445
552808 Training/Workshops/Tuinn	5,500	3,000	(2,500)	2,500	2,000
552809 Conferences	3,700	2,000	(1,700)	2,000	2,000
552810 Travel-City Business	3,180	2,000	(1,180)	2,000	2,000
552xxx SERVICES	120,555	113,391	(7,164)	110,465	107,593

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 30 Ombudsman

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
553xxx MAT. PARTS SUPPLIES					
553101 Atlases And Maps	100	100	0	100	100
553103 Photographic Supplies	800	800	0	800	800
553104 Stationery & Office Supp	3,500	2,500	(1,000)	2,500	2,500
553105 Periodicals & Subscripts	800	800	0	800	800
553xxx MAT. PARTS SUPPLIES	5,200	4,200	(1,000)	4,200	4,200
554xxx ASSETS - PUR. ETC.					
554103 Office Equipment	800	800	0	800	800
554104 Other Equipment	6,500	3,500	(3,000)	3,500	3,500
554201 Office Furniture	500	500	0	500	500
554202 Books	1,500	700	(800)	700	700
554xxx ASSETS - PUR. ETC.	9,300	5,500	(3,800)	5,500	5,500
558xxx GRANTS TRANS. OTHER					
558608 Expenditure Management	(1,907)	(1,907)	0	(1,907)	(1,907)
558xxx GRANTS TRANS. OTHER	(1,907)	(1,907)	0	(1,907)	(1,907)
55xxxx EXPENSES	455,785	469,387	13,602	474,843	480,486
Mill Rate Support / (Contribution)	455,785	469,387	13,602	474,843	480,486
VARIANCE PERCENT					
			2.98 %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Staff Summary

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Company: 01 General Revenue Fund
Department: 30 Ombudsman

1999 Budget		2000 Estimate		Variance	
Permanent	Temporary	Permanent	Temporary	Permanent	Temporary

Office of the Ombudsman
300101

5.00		5.00		0.00	0.00
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Total Budgeted Positions:

5.00	0.00	5.00	0.00	0.00	0.00
=====	=====	=====	=====	=====	=====

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 31 Race Relations Committee

Mission Statement

To recommend policies, programs and projects of a pro-active and reactive nature designed to improve race relations in the City of Winnipeg.

Foster public understanding of race relations and human rights principles by endeavouring to eliminate racism and racial discrimination to allow everyone equal opportunity to develop to their maximum potential regardless of racial background.

Ensure non-discriminatory operational policies and procedures within the City of Winnipeg and the Community as a whole.

Services Provided

The Community and Race Relations Committee is committed to establishing and promoting Race Relations programs, stimulating an interest in Race Relations activities including inter-racial programs, outreach promotion and liaison with community groups utilizing the Outreach Co-ordinator and the Speaker's Bureau in an efficient manner.

Strategies and Objectives

The budget has been prepared in accordance with administrative guidelines.

Budget Highlights

The budget is structured on the administrative organization previously developed.

Note: Council at its meeting of December 15, 1999, dissolved the Race Relations Committee, extended the contract of the Community Outreach Co-ordinator and authorized the Mayor to appoint a task force to make recommendations on a new Community and Race Relations mechanism, utilizing the Race Relations 2000 Budget.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 31 Race Relations Committee

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>69,000</u>
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EXPENSES

· Grant		(1,539)
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<u>(1,539)</u>

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>67,461</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 31 Race Relations Committee

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	<u>67,461</u>
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EXPENSES

- Grant		<u>(249)</u>
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		<u>(249)</u>
--	--	--------------

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>67,212</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 31 Race Relations Committee

BUDGET RECONCILIATION - Projection

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u>67,212</u>
--------------------------------	------------------------------------	---------------

EXPENSES

• Grant		(370)
		<u>(370)</u>

2002 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>66,842</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

267

Company: 01 General Revenue Fund
 Department: 31 Race Relations Committee

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
Race Relations Committee					
310101	69,000	67,461	(1,539)	67,212	66,842
55xxxx EXPENSES	69,000	67,461	(1,539)	67,212	66,842
Mill Rate Support / (Contribution)	69,000	67,461	(1,539)	67,212	66,842
VARIANCE PERCENT			(2.23) %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 31 Race Relations Committee

Number / Name		1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx	EXPENSES					
552xxx	SERVICES					
552101	Profes & Consult Services	54,000	54,000	0	54,000	54,000
552104	Freight & Messenger Serv	250	250	0	250	250
552501	Office Equipment Mice	250	250	0	250	250
552601	Print, Bind & Photocopy	2,500	2,500	0	2,500	2,500
552602	Telephone & Telegram	1,750	1,750	0	1,750	1,750
552603	Advertising	1,000	1,000	0	1,000	1,000
552704	Parking Space Rental	350	350	0	350	350
552802	Meal Expense	500	500	0	500	500
552805	Postage	500	500	0	500	500
552809	Conferences	1,000	1,000	0	1,000	1,000
552xxx	SERVICES	62,100	62,100	0	62,100	62,100
553xxx	MAT. PARTS SUPPLIES					
553104	Stationery & Office Supp	1,500	1,500	0	1,500	1,500
553105	Periodicals & Subscripts	500	500	0	500	500
553xxx	MAT. PARTS SUPPLIES	2,000	2,000	0	2,000	2,000
554xxx	ASSETS - PUR. ETC.					
554103	Office Equipment	250	250	0	250	250
554xxx	ASSETS - PUR. ETC.	250	250	0	250	250
558xxx	GRANTS TRANS. OTHER					
558101	Grants	4,650	3,111	(1,539)	2,862	2,492
558xxx	GRANTS TRANS. OTHER	4,650	3,111	(1,539)	2,862	2,492
55xxxx	EXPENSES	69,000	67,461	(1,539)	67,212	66,842

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THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 31 Race Relations Committee

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
Mill Rate Support / (Contribution)	69,000	67,484	1,516	67,484	69,000
VARIANCE PERCENT			(0.22) %		

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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 33 Corporate Services

Mission Statement

To enable the best in public service delivery by providing corporate systems, guidance and coordination to the organization.

Services Provided

FINANCE AND ADMINISTRATION DIVISION

The Finance and Administration Division provides departmental integration, development, maintenance and support for financial, technical, human resource and administrative systems for Corporate Services, and technical services for CAO Secretariat and Audit Department.

The Finance branch of Administration is responsible for the operating and capital budgets, monthly operating and capital forecasts, financial and costs statement and other financial information used for decision making. It is also responsible for the purchasing, accounts payable, work order and general ledger systems for Corporate Services.

The IT branch of Administration is responsible for the departmental local area network which supports approximately 240 pc's and 6 servers and internal automation. This branch is also responsible for all facilities management within the department including furnishings, telephones, equipment and repairs.

The Human Resources branch of Administration is responsible for reorganization of the CUPE structure, standardization of departmental policies, processing of internal job postings, interpretation and implementation of collective agreements, labour relations, payroll administration, training and the implementation of the centralized support model for Corporate Services.

COMMUNICATION PRODUCTION SERVICES AND HR POLICY DIVISION*

* On an interim basis, a variety of CSD programs and services have been aligned with one of the HR Managers, pending further review.

Printing, Creative and Mail Services

An internal service provided to all Civic Departments and Elected Officials offering a full range of high quality, cost effective and confidential production services including: consultation, research and planning, cost estimating, creative design, printing services, mail services and the purchasing of external production services for various programs and communications related projects.

Translation Services

Provide translation services to Civic Departments, Elected Officials and other agencies in-house and through external translation companies to meet legislated requirements. Coordinate and review external translations to ensure quality; correct printers' proofs; establish official civic terminology and maintain lexicon of terms.

Internal Communications

Provide internal strategic communication support to Corporate Services programs and corporate initiatives; produce and publish the "Civic Pulse" newsletter; coordinate and publish the City's internal telephone directory; coordinate and monitor corporate content on the City's Internet and Intranet web sites; and coordinate responses to queries e-mailed to the Internet site.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 33 Corporate Services

EQUITY AND DIVERSITY

Responsible for developing and maintaining a corporate planning framework to help create and maintain a more diverse, equitable and respectful workplace. This includes activities such as conducting research; developing policies; implementing education strategies; establishing and monitoring systems; creating partnerships with the community; and investigating workplace conflict, harassment and discrimination complaints.

LEGAL SERVICES DIVISION

The Legal Services Division provides a full range of legal services to the entire organization. The Legal Services Division provides legal advice and support, conducts real estate, corporate/commercial transactions and related negotiations, provides legal counsel acting on the City's behalf in litigation, by-law prosecutions and administrative law matters, drafts by-laws, contracts and agreements and provides staff training.

HUMAN RESOURCE DEVELOPMENT DIVISION

Human Resource Development is an internal service within the Human Resource Stewardship Program that is responsible for the management and coordination of specific people systems and processes. The services are as follows:

Education & Development: providing education and development opportunities to employees through activities that include: design, delivery and evaluation of in-house organization-wide or department specific courses and seminars; coordination of course delivery by external consultants; consultation services to assist others in the organization in the design and delivery of courses; and facilitation services.

Occupational Health & Safety: provided to optimize the health and safety of employees and includes activities such as: medical/nursing assessments; ergonomic consultations; medical surveillance for the prevention (reduction) of occupational disease/injury; and activities related to the promotion of wellness and prevention of non-occupational illness.

Occupational Hygiene Assessment: providing information to managers and employees to allow for the informed decisions to be made regarding exposure to chemical agents in the workplace. This includes activities such as: evaluation of workplace exposure; interpretation of technical data, research and regulations; and the development of guidelines and procedures.

Employee Assistance Program: providing confidential, professional counseling and psychotherapy to employees and their families. This includes activities such as training in the form of experiential workshops, workplace consultations for "people concerns" to management, union, and staff, and locating or brokering referral resources where special requests indicate a need.

HUMAN RESOURCE SERVICES DIVISION

Ensure the integrity and maintenance of existing Labour Relations, Compensation and Classification Systems, Rehabilitation Employment, Employment Policies and HR Information Systems through policy development, education, communication, provision of professional knowledge and consultation, and coordination of related activities.

Administration Branch: Provide leadership and direction in all aspects of the City's Human Resource systems, including for business and strategic planning purposes and supporting senior administration, coordinates senior administration contracts and compensation.

Company: 01 General Revenue Fund
Department: 33 Corporate Services

Compensation Branch: Develop and administer compensation and classification policies and programs. Develop and implement the WAPSO evaluation system. Develop and implement the CUPE classification system. Start strategic plan for future City of Winnipeg compensation systems. Complete rate studies for foreman and other like classifications. Administer appeal process for Dental/Vision benefits and measure usage.

Staffing Branch: Administer programs and policies for the recruitment and selection of staff to vacancies, redeployment of laid off workers, and rehabilitative employment for disabled workers, within the provisions of legislation, Collective Agreements, and Civic policies, including the Employment Equity program. City-wide bulletins and advertisements. HR Information Systems - Job Information Line, Qwiz, Seniority, Applicant Tracking. Policies development. Entry level registry and referral system. Recruitment Appeal Process.

Administer systems that place employees with disabilities and injuries back to work, including liaising with Worker's Compensation Board/Employee Benefits Board. Participating in case management programs. Designing early intervention processes. Evaluating/measuring the impact of return to work programs.

Human Resource Information Services Branch: Working collaboratively with Departments, develop, research and implement HR systems that reflect and are consistent with the guiding principles of the Corporation. Decentralization of employees files. On-line access to Collective Agreements. PC based smartstream - EMIS interface. Ad hoc reporting. In liaison with the Payroll Branch and the Information Technology Divisions, operate and maintain EMIS (Employee Management Information System) and provide workforce information and analysis to Civic Policy Makers, Departments and Unions.

Labour Relations Branch: Negotiate Collective Agreements with the City's nine unions/associations, provide consulting services to Policy Makers, Departments, Staff and Representatives on the administration and interpretation of those Agreements. In keeping with the development of a more arms length consultative role, establish and provide communication/information networks to assist line departments to carry out day to day labour relations functions.

INFORMATION TECHNOLOGY DIVISION

The Information Technology Operations Infrastructure provides for the planning and delivery of technical support, data and voice communications, wide area network connectivity, enterprise system security, and management of the centralized computing facility.

Communications and Computer Operations Branch: Responsible to provide effective and economical mainframe computer services, electronic equipment installation, preventative maintenance, and repair services for radio/data communication networks and electronic systems including entry alarms systems for Civic buildings, radar detection devices, and audio/video equipment for most City departments.

The Maintenance Services provided by the Division are for data and communication network services. This includes repair of all communication network equipment used by departments such as Transit, Public Works and Solid Waste and other equipment such as radar units and breathyzers, utilized by the Police Services, and Winnipeg Emergency Response Services. One of the major systems maintained, the Police Automated Records and Communications System (PARCS) includes both mainframe and personal computers, mobile data terminals, storage devices and printers.

The Systems and Network Infrastructure areas are responsible for highly specialized technical support in the following areas:

- Operating
- Program Product Software
- Data Communications
- Computer Architecture Planning
- Hardware and Software Capacity Planning, Evaluation & Selection
- Application Development Consulting and Assistance
- Radio and Electronic Engineering Communications

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund

Department: 33 Corporate Services

- Consulting to other City Departments

Network Services Branch: Responsible for the provision of operational support for network services distributed via the communication network by charging fair average costs apportioned from the total cost of maintaining the network components. Also responsible for the acquisition of Network Services for all supported City Departments by predicting fair average costs apportioned for the total cost of installing network components.

Enterprise System Security Branch: Responsible for developing, marketing and the continuous maintenance of the enterprise security administration framework, encompassing all computing environments and platforms.

INFORMATION SYSTEMS DEVELOPMENT DIVISION

The Information Systems Division is responsible for the development of corporate information systems, development of departmental systems (as contracted), coordination and provision of support to department based systems groups and data administration. Working within the overall mandate of the Corporate Services Department and in cooperation with department based systems groups, this unit is responsible for improving the integration of technology into the business of the organization, developing standards and policies, developing education and communication strategies with respect to information technology, and provision of specialized expertise and consultation.

The Information Systems Division is responsible for ensuring that there is maximum leverage between each department and the corporation. The core responsibility is for the development of corporate (strategic) systems with a scope beyond the departmental level, and for the management of corporate information. This division also coordinates the activities of the various departmental information technology areas and the corporate information technology divisions.

Six branches have been created in order to respond to the mandate of the information Systems Development Division. Four of these branches - Land Based Information Systems, Financial Information Systems, Corporate Administrative Information Systems, and Public Access Information Systems - have been created to respond to key corporate functions and mandates. These functions are not project driven, they are established around four key themes which encompass all functions related to the management of corporate municipal assets. The remaining two branches are Information Resources, and the Development Centre. The Information Resources Branch is responsible for corporate information management. The Development Centre is responsible for department liaison and coordination, business systems planning and system development support for both Corporate Services and departments.

Strategies and Objectives

- Corporate Service Department's Business Plan is a Plan to Plan. Until issues such as Human Resource governance and Information Technology governance are resolved and the internal services review is completed, Corporate Service's cannot develop a longer term strategic plan. The present budget has been prepared on existing information with no allowance for the outcome of these initiatives. Our business plan was driven by the target budget reductions.
- Corporate Services has factored the budget reductions allocated to various services. However, the overall budget does not reflect the full impact of the reductions due to the addition of a number of special corporate projects, e.g. HR Strategic Planning, Assessment Lawyers, etc.
- All calculations were based on budget approval by September 30, 1999.

Company: 01 General Revenue Fund
Department: 33 Corporate Services

- The 2000 to 2002 financial targets were met through reductions in the first year so as to stabilize expenditures over the remaining two years.
- While vacation costs of employees eligible for retirement were included in the budget, severance and sick leave costs were identified but left out of Corporate Service's budget. It is assumed that these costs (approximately \$1.2 million) will be met corporately.
- Every effort was made to minimize the impact on service.
- Every effort was made to minimize the impact on staff.

Budget Highlights

- Corporate Services has eliminated sixteen positions in the year 2000 to meet the budget guideline and transferred three positions to the CAO and EPC Secretariats.
- The funding for the assessment lawyers and their support staff and expenditures have been established in Corporate Service's budget for 2001 and 2002.
- Corporate Service's has undertaken a new initiative; the Human Resource Strategic Plan. This strategy represents the human resource component of the City's 2000 to 2002 Corporate Plan. The proposal utilizes a combination of Corporate Service's staff resources; 1999 special funding, and \$200,000 in year 2000.
- Corporate Service's has identified the need for \$250,000 for a Labour Relations Strategy. The monies are required for market analyses for upcoming negotiations with various civic unions and for the redesign of compensation and classification systems.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund

Department: 33 Corporate Services

	1998	1999	2000	2001	2002
	Achievement	Objective	Objective	Projection	Projection
PERFORMANCE CRITERIA - Quantitative					
LEGAL SERVICES DIVISION					

Workload Indicators:					

By-laws	208	200	230	230	200
Statements of Claim	125	125	125	125	125
Real Estate Transactions	207	215	215	215	215
Zoning Agreements	44	40	40	40	40
Subdivisions	42	40	40	40	40
Contracts	190	190	190	190	190
Funding Agreements	175	150	150	150	150
Tax Sales	108	119	100	100	100

Meetings Attended:					

Council	19	16	13	13	13
EPC and Standing Committees	44	45	45	45	45
Planning appeals	17	19	18	18	18
The Riverbank Management Committee	10	9	10	10	10
Other Task Forces or Committees	170	180	180	180	180

Appearances:					

Supreme Court of Canada	**	**	**	1/1	**
Court of Appeal	24.5/19.5	30/11.5	19/11	19/12	18/11
Queen's Bench:					
- Trials & Motions	44/38.5	39/35.5	54/81	41/27	41/27
- Small Claims & Pre-trials	18/14.5	23/14.5	17/13	14/8	14/8
Provincial Judges' Court:					
- Trials & Inquests	107/42	92/42	110/50	110/50	110/50
- Guilty Pleas or default convictions	690/40	580/47	800/50	800/50	800/50
Board of Revision	4/3	8/7.5	3/2	16/16	16/16
Municipal Board	58/88	45/102.5	29/98	32/95	50/135
Other Administrative Tribunals	7/19.5	7/29	10/27	5/21	5/21
Discipline or Grievance Hearings & Arbitrations	17/40	15/27	22/32	22/32	22/32
Examinations for Discovery	48/48	38/45	50/53	50/52	50/52
Training Seminars	10/13	17/18.5	18/21	20/22	20/22

*NOTE: Figures appearing first in the column represent number of cases handled, second figures represent days spent on those cases. The time spent on appearances before the various courts, Boards and Commissions does not include time spent on research, document preparation or interviews with staff or witnesses					

**There is no way of accurately forecasting the number of actions, complaints, claims, appeals, prosecutions, etc., that will occur in the ensuing years					

HUMAN RESOURCE DEVELOPMENT DIVISION					

Physicians' assessments	800	800	800		
Occupational health nurse/physio consultations	5,500	5,500	5,500		
Audiometric testing	2,200	2,500	2,500		
Accident investigations	75	75	75		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund

Department: 33 Corporate Services

	1998	1999	2000	2001	2002
	Achievement	Objective	Objective	Projection	Projection
PERFORMANCE CRITERIA - Quantitative					
Safety testing and surveys	100	100	100		
Occupational Hygiene testing and surveys	41	45	45		
Occupational Hygiene information requests	300	300	300		
Chemical product evaluations	450	400	400		
Hygiene Training	26	30	30		
Safety Training	70	80	80		
Health Training	80	70	70		
EAP Workshops	66	73	73		
Number of Workshop Participants EAP	644	708	708		
Number of Counselling Session Hours EAP	1,770	1,460	1,460		
Percentage of Clients attending First Appointment EAP	90%	95%	95%		
Utilization Rate EAP	14%	14%	14%		
Average Waiting Time EAP	10 days	5 days	3 days		
Corporate Education Facilitation	29	40	40		
Corporate Education Number of Participants in Facilitation	501	700	700		
Corporate Education New Program Delivered	7	7	7		

HUMAN RESOURCE SERVICES DIVISION					

Compensation and Classification Reviews/Ratings	300	300	300	300	300
Revisions/Development of Compensation and Classification Systems	2	2	2	2	2
Entry Level Positions:					
- New Hires	300	300	300	300	300
- Redeployments	100	100	100	100	100
City-Wide Bulletins and Advertisements Coordinated	50	50	50	50	50
Applications Processed	750	750	750	750	750
Training/Education (in days)					
Consultations	1,250	1,250	1,250	1,250	1,250
Major Projects:					
- Collective Agreements Negotiated	Unknown	Unknown	Unknown	Unknown	Unknown
- Supplementary and Other Agreements Negotiated	5	5	5	5	5
- Grievances and Disciplinary Hearings	50	50	50	50	50
- Consultative Issues	2,000	2,000	2,000	2,000	2,000
- HR Educational Sessions	75	75	75	75	75
- Arbitrations	30	30	30	30	30
- Review and evaluate all return to work processes	Unknown	Unknown	Unknown	Unknown	Unknown
- Dental/Vision Appeals	40	40	40	40	40
- Recruitment Appeals Process:					
- Transit	Unknown	Unknown	Unknown	Unknown	Unknown
- Police	Unknown	Unknown	Unknown	Unknown	Unknown
- Fire	Unknown	Unknown	Unknown	Unknown	Unknown
- Ambulance	Unknown	Unknown	Unknown	Unknown	Unknown

INFORMATION TECHNOLOGY DIVISION					

Official City documents printed	2,000,000	3,000,000	3,000,000	2,000,000	2,000,000
Network devices with mainframe access supported	1,500	1,100	800		
External users of mainframe services	450	0	0		
System Management transactions	8,000	7,800	7,800	5,000	5,000
Data and Online Access Security Rules	3,200	4,000	4,000		
Online Transactions per day	350,000	455,000	455,000		
Radio networks maintained	14	18	12		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund

Department: 33 Corporate Services

	1998	1999	2000	2001	2002
	Achievement	Objective	Objective	Projection	Projection
PERFORMANCE CRITERIA - Quantitative					
Radio network devices serviced and maintained	4,700	5,800	5,000		
Data and Voice communication lines managed	6,314	6,280	6,400		
Cellular Devices Contracted	750	840	900		
System Software products supported	130	130	130		
Number of network backbone locations	125	140	150		
Email Users supported	2,500	2,750	3,200	4,000	5,000
LAN Supported via WAN	50	85	80		
Mainframe Applications Systems supported	48	44	42		
Distributed Application Systems supported	50	50	50		
Mainframe Application Systems Developed/Implemented	-5	-2	-2		

INFORMATION SYSTEMS DEVELOPMENT DIVISION					

Revenue from Information Access Service	9,500	9,500	9,500		
Departments utilizing administrative applications	16	16	16		
Production Databases supported (IMS)	158	158	158		
DB2 Database/Programs supported	1,093	1,093	1,093		
Number of LBIS departments	11	11	11		
Number of Systems supported	54	54	54		
Number of Departments utilizing imaging/workflow/document management	10	10	10		
Data and Voice communication lines managed	6,200				
System Software products supported	130				
Number of Computing platforms/services supported	7/27				
Number of network backbone locations	125				
Email/Workgroup enabled PC networks supported	50				
Mainframe Applications Systems supported	46				
Distributed Application Systems supported	50				
Mainframe Application Systems Developed/Implemented	-5				

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

279

Company: 01 General Revenue Fund
Department: 33 Corporate Services

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>22,220,518</u>
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EXPENSES

- Debt & Finance Increases	1,497,518
- Net reduction in salaries to meet targets	(896,344)
- WAPSO & CUPE Salary Increases	387,437
- Labour Relations Strategy	250,000
- Increase in IT Overhead Costs	232,996
- Salaries Transferred to CAO and EPC Secretariats	(231,473)
- HR Strategic Plan	200,000
- Expenditures Transferred to CAO and EPC Secretariats	(163,021)
- Vacation Pay for Severance	147,599
- Recoveries Increase	(40,000)
	<u>1,384,712</u>

REVENUES

- Reduction in General Government Charges	(100,000)
- Transfer of French Language Services to CAO Secretariat	(57,377)
	<u>(157,377)</u>

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>23,782,607</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 33 Corporate Services

BUDGET RECONCILIATION - Projection

2000 Estimate	Mill Rate Support / (Contribution)	23,762,607
(from 2000)		

EXPENSES

- Decrease in Debt & Finance Charges	(853,905)
- IT Overhead Costs for 2000 only	(613,775)
- WAPSO & CUPE salary increases	309,205
- Labour Relations Strategy for 2000 only	(250,000)
- Increase in legal costs re: Assessment Appeals	216,000
- HR Strategic Plan for 2000 only	(200,000)
- Increase in Consulting to achieve business plan strategy	198,283
- Vacation Pay for 2000 only	(147,599)
- Policy decision in 2000 to fund computer purchases from operating.	119,724
- Miscellaneous decrease in expenditures	(9,011)
	<hr/>
	(1,231,078)

2001 Projection	Mill Rate Support / (Contribution)	22,531,529
(from 2000)		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund

Department: 33 Corporate Services

BUDGET RECONCILIATION - Projection

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u>22,531,529</u>
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EXPENSES

- Decrease in Debt & Finance Charges	(1,252,774)
- WAPSO and CUPE salary increases	175,605
- Decrease in consulting	(141,184)
- Decrease in purchase of computer equipment	(119,724)
	<u>(1,338,077)</u>

2002 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>21,193,452</u></u>
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4/19/00

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

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Company: 01 General Revenue Fund
 Department: 33 Corporate Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
Administration					
01	1,227,243	1,355,781	128,538	1,380,045	1,384,741
Comm Production Services & HR Policy					
22	1,703,142	1,408,390	(294,752)	1,210,019	1,201,783
Equity & Diversity					
33	224,630	230,227	5,597	233,618	236,564
Legal Services					
44	1,720,815	1,786,685	65,870	2,008,541	2,031,732
Human Resource Development					
55	2,219,999	2,008,767	(211,232)	1,991,690	2,013,996
Human Resource Services					
56	2,048,962	2,207,495	158,533	1,972,752	1,988,569
Information Technology					
77	7,562,465	8,185,748	623,283	7,730,717	7,372,031
Information Systems & Development					
78	6,108,509	7,157,436	1,048,927	6,561,847	5,501,936
55xxxx EXPENSES	22,915,795	24,300,507	1,384,712	23,069,429	21,731,352
44xxxx REVENUES					
Comm Production Services & HR Policy					
22	57,377	0	(57,377)	0	0
Legal Services					
44	21,900	21,900	0	21,900	21,900
Information Technology					
77	616,000	516,000	(100,000)	516,000	516,000
44xxxx REVENUES	695,277	537,900	(157,377)	537,900	537,900

4/19/00

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

(001)

Company: 01 General Revenue Fund
 Department: 33 Corporate Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (From 2000)	2002 Projection (From 2000)
Mill Rate Support / (Contribution)	22,200,516	23,702,807	1,502,291	22,731,579	21,785,400
VARIANCE PERCENT					6.04 %

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 33 Corporate Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
551xxx SALARIES & BENEFITS					
551101 Salaries-Permanent	10,935,824	10,589,302	(346,522)	11,000,830	11,285,833
551102 Salaries-Temporary	364,393	150,951	(213,442)	159,556	167,669
551103 Overtime	198,719	54,425	(144,294)	54,425	54,425
551107 Acting Pay	3,094	2,094	(1,000)	2,094	2,094
551108 Long Service Pay	16,405	17,854	1,449	17,411	17,411
551114 Technology Retention Adj	380,779	737,760	356,981	0	0
551190 Vacancy Mgmt Allocated	(218,645)	(39,677)	178,968	(38,911)	(175,899)
551201 Civic Pension	763,113	763,423	310	798,195	820,121
55120102 Civic Pension - Man Adj	1,610	(36,039)	(37,649)	(40,189)	(47,561)
551202 Canada Pension	260,528	277,326	16,798	315,954	351,186
55120202 Canada Pension - Man Adj	(1,780)	(14,370)	(12,590)	(44,426)	(77,535)
551205 Group Insurance	56,368	56,134	(234)	58,618	60,159
55120502 Group Insurance - Man Adj	(8,047)	(7,825)	222	(7,712)	(7,908)
551207 Unemployment Insurance	296,624	259,775	(36,849)	248,915	250,328
55120702 Employment Ins - Man Adj	(6,984)	(6,852)	132	12,154	12,196
551208 Workers Compensation	19,000	19,000	0	19,000	19,000
551215 Dental Plan	173,835	173,835	0	173,835	173,835
551217 Vision Care	21,034	21,034	0	21,034	21,034
551218 Special Severance Pay		147,599	147,599	0	0
551xxx SALARIES & BENEFITS	13,255,870	13,165,749	(90,121)	12,750,783	12,926,388
552xxx SERVICES					
552101 Profes & Consult Services	551,278	969,960	418,682	757,055	615,901
552102 Special Serv-Non-Profess	55,870	36,870	(19,000)	36,870	36,870
552104 Freight & Messenger Serv	17,338	12,113	(5,225)	12,113	12,113
552106 Corp Educational Consult	144,779	144,779	0	144,779	144,779
552201 Allocated Dept Costs	113,401	113,401	0	113,401	113,401
552301 Transportation	511	511	0	511	511
552302 Auto Allowance	103,932	103,125	(807)	106,125	106,125
552404 Real Prop Con-Const& Mtce	1,000	1,000	0	1,000	1,000
552501 Office Equipment Mtce	16,463	16,363	(100)	16,363	16,363
552503 Cleaning And Laundry	400	400	0	400	400
552504 Radio Maintenance	27,930	27,930	0	27,930	27,930
552505 Other Equipment Servicing	625,468	625,468	0	625,468	625,468

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 33 Corporate Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
552601 Print,Bind & Photocopy	59,863	76,581	16,718	76,581	76,581
552602 Telephone & Telegram	644,158	641,672	(2,486)	643,661	643,631
552603 Advertising	66,760	35,760	(31,000)	35,760	35,760
552604 Insurance-Fire,Etc.	190	190	0	190	190
552606 Drivers' Licenses	467	467	0	467	467
552607 Certs,Permits,Licenses	159,750	159,750	0	159,750	159,750
552610 Liens,Registrations,Etc.	9,879	9,879	0	9,879	9,879
552701 Rentals	1,091,712	1,091,612	(100)	1,092,612	1,092,612
552702 Equipment Rental-Internal	48,792	48,792	0	48,792	48,792
552704 Parking Space Rental	5,724	5,724	0	5,724	5,724
552802 Meal Expense	946	946	0	946	946
552803 Luncheons & Receptions	11,588	11,027	(561)	11,027	11,027
552804 Membership Fees	19,147	18,489	(658)	19,189	19,189
552805 Postage	8,709	8,709	0	8,709	8,709
552808 Training/Workshops/Tuitn	101,440	105,340	3,900	102,640	102,640
552809 Conferences	4,118	4,118	0	4,118	4,118
552810 Travel-City Business	3,464	3,464	0	3,464	3,464
552816 Corp Training & Tuition	125,479	125,479	0	125,479	125,479
552818 Job Accommodation	8,385	8,385	0	8,385	8,385
552xxx SERVICES	4,028,941	4,408,304	379,363	4,199,388	4,058,204
553xxx MAT. PARTS SUPPLIES					
553103 Photographic Supplies	1,907	1,907	0	1,907	1,907
553104 Stationery & Office Supp	139,953	139,138	(815)	141,638	141,638
553105 Periodicals & Subscripts	26,443	26,391	(52)	26,391	26,391
553201 Med,Dental,Opt & Lab Supp	1,000	1,000	0	1,000	1,000
553202 Educational Supplies	3,770	3,770	0	3,770	3,770
553208 Other Op Supp & Materials	12,328	12,328	0	12,328	12,328
553209 Small Tools	3,000	3,000	0	3,000	3,000
553210 Uniforms,Protect & Safety	4,013	4,013	0	4,013	4,013
553403 Mlce-Materials & Supplies	7,000	7,000	0	7,000	7,000
553404 Elec & Communication	157,013	157,013	0	157,013	157,013
553503 Other Parts & Accessories	7,295	7,295	0	7,295	7,295
553602 Manufacture Of Signs	45,000	0	(45,000)	0	0
553xxx MAT. PARTS SUPPLIES	408,722	362,855	(45,867)	365,355	365,355

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 33 Corporate Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
554xxx ASSETS - PUR. ETC.					
554102 Elec,Light & Com Equip	300	300	0	300	300
554103 Office Equipment	28,128	28,128	0	28,128	28,128
554104 Other Equipment	204,541	202,241	(2,300)	321,965	202,241
554201 Office Furniture	5,215	5,215	0	5,215	5,215
554202 Books	51,401	50,896	(505)	51,396	51,396
554xxx ASSETS - PUR. ETC.	289,585	286,780	(2,805)	407,004	287,280
557xxx DEBT & FINANCE CHARG					
557101 Debenture Debt - Interest	1,379,428	1,417,337	37,909	1,376,097	1,231,407
557102 Debenture Debt -Principal	463,658	463,658	0	565,232	551,522
557103 General Reserve Interest	559,312	586,752	27,440	487,400	275,525
557104 General Reserve Principal	1,799,423	3,137,446	1,338,023	2,460,608	1,586,391
557203 Amortization	25,377	27,914	2,537	0	0
557307 Debenture Issue Expense	35,030	126,639	91,609	16,504	8,222
557xxx DEBT & FINANCE CHARG	4,262,228	5,759,746	1,497,518	4,905,841	3,653,067
558xxx GRANTS TRANS. OTHER					
558443 Trsl To Civ Bldgs-Fac Cost	1,687,287	1,550,096	(137,191)	1,550,096	1,550,096
558601 Miscellaneous Expense	52,875	675	(52,200)	675	675
558xxx GRANTS TRANS. OTHER	1,740,162	1,550,771	(189,391)	1,550,771	1,550,771
559xxx RECOVERIES					
559101 Inter-Departmental Recov	(630,271)	(670,271)	(40,000)	(670,271)	(670,271)
559102 Departmental Recoveries	(15,652)	(15,652)	0	(15,652)	(15,652)
559103 Inter-Fund Recoveries	(387,956)	(511,941)	(123,985)	(387,956)	(387,956)
559204 Other External Recoveries	(35,834)	(35,834)	0	(35,834)	(35,834)
559xxx RECOVERIES	(1,069,713)	(1,233,698)	(163,985)	(1,109,713)	(1,109,713)
55xxxx EXPENSES	22,915,795	24,300,507	1,384,712	23,069,429	21,731,352

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 33 Corporate Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
44xxxx REVENUES					
443xxx GOVERNMENT GRANTS					
443215 Fed Grants-Other	57,377	0	(57,377)	0	0
443xxx GOVERNMENT GRANTS	57,377	0	(57,377)	0	0
444xxx REGULATION FEES					
444304 Bylaw Fines	15,000	15,000	0	15,000	15,000
444xxx REGULATION FEES	15,000	15,000	0	15,000	15,000
445xxx SALE OF GOODS & SERV					
445475 Sundry Fees & Services	13,000	13,000	0	13,000	13,000
445502 Agrmnts Rcvbl-Legal,Admin	6,900	6,900	0	6,900	6,900
445503 General Government Charge	600,000	500,000	(100,000)	500,000	500,000
445xxx SALE OF GOODS & SERV	619,900	519,900	(100,000)	519,900	519,900
448xxx OTHER REVENUE					
448101 Tool & Supplies Surcharge	1,000	1,000	0	1,000	1,000
448102 Holiday & Sick Surcharge	2,000	2,000	0	2,000	2,000
448xxx OTHER REVENUE	3,000	3,000	0	3,000	3,000
44xxxx REVENUES	695,277	537,900	(157,377)	537,900	537,900
Mill Rate Support / (Contribution)	22,220,518	23,762,607	1,542,089	22,531,529	21,193,452
VARIANCE PERCENT			6.94 %		

4/19/00

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Company: 01 General Revenue Fund
Department: 33 Corporate Services

	<u>1999 Budget</u>		<u>2000 Estimate</u>		<u>Variance</u>	
	<u>Permanent</u>	<u>Temporary</u>	<u>Permanent</u>	<u>Temporary</u>	<u>Permanent</u>	<u>Temporary</u>
Administration						
01	18.00		18.00		0.00	0.00
Comm Production Services & HR Policy						
22	27.00		19.55		(7.45)	0.00
Equity & Diversity						
33	2.00		2.00		0.00	0.00
Legal Services						
44	23.80		26.80		3.00	0.00
Human Resource Development						
55	23.04		19.80		(3.24)	0.00
Human Resource Services						
56	23.50	5.00	21.50	1.00	(2.00)	(4.00)
Information Technology						
77	61.00	0.00	60.00	0.00	(1.00)	0.00
Information Systems & Development						
78	39.00	4.00	36.00	2.00	(3.00)	(2.00)
Total Budgeted Positions:	217.34	9.00	203.65	3.00	(13.69)	(6.00)

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 61 Refuse Collection

Mission Statement

The Water and Waste Department is committed to provide and continually improve drinking water, wastewater, land drainage and solid waste services to the citizens of Winnipeg. We perform our duties in a fiscally responsible, sustainable and technically efficient manner, which inspires the confidence and trust of citizens.

Services Provided

The Refuse Collection Division provides for the removal of garbage, rubbish and bulky waste from residential, commercial premises and apartment buildings as required under the provisions of the Solid Waste By-Law.

In total this involves servicing entitlements for

- 169,289 single family residential premises
- 2,384 commercial premises
- 92,752 residential premises in 2,128 multifamily units

Strategies and Objectives

The Solid Waste Division is attempting to contain costs within the directives received from senior administration and the Division's three year business plan. To this end, various cost-reduction initiatives have been undertaken in the past year and are reflected in the 2000 budget. These initiatives include:

- Consolidation of the collection of residential wastes by City forces in the south area of the City. This has increased the amount of waste City forces collect, with no corresponding increase in manpower.
- Reduction in the number of Solid Waste Division occupied civic facilities.
- Rationalization of the Solid Waste Division equipment fleet, as well as replacement of aging equipment.
- A review of the pickup locations associated with the contracted collection activities and adjustment of contract payments.

The completion of the User-Pay consultation, along with the detailed ASD business plan for the Division, will result in additional reductions to the tax supported budget in the future.

Budget Highlights

The 2000 budget total expenditures are 2.4% lower than in 1999. An increase of \$478,000 in tipping fees is offset by an aggressive program of consolidating work locations, reviewing the collection contract and rationalization of the equipment fleet. Salaries increase by \$203,000 due to a delay in the redeployment of staff.

Tipping fees are increasing due to a 5.0% increase in volumes and an increase in the internal tipping fee to \$22.50 in 2000 (1999 - \$21.50).

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 61 Refuse Collection

In order to meet the financial target specified by Senior Administration, the Solid Waste Utility is transferring \$586,000 to the Refuse Collection Program in 2000.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund

Department: 61 Refuse Collection

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>15,567,137</u>
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EXPENSES

- Decrease from the review of the collection contract	(586,733)
- Increase in landfill tipping fees	478,000
- Decrease in internal rentals as a result of the rationalization of the equipment fleet	(364,562)
- Net increase in other expenses	222,271
- Decrease in facilities charges	(145,113)
	<u>(396,137)</u>

REVENUES

- Decrease in transfer from the Solid Waste Disposal Utility	(34,000)
	<u>(34,000)</u>

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>15,205,000</u></u>
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Company: 01 General Revenue Fund

Department: 61 Refuse Collection

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	<u>15,205,000</u>
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EXPENSES

- Net decrease in other expenses	(118,000)
- Decrease in Landfill Tipping Fees	(53,000)
	<u>(171,000)</u>

REVENUES

- Decrease in transfer from the Solid Waste Disposal Utility	(113,000)
	<u>(113,000)</u>

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>15,147,000</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 61 Refuse Collection

BUDGET RECONCILIATION - Projection

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u>15,147,000</u>
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EXPENSES

- Net decrease in other expenses	(46,000)
	<u>(46,000)</u>

REVENUES

- Decrease in transfer from the Solid Waste Disposal Utility	(473,000)
	<u>(473,000)</u>

2002 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>15,574,000</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

Company: 01 General Revenue Fund
 Department: 61 Refuse Collection

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
Refuse Collection General Admin.					
610201		384,364	384,364	257,710	264,145
Refuse Collection Contracts					
610301	5,697,014	7,381,199	1,684,185	7,446,170	7,543,079
Refuse Manual Collection					
610302	7,394,776	5,379,013	(2,015,763)	5,243,334	5,224,828
Refuse Collection North Automated					
610401	3,120,347	2,671,424	(448,923)	2,697,786	2,566,948
55xxxx EXPENSES	<u>16,212,137</u>	<u>15,816,000</u>	<u>(396,137)</u>	<u>15,645,000</u>	<u>15,599,000</u>
44xxxx REVENUES					
Refuse Collection General Admin.					
610201	0	586,000	586,000	473,000	0
Refuse Collection Contracts					
610301	463,000	0	(463,000)	0	0
Refuse Manual Collection					
610302	112,000	25,000	(87,000)	25,000	25,000
Refuse Collection North Automated					
610401	70,000	0	(70,000)	0	0
44xxxx REVENUES	<u>645,000</u>	<u>611,000</u>	<u>(34,000)</u>	<u>498,000</u>	<u>25,000</u>
Mill Rate Support / (Contribution)	<u>15,567,137</u>	<u>15,205,000</u>	<u>(362,137)</u>	<u>15,147,000</u>	<u>15,574,000</u>
VARIANCE PERCENT					
			(2.33) %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 61 Refuse Collection

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
551xxx SALARIES & BENEFITS					
551101 Salaries-Permanent	2,305,481	2,191,835	(113,646)	2,239,454	2,285,071
551102 Salaries-Temporary	473,555	573,817	100,262	585,145	595,893
551103 Overtime	170,244	150,000	(20,244)	152,100	154,230
551106 Shift Premium	399	6,300	5,901	6,388	6,477
551107 Acting Pay	12,651	12,800	149	12,979	13,161
551108 Long Service Pay	20,188	20,237	49	20,519	20,807
551190 Vacancy Mgmt Allocated	(163,735)	0	163,735	(175,000)	(250,000)
551201 Civic Pension	180,594	180,901	307	184,796	188,506
55120102 Civic Pension - Man Adj	479	0	(479)	0	
551202 Canada Pension	79,873	92,909	13,036	104,656	116,703
55120202 Canada Pension - Man Adj	209	0	(209)	0	
551205 Group Insurance	13,855	13,827	(28)	14,123	14,401
55120502 Group Insurance - Man Adj	(964)	0	964	0	
551207 Unemployment Insurance	95,906	86,393	(9,513)	82,440	83,813
55120702 Employment Ins - Man Adj	(1,745)	0	1,745	0	
551208 Workers Compensation	137,840	200,000	62,160	200,000	200,000
551215 Dental Plan	41,822	41,691	(131)	41,691	41,691
551217 Vision Care	10,050	9,818	(232)	9,819	9,819
551xxx SALARIES & BENEFITS	3,376,702	3,580,528	203,826	3,479,110	3,480,572
552xxx SERVICES					
552201 Allocated Dept Costs	261,000	253,000	(8,000)	122,000	124,000
552302 Auto Allowance	5,141	14,000	8,859	14,000	14,000
552404 Real Prop Con-Const& Mlce	5,427,875	4,841,142	(586,733)	4,932,087	4,857,796
552505 Other Equipment Servicing	94,375	50,000	(44,375)	55,000	60,000
552601 Print,Bind & Photocopy	10,000	1,000	(9,000)	1,000	1,000
552602 Telephone & Telegram	5,300	11,400	6,100	11,600	11,800
552603 Advertising	10,000	25,000	15,000	25,000	25,000
552606 Drivers' Licenses	325	100	(225)	100	100
552702 Equipment Rental-Internal	2,436,562	2,072,000	(364,562)	2,090,240	2,109,805
552704 Parking Space Rental		2,000	2,000	2,000	2,000
552802 Meal Expense	13,286	25,000	11,714	25,000	25,000
552805 Postage	55,000	0	(55,000)	0	
552812 Landfill Tipping Fees	4,300,000	4,778,000	478,000	4,725,000	4,725,000

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 61 Refuse Collection

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
552xxx SERVICES	12,618,864	12,072,642	(546,222)	12,003,027	11,955,501
553xxx MAT. PARTS SUPPLIES					
553104 Stationery & Office Supp		1,500	1,500	1,500	1,500
553210 Uniforms, Protect & Safety	8,324	10,000	1,676	10,000	10,000
553211 Small Tools Surcharge	45,803	0	(45,803)	0	
553403 Mice-Materials & Supplies	80,926	61,000	(19,926)	61,760	62,575
553xxx MAT. PARTS SUPPLIES	135,053	72,500	(62,553)	73,260	74,075
558xxx GRANTS TRANS. OTHER					
558443 Tsf To Civ Bldgs Fac Cost	235,618	90,505	(145,113)	90,505	90,505
558608 Expenditure Management		(175)	(175)	(902)	(1,653)
558xxx GRANTS TRANS. OTHER	235,618	90,330	(145,288)	89,603	88,852
559xxx RECOVERIES					
559103 Inter-Fund Recoveries	(154,100)	0	154,100	0	
559xxx RECOVERIES	(154,100)	0	154,100	0	0
55xxxx EXPENSES	16,212,137	15,816,000	(396,137)	15,645,000	15,599,000
44xxxx REVENUES					
445xxx SALE OF GOODS & SERV					
445463 Bulk Waste Pick Up	25,000	25,000	0	25,000	25,000
445xxx SALE OF GOODS & SERV	25,000	25,000	0	25,000	25,000
447xxx TRANSFERS					
447112 Trans From Sld Waste Disp	620,000	586,000	(34,000)	473,000	0
447xxx TRANSFERS	620,000	586,000	(34,000)	473,000	0
44xxxx REVENUES	645,000	611,000	(34,000)	498,000	25,000

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 61 Refuse Collection

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
Mill Rate Support / (Contribution)	15,567,137	15,205,000	(362,137)	15,147,000	15,574,000
VARIANCE PERCENT			(2.33) %		

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Staff Summary

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Company: 01 General Revenue Fund
Department: 61 Refuse Collection

1999 Budget		2000 Estimate		Variance	
Permanent	Temporary	Permanent	Temporary	Permanent	Temporary

Refuse Collection General Admin.

610201			1.90		1.90	0.00
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Refuse Collection Contracts

610301	3.16	1.90	2.00		(1.16)	(1.90)
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Refuse Manual Collection

610302	56.85	9.21	46.92	17.77	(9.93)	8.56
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Refuse Collection North

Automated	8.50	2.91	10.72		2.22	(2.91)
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610401

Total Budgeted Positions:

68.51	14.02	61.54	17.77	(6.97)	3.75
=====	=====	=====	=====	=====	=====

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 62 Community Services

Mission Statement

To enhance quality of life through:

- * Protecting the public health, safety and environment*
- * Providing for the diverse cultural, recreational, knowledge pursuit and information needs of the citizens of Winnipeg and*
- * Providing integrated and neighbourhood-based community services*

The Community Services Department was reorganized in 1997 as a result of the recommendations contained in the Corporate Review provided by George Cuff and Associates. Community Services was recreated as an amalgam of the former Community Services Department, the Library Department and major components of the Parks and Recreation Department. As such, the new Community Services Department provides a diverse and integrated portfolio of public services **'working together to build strong communities'**.

The foundation for this integrated service delivery system has been the establishment of the Community Resource Area model. The Community Resource Area Model is a community-based service that strengthens neighbourhoods by building personal and community capacity through public participation, innovative partnerships and leadership development. Within the framework of logical neighbourhood characterization boundaries, seven community areas have been identified. Within each, a Community Resource Coordinator facilitates the provision of integrated and responsive community services. In this initial implementation year, the Community Resource Coordinators and the Aboriginal Community Resource Coordinator have formed valuable inter-sectoral working relationships and facilitated meaningful citizen participation processes.

Services Provided

Library Services:

- * Library Material Use
- * Children and Youth Library Use
- * Library Information and Reference
- * Library Outreach
- * French Library Services
- * Library Facilities and Equipment Use

Community Resource, Protection and Safety Services :

- * Building Community Capacity
- * Environmental Health Services
- * Disaster Relief
- * Insect Control
- * Crisis Support and Social Development
- * Job Placement
- * Abandoned Bicycle Recovery
- * Trade Licensing
- * Taxation of Home Based Business
- * Regulating Charitable Organizations

Community Development and Recreation Services:

- * Aquatics Services
- * Children and Youth Recreation
- * Recreation Services

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 62 Community Services

- * Community Recreation Development
- * Community Centres and Facility Development

Cultural Amenities and Services:

- * Zoo Exhibition
- * Conservatory, Public Gardens and City Beautification
- * Access to and Protection of Natural Area Environment
- * Cemetery Burial and Perpetual Maintenance
- * Operating Golf Courses

Internal Services:

- * Information Technology and Systems
- * Finance and Human Resource Services
- * Strategic and Support Services

Strategies and Objectives

The Community Services Department developed a budget strategy consistent with the overall direction and objectives identified through a comprehensive business planning initiative. Several processes involving various staff levels were established toward this effort, such as the defining of our public services, the prioritization of core and non-core services and the determination of performance metrics. The major strategic directions involve the promotion of financial and operational accountability and the provision of efficient and relevant community services. Major strategies identified for the year 2000 include efforts to:

- * Refine long term financial and service management plans
- * Refine financial and management systems for financial accountability and performance
- * Strengthen the controllership model
- * Strengthen systems of determining neighbourhood needs and enhancing community capacity.

Substrategies involve:

- * Continuing to strengthen community resource area model of service delivery
- * Development of neighbourhood data profiles
- * Working together to strengthen neighbourhood capacity in high need areas, and with the urban Aboriginal community.
- * Explore opportunities for consolidation and integration of facilities and services
- * Manage for a more diverse and representative workforce
- * Develop innovative approaches and positive alternatives for children and youth
- * Collaborate with other civic departments to effect the intent of the Winnipeg Housing Policy

Budget Highlights

Major Highlights:

- * Completion of seamless transfer of Public Health Nursing Managed services to the Winnipeg Community and Long Term Care Authority
- * Transfer of Medical Health Officers and population health function to the Province of Manitoba
- * Establishment of Public Aid / Social Support functions within Community Services (following transfer of Social

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 62 Community Services

Services to the Province of Manitoba)

- * Increased participation rates in recreation programming
- * Administrative efficiencies in Library Services
- * Implementation of new golf course fee structure based on Departmental Golf Course Feasibility Study
- * Implementation of new 5 year License Schedule for 81 Designated Trades resulting in significant increase in annual revenue
- * Increased enforcement and collection of License in Lieu of Business Tax resulting in increased revenue.

Detailed Highlights:

The proposed 2000 Mill Rate Support of \$55,909,790 reflects a decrease of \$2,834,458 or 4.8% from the 1999 Adopted Mill Rate Support of \$58,744,248. This is due to a \$2,764,435 decrease (3.6%) in expenses and a \$70,023 increase in revenues (0.4%).

The preliminary budget for expenditures decreased from \$77,838,864 in the 1999 Adopted Budget to \$75,074,429 in the 2000 proposed budget. The decrease of \$2,764,435 is primarily related to:

- * Expenditure reduction of \$4,545,424 related to the transfer of Public Health Nursing Managed Services to the Winnipeg Community and Long Term Health Authority (WCA).
- * Expenditure reduction of \$247,899 related to the transfer of Population Health to the Province.
- * Reallocation of \$1,114,224 in facilities maintenance from Public Works.

Offset by expenditure increases of;

- * \$1,137,894 related to the establishment of Social Services/Disaster response following the transfer of Social Services to the Province of Manitoba.
- * \$2,005,218 primarily related to salary and benefit increases (total base salaries of \$32,155,425) related to COLA/merit, employee benefits.
- * Realignment of operational resources to front line service delivery offset by vacancy management and proposed administrative efficiencies.
- * Increases in Facility maintenance charges from Public Works (\$752,058).
- * Increases of Debt and Finance charges (\$364,837).
- * Increases in Civic Accommodation charges (\$544,122).

The 2000 Estimate projected revenues of \$19,164,639, a \$70,023 increase from \$19,094,616 from the 1999 adopted budget. The net increase is primarily due to increases in;

- * Aquatics and Recreation program fees of \$333,122
- * License fees for designated trade of \$298,137
- * License in Lieu of Business Tax of \$200,000

offset by reductions in;

- * Elimination of Community Health Centres & Dental Services revenues of \$651,145
- * Non recurring recovery in 1999 for equipment and assets from the transfer of Public Health Nursing to WCA of \$260,000.

The proposed 2001 Mill Rate Support of \$55,399,200 reflects a decrease of \$510,590 or 0.9% when compared to the 2000 Estimated Mill Rate Support of \$55,909,790. This is due to a \$407,529 increase (0.5%) in expenses and a \$918,119 increase in revenues (4.8%).

The preliminary budget for expenditures increase from \$75,074,429 in the 2000 proposed Budget to \$75,481,958 in the 2001 proposed budget. The increase of \$407,529 is primarily related to:

Increases of \$671,676 is primarily related to salary and benefit increases (total base salaries of \$32,819,802) related to;

- * COLA/merit
- * Employee benefits
- * Realignment of operational resources to front line service delivery offset by vacancy management and proposed administrative efficiencies.

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Company: 01 General Revenue Fund

Department: 62 Community Services

Additionally there was a decrease in;

- * Recoveries from Public Works of \$252,000 for facilities maintenance
- * Decrease in Debt and Finance of \$348,602

The 2001 projected revenues of \$20,082,758 represents an increase of \$918,119 over the 2000 projected budget.

The net increase is primarily due to increases in;

- * Aquatics and Recreation program fees of \$186,027
- * License fees for designated trade of \$201,892
- * License in Lieu of Business Tax of \$200,000.

The proposed 2002 Mill Rate Support of \$54,463,395 reflects a decrease of \$935,805 or 1.7% from the 2001 Proposed Mill Rate Support of \$55,399,200. This is due to a \$1,028,422 increase (1.3%) in expenses and a \$1,964,227 increase in revenues (9.8 %).

The preliminary budget for expenditures increased from \$75,481,958 in the 2001 Budget to \$76,510,380 in the 2002 proposed budget. The increase of \$1,028,422 is primarily related to increases of;

- * Salary and benefits of \$876,374 (total base salaries of \$33,532,527) related to COLA/merit, employee benefits, and the realignment of operational resources to front line service delivery offset by vacancy management and proposed administrative efficiencies.
- * Debt and Finance charges of \$154,977.

The 2002 proposed projected revenues of \$22,046,985 represent an increase of \$1,964,227 over the 2001 budget. Net increase is primarily due to increases in;

- * Aquatics and Recreation program fees of \$134,890
- * License fees for designated trade of \$124,271
- * License in Lieu of Business Tax of \$400,000.
- * Cemetery fees of \$646,177, resulting from proposed alternative service delivery implementation.
- * Golf Course green fees of \$143,576.

Please see divisional budget papers for specific details:

- 0 Community Development and Recreation Services Division
- 1 Library Services
- 2 Environmental Health, Safety & Protection Services Division
- 3 Cultural Amenities and Services Division
- 4 Finance and Human Resource Services Division
- 5 Information Systems and Technology Division
- 6 Strategic and Support Services Division

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 62 Community Services

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>58,744,248</u>
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EXPENSES

- Reduction for transfer of Public Health Nursing to WCA	(4,545,424)
- Increase to establish the Social Services/Disaster response	1,137,894
- Increase in salary & benefits offset by vacancy management	576,576
- Reduction in facility maintenance from Public Works	(516,365)
- Miscellaneous increase in various non-salary accounts	369,790
- Increase in debt and finance	364,837
- Increase in recovery for Animal Services SOA	(357,354)
- Increase in civic accommodation	331,610
- Reduction for the transfer of Population Health to Province	(247,899)
- Increase transfer to Golf Course reserve	121,900
	<u>(2,764,435)</u>

REVENUES

- Reduction for the transfer to WCA	(651,145)
- Net increase for various accounts	509,194
- Reduction due to Animal Services SOA	(450,900)
- Increase in Aquatics and Recreation Registrants	329,227
- Increase in license fees for designated trades	298,637
- Reduction from transfer of assets to WCA	(260,000)
- Increase in License in Lieu of Business Tax	200,000
- Increase in golf green fees	95,010
	<u>70,023</u>

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>55,909,790</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 62 Community Services

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	55,909,790
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EXPENSES

· Increase in salary and benefits	671,676
· Decrease in debt and finance	(348,602)
· Reduction in recoveries from Public Works	252,000
· Decrease in office equipment	(61,200)
· Decrease in auto allowance	(55,256)
· Decrease in materials, supplies and rentals	(51,089)
	<hr/>
	407,529
	<hr/>

REVENUES

· Increase in license fees for designated trades	201,892
· Increase in License in Lieu of Business Tax	200,000
· Increase in Aquatic and Recreation Program Participation	186,027
· Net increase for various accounts	136,144
· Increase in golf green fees	76,704
· Increase in Library grant	62,960
· Increase in arena fees	54,392
	<hr/>
	918,119
	<hr/>

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	55,399,200
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 62 Community Services

BUDGET RECONCILIATION - Projection

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u>55,399,200</u>
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EXPENSES

- Increase in salary and benefits	876,374
- Increase in debt and finance	154,977
- Miscellaneous decreases in various accounts	(2,929)
	<u>1,028,422</u>

REVENUES

- Increase in Cemetery fees	646,177
- Increase in License in Lieu of Business Tax	400,000
- Increase in rental equipment and miscellaneous	183,513
- Net increase for various accounts	169,541
- Increase in golf course green fees	143,576
- Increase in Aquatic and Recreation Program Participation	134,890
- Increase in license fees for designated trades	124,271
- Increase in arena & concession revenue	99,696
- Increase in Zoo revenue	62,563
	<u>1,964,227</u>

2002 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>54,463,395</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

Total Summary and Comparison

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Company: 01 General Revenue Fund
Department: 62 Community Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
Community Development, Recreation & 0	34,439,951	33,296,219	(1,143,732)	33,300,484	33,875,985
Library Services 1	19,809,462	19,829,947	20,485	19,997,680	20,255,728
Community Resource, Protection & Safe 2	10,972,744	8,221,555	(2,751,189)	8,312,647	8,353,664
Cultural Amenities & Services 3	7,066,424	8,171,722	1,105,298	8,370,206	8,495,105
Finance & Human Resource Services 4	2,652,168	2,551,751	(100,417)	2,554,882	2,606,026
Information Systems & Technology 5	1,297,187	1,306,281	9,094	1,217,646	1,152,134
Strategic & Support Services 6	1,600,928	1,696,954	96,026	1,728,413	1,771,738
55xxxx EXPENSES	77,838,864	75,074,429	(2,764,435)	75,481,958	76,510,380
44xxxx REVENUES					
Community Development, Recreation & 0	8,641,859	8,942,435	300,576	9,211,260	9,504,952
Library Services 1	2,731,118	2,732,218	1,100	2,785,178	2,839,091
Community Resource, Protection & Safe 2	3,153,860	3,001,852	(152,008)	3,462,832	4,017,653
Cultural Amenities & Services 3	4,231,367	4,357,722	126,355	4,436,701	5,417,102
Finance & Human Resource Services 4	273,300	13,300	(260,000)	13,539	13,783

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

Company: 01 General Revenue Fund
 Department: 62 Community Services

<u>Number / Name</u>	<u>1999 Adopted</u>	<u>2000 Adopted</u>	<u>Variance Amount</u>	<u>2001 Projection (from 2000)</u>	<u>2002 Projection (from 2000)</u>
Information Systems & Technology					
5	0	30,000	30,000	35,000	65,000
Strategic & Support Services					
6	63,112	87,112	24,000	138,248	189,404
44xxxx REVENUES	<u>19,094,616</u>	<u>19,164,639</u>	<u>70,023</u>	<u>20,082,758</u>	<u>22,046,985</u>
Mill Rate Support / (Contribution)	<u>58,744,248</u>	<u>55,909,790</u>	<u>(2,834,458)</u>	<u>55,399,200</u>	<u>54,463,395</u>
VARIANCE PERCENT			(4.83) %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 62 Community Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
551xxx SALARIES & BENEFITS					
551101 Salaries-Permanent	24,064,791	21,092,640	(2,972,151)	21,509,582	22,015,808
551102 Salaries-Temporary	11,155,633	11,062,785	(92,848)	11,318,948	11,603,913
551103 Overtime	124,722	69,633	(55,089)	68,846	63,611
551106 Shift Premium	227,795	234,093	6,298	225,880	224,847
551107 Acting Pay	29,502	28,937	(565)	28,987	28,796
551108 Long Service Pay	130,925	115,950	(14,975)	115,980	115,364
551114 Technology Retention Adj	95,000	0	(95,000)	0	
551187 Furlough - Permanent	(2,000)	(2,100)	(100)	(2,100)	(925)
551188 Furlough - Temporary	(1,850)	(2,380)	(730)	(2,400)	(2,475)
551189 Wage Adjustment		(199,736)	(199,736)	(320,073)	(387,466)
551190 Vacancy Mgmt Allocated	(901,709)	(501,102)	400,607	(513,038)	(542,835)
551201 Civic Pension	2,316,638	2,115,274	(201,364)	2,160,768	2,213,760
55120102 Civic Pension - Man Adj	1,387	0	(1,387)	0	
551202 Canada Pension	943,766	918,076	(25,690)	1,032,100	1,155,767
55120202 Canada Pension - Man Adj	(2,345)	(1,608)	737	0	0
551205 Group Insurance	175,857	160,586	(15,271)	163,932	167,872
55120502 Group Insurance - Man Adj	(12,893)	(7,031)	5,862	(278)	(282)
551207 Unemployment Insurance	1,137,555	959,035	(178,520)	911,256	926,798
55120702 Employment Ins - Man Adj	(24,251)	(13,863)	10,388	(713)	(822)
551208 Workers Compensation	423,745	280,764	(142,981)	283,952	270,009
55120801 Payroll Costs	4,200	4,500	300	4,500	4,565
55120803 Rehabilitation Employment	3,800	3,900	100	3,900	3,955
551215 Dental Plan	523,720	513,057	(10,663)	513,057	518,510
551217 Vision Care	64,410	65,410	1,000	65,410	66,100
551xxx SALARIES & BENEFITS	40,478,598	36,896,820	(3,581,778)	37,568,496	38,444,870
552xxx SERVICES					
552101 Profes & Consult Services	947,386	302,478	(644,908)	359,548	361,325
552102 Special Serv-Non-Profess	1,420,329	1,970,907	550,578	1,949,251	1,965,991
552103 Janitorial Services		14,049	14,049	14,049	14,251
552104 Freight & Messenger Serv	127,227	94,627	(32,600)	94,627	94,773
552201 Allocated Dept Costs	240,849	258,989	18,140	258,989	261,173
552301 Transportation	2,546	12,296	9,750	12,346	12,399
552302 Auto Allowance	879,984	708,760	(171,224)	653,504	663,844

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 62 Community Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
552401 Heat-Gas,Oil,Steam & Elec	184,276	182,686	(1,590)	182,686	185,314
552402 Light And Power	90,184	82,102	(8,082)	82,252	83,393
552403 Water	211,324	213,364	2,040	213,364	216,399
552404 Real Prop Con-Const& Mtce	11,650	173,477	161,827	154,849	158,632
552501 Office Equipment Mtce	342,794	350,362	7,568	330,362	340,995
552502 Vehicle Maintenance	18,000	20,200	2,200	20,200	20,536
55250202 Safety Inspections		1,500	1,500	1,500	1,522
552503 Cleaning And Laundry	10,691	8,096	(2,595)	8,096	8,210
552505 Other Equipment Servicing	9,400	12,300	2,900	8,300	10,361
552601 Print,Bind & Photocopy	387,336	386,289	(1,047)	386,489	390,504
552602 Telephone & Telegram	356,491	372,818	16,327	386,675	386,400
55260202 Telephone-Cellular	10,686	20,233	9,547	21,465	21,617
55260203 Telephone Alarm Systems		1,720	1,720	1,720	1,798
552603 Advertising	135,403	110,937	(24,466)	111,937	113,528
552605 Insurance & Licenses-Auto	22,070	12,850	(9,220)	12,850	13,035
552606 Drivers' Licenses	470	470	0	470	477
552607 Certs,Permits,Licenses	142,905	142,625	(280)	142,625	144,667
552609 Aircraft Hire	258,435	258,435	0	258,435	262,148
552610 Liens,Registrations,Etc.	8,300	8,417	117	8,417	8,417
552701 Rentals	1,315,047	652,786	(662,261)	617,838	612,384
552702 Equipment Rental-Internal	143,055	384,018	240,963	384,018	385,203
552703 Equipment Rental-External	88,780	71,960	(16,820)	71,960	72,928
552704 Parking Space Rental	10,506	9,656	(850)	9,596	9,627
552706 Demurrage Charges	175	175	0	175	177
552802 Meal Expense	7,908	6,468	(1,440)	6,468	6,559
552803 Luncheons & Receptions	4,230	4,230	0	4,230	4,245
552804 Membership Fees	23,911	28,336	4,425	28,436	28,677
552805 Postage	148,713	140,414	(8,299)	140,914	148,206
552808 Training/Workshops/Tuitn	114,774	122,718	7,944	122,718	123,342
552809 Conferences	4,600	4,600	0	4,600	4,666
55280901 Conferences Involv Travel		2,000	2,000	2,000	2,000
552811 Agency Fees & Commissions	7,380	7,300	(80)	7,400	7,400
552812 Landfill Tipping Fees	16,939	18,439	1,500	18,439	18,775
552813 Nat Organiz & Panel Part	4,820	2,820	(2,000)	2,820	2,820
552814 Professional Development	7,320	7,324	4	7,801	7,570
552817 Medical-Dental Services	261,300		(261,300)		
552xxx SERVICES	7,978,194	7,184,231	(793,963)	7,104,419	7,176,288
553xxx MAT. PARTS SUPPLIES					
553101 Atlases And Maps	2,100	5,100	3,000	7,100	9,101

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 62 Community Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
553103 Photographic Supplies	4,770	5,370	600	5,370	5,443
553104 Stationery & Office Supp	337,493	319,202	(18,291)	312,979	300,093
553105 Periodicals & Subscripts	19,976	16,401	(3,575)	16,401	16,549
553201 Med,Dental,Opt & Lab Supp	116,188	11,688	(104,500)	11,688	11,857
553202 Educational Supplies	6,500	8,200	1,700	8,365	8,431
553203 Animal Food And Supplies	167,860	181,209	13,349	232,155	231,304
553206 Rec Supplies & Materials	262,158	285,539	23,381	285,539	288,699
553207 Cleaning Supplies	27,423	25,053	(2,370)	25,053	25,437
553208 Other Op Supp & Materials	165,196	159,226	(5,970)	154,251	157,894
553209 Small Tools	4,530	4,660	130	4,660	4,731
553210 Uniforms,Protect & Safety	65,313	53,474	(11,839)	53,474	54,107
553301 Motive Fuels & Lubricants	75,565	81,634	6,069	81,634	82,818
553302 Chemicals	249,713	249,713	0	250,213	253,808
553304 Compressed Gases	150	150	0	150	152
553403 Mice-Materials & Supplies	436,876	260,834	(176,042)	240,834	244,109
553501 Automotive Parts	21,100	21,600	500	21,600	21,910
553503 Other Parts & Accessories	61,170	62,710	1,540	62,710	63,651
553601 Purchases For Resale	90,180	93,180	3,000	93,180	93,441
55360335 Miscellaneous		300	300	300	300
553xxx MAT. PARTS SUPPLIES	2,114,261	1,845,243	(269,018)	1,867,656	1,873,835
554xxx ASSETS - PUR. ETC.					
554102 Elec.Light & Com Equip	1,000	0	(1,000)	0	0
554103 Office Equipment	60,948	65,148	4,200	65,240	60,617
554104 Other Equipment	184,516	172,766	(11,750)	111,566	96,381
554201 Office Furniture	7,000	3,000	(4,000)	3,000	3,000
554202 Books	2,328,182	2,325,354	(2,828)	2,275,354	2,275,381
554xxx ASSETS - PUR. ETC.	2,581,646	2,566,268	(15,378)	2,455,160	2,435,379
557xxx DEBT & FINANCE CHARG					
557101 Debenture Debt - Interest	382,117	365,234	(16,883)	343,582	315,990
557102 Debenture Debt -Principal	184,214	181,519	(2,695)	191,977	193,835
557103 General Reserve Interest	384,454	393,569	9,115	291,517	327,504
557104 General Reserve Principal	259,082	603,880	344,798	439,322	584,303
557202 Depreciation	162,836	36,386	(126,450)	36,386	36,909
557203 Amortization	42,055	46,261	4,206	0	0
557306 Provision For Bad Debts	17,000	16,000	(1,000)	16,000	16,230

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 62 Community Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
557307 Debenture Issue Expense	19,324	27,680	8,356	3,143	2,133
557309 Credit Card Commission	48,628	49,470	842	49,470	50,174
557xxx DEBT & FINANCE CHARG	1,499,710	1,719,999	220,289	1,371,397	1,527,078
558xxx GRANTS TRANS. OTHER					
558101 Grants	4,467,828	5,752,828	1,285,000	5,807,828	5,904,781
558201 Claims	13,322	13,322	0	13,322	13,513
558301 Municipal Tax		14,000	14,000	14,000	14,000
558421 Tran To Perpetual Mtc Res	80,000	85,000	5,000	85,000	86,220
558432 Tran To Computer Reserve	50,000	90,000	40,000	50,000	0
558433 Transfer To Library Res.	717,000	736,000	19,000	726,000	726,000
558434 Tsl To Golf Course Res	112,600	234,500	121,900	234,500	237,880
558442 Transfer To Reserve	35,202	35,582	380	35,887	36,009
558443 Tsl To Civ Bldgs-Fac Cost	6,487,574	6,819,184	331,610	6,819,184	6,843,096
558449 Tsl To Public Works Fund	12,644,570	12,128,205	(516,365)	12,128,205	12,128,205
558450 Trans To Pub Works/Bld Mt		28,350	28,350	28,350	28,350
558601 Miscellaneous Expense	184	451,084	450,900	504,086	507,681
558608 Expenditure Management	(163,725)	(213,723)	(49,998)	(279,628)	(322,157)
558xxx GRANTS TRANS. OTHER	24,444,555	26,174,332	1,729,777	26,166,734	26,203,578
559xxx RECOVERIES					
559101 Inter-Departmental Recov	(5,000)	(151,568)	(146,568)	(151,730)	(151,802)
559102 Departmental Recoveries	(204,000)	(204,000)	0	(204,000)	(206,931)
559103 Inter-Fund Recoveries	(630,000)	(835,000)	(205,000)	(583,000)	(678,000)
559202 Provincial Recoveries	(336,620)		336,620		
559204 Other External Recoveries	(82,480)	(121,896)	(39,416)	(113,174)	(113,915)
559xxx RECOVERIES	(1,258,100)	(1,312,464)	(54,364)	(1,051,904)	(1,150,648)
55xxxx EXPENSES	77,838,864	75,074,429	(2,764,435)	75,481,958	76,510,380
44xxxx REVENUES					
441xxx TAXATION					
441302 Licenses In Lieu Bus Tax	400,000	600,000	200,000	800,000	1,200,000

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 62 Community Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
441xxx TAXATION	400,000	600,000	200,000	800,000	1,200,000
443xxx GOVERNMENT GRANTS					
443103 Provincial Health Grant	525,000	0	(525,000)	0	0
443105 Prov Libraries Grant	1,910,118	1,844,718	(65,400)	1,907,678	1,910,118
443127 Prov Grants-Other	4,000	43,500	39,500	44,000	54,000
443215 Fed Grants-Other	5,000	5,000	0	5,000	5,000
443xxx GOVERNMENT GRANTS	2,444,118	1,893,218	(550,900)	1,956,678	1,969,118
444xxx REGULATION FEES					
444125 Pound Fees	45,000	0	(45,000)	0	0
444140 Traveller - Clinic Fees	126,145	0	(126,145)	0	0
444142 Non-Resident Memberships	43,000	60,000	17,000	60,000	60,000
444145 Plan Review Fee	3,500	3,500	0	3,500	3,500
444201 General License	1,500,000	1,768,637	268,637	1,970,529	2,094,800
444202 Dog License	400,000	0	(400,000)	0	0
444207 Lotteries License	13,000	43,000	30,000	43,000	43,000
444305 Library Fines	570,000	570,000	0	570,000	570,000
444401 Late Payment Charges	8,000	8,000	0	8,099	8,232
444402 N S F Cheque Charge	2,650	2,500	(150)	2,590	2,649
444405 Lost & Damaged Items	41,000	41,000	0	41,000	41,000
444406 Non Pick Up Of Holds	5,000	5,000	0	5,000	5,000
444xxx REGULATION FEES	2,757,295	2,501,637	(255,658)	2,703,718	2,828,181
445xxx SALE OF GOODS & SERV					
445112 Surrendered Animals	150	0	(150)	0	0
445113 Retail Sales	1,000	0	(1,000)	0	0
445114 Trap Set-Up	100	0	(100)	0	0
445201 Rental-Fixed Assets	14,175	31,359	17,184	31,693	32,003
445211 Rental-Equipment	149,000	128,900	(20,100)	157,500	254,570
445217 Rental-Miscellaneous	0	1,000	1,000	29,500	116,013
445220 Rental-Rooms	28,438	22,348	(6,090)	22,348	22,642
445305 Sale Of Sur Mat & Equip	260,000	0	(260,000)	0	0
445306 Sale Of Bicycles	65,000	65,000	0	66,500	68,000
445307 Sale Of Merchandise	144,925	153,925	9,000	153,925	155,788
445319 Sale Of Animals	4,500	0	(4,500)	0	0

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 62 Community Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
445324 Document Fees	8,000	8,000	0	8,000	8,000
445329 Arena Rink Board Advertis	7,700	7,700	0	7,700	7,801
445330 Leisure Guide Advertising	60,000	60,000	0	61,080	62,179
445409 Cemetery Fees-Brookside	633,700	652,700	19,000	664,255	1,060,688
445410 Cemetery Fees-St.Vital	123,700	134,200	10,500	136,425	258,764
445411 Cemetery Fees-Transcona	124,700	134,200	9,500	136,425	263,830
445412 Golf Green Fees	2,120,000	2,215,010	95,010	2,291,714	2,435,290
445415 Program Registration Fee	3,885,590	4,078,497	192,907	4,220,642	4,282,609
445423 Indoor Pool Services	1,820,174	1,962,549	142,375	1,987,726	2,046,382
445424 Outdoor Pool Services	95,280	95,280	0	95,280	96,534
445425 Arenas & Indoor Rinks Ser	2,290,416	2,286,506	(3,910)	2,340,898	2,402,496
445444 Concessions-General	545,469	475,791	(69,678)	479,856	517,954
445449 Conc-Vermillion Rd	2,500	0	(2,500)	0	0
445450 Central File Property Src	3,500	3,500	0	3,500	3,500
445456 Food Handler Certificate	60,000	60,000	0	60,000	60,000
445458 Printing Serv-Prod Mater	1,500	3,500	2,000	3,500	3,500
445460 Zoo Admission	605,000	605,000	0	562,437	625,000
445461 Pool Course Certificate	2,000	0	(2,000)	0	0
445464 Video Surcharge	100,000	150,000	50,000	150,000	201,473
445474 Ski Trail Fees	7,000	7,500	500	7,500	7,600
445475 Sundry Fees & Services	86,674	116,122	29,448	116,362	112,224
445477 Volume Discount Passes	57,870	150,270	92,400	168,975	182,016
445481 Fax Fees	1,000	1,000	0	1,000	1,000
445482 Sales Discounts	2,500	2,500	0	2,500	2,533
445508 Administration Charges	104,367	5,912	(98,455)	6,018	6,127
445510 Lost Card Replacement Fee	16,500	16,500	0	16,500	16,500
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445xxx SALE OF GOODS & SERV	13,432,428	13,634,769	202,341	13,989,759	15,313,016
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448xxx OTHER REVENUE					
448103 Misc Department Revenue	40,775	515,015	474,240	622,603	726,670
448126 Photocopy Revenue	20,000	20,000	0	10,000	10,000
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448xxx OTHER REVENUE	60,775	535,015	474,240	632,603	736,670
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44xxxx REVENUES	19,094,616	19,164,639	70,023	20,082,758	22,046,985
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Mill Rate Support / (Contribution)	58,744,248	55,909,790	(2,834,458)	55,399,200	54,463,395
VARIANCE PERCENT	=====	=====	=====	=====	=====

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THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 62 Community Services

<u>Number / Name</u>	<u>1999 Adopted</u>	<u>2000 Adopted</u>	<u>Variance Amount</u> (4.83) %	<u>2001 Projection (from 2000)</u>	<u>2002 Projection (from 2000)</u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Staff Summary

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Company: 01 General Revenue Fund
Department: 62 Community Services

	1999 Budget		2000 Estimate		Variance	
	Permanent	Temporary	Permanent	Temporary	Permanent	Temporary
Community Development, Recreation & Sup.	109.00	226.31	109.11	236.45	0.11	10.14
0						
Library Services	169.00	101.29	171.00	97.21	2.00	(4.08)
1						
Community Resource, Protection & Safety	167.17	19.99	79.53	17.93	(87.64)	(2.06)
2						
Cultural Amenities & Services	85.00	53.69	86.07	55.50	1.07	1.81
3						
Finance & Human Resource Services	36.90	2.60	37.01	2.60	0.11	0.00
4						
Information Systems & Technology	17.00	2.00	18.00	0.80	1.00	(1.20)
5						
Strategic & Support Services	25.16	0.49	26.00		0.84	(0.49)
6						

Total Budgeted Positions:	<u>609.23</u>	<u>406.37</u>	<u>526.72</u>	<u>410.49</u>	<u>(82.51)</u>	<u>4.12</u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 0 Community Development, Recreation & Sup.

Services Provided

Using the Management Reference Model (MRM) for Government Services as a tool, the services provided in this Division are:

Community Centre Granting and Support:

A public service offered to organizations (community and neighbourhood centres) that provides funding for projects that meet defined criteria or service targets, and assistance in acquiring organizational knowledge/skills or financial/physical/human resources toward the provision of recreational services.

Aquatics Instruction:

A public service that provides water safety education and aquatic instruction to program registrants of all ages and abilities.

Targeted Recreational Leadership Development:

A public service to individuals and organizations that provides recreation leadership training opportunities to enhance the ability to provide recreation services.

Targeted Recreation Services:

A set of public services recognizing the unique needs of target groups (seniors, special needs, Aboriginal, French, multicultural and arts) that provides education, instruction, and community participation opportunities in a wide range of recreation activities.

Sport, Fitness and Wellness Instruction:

A set of public services that provides education and instruction to program registrants of all ages and abilities in sport, fitness, and wellness categories.

Recreation Facilities Development and Access Facilitation:

A public service offered to community organizations either developing recreation facilities or seeking regular access to existing facilities that provides advice and assistance in regard to funding approvals, construction, and operation of the facilities; and negotiates access agreements with external parties.

Children and Youth Recreation Programming and Services:

A set of public services offered to children and youth that provides education and instruction in a wide range of recreation activities, and provides guiding (referral) services in safe recreation activities and facilities.

Recreation Facility and Equipment Rental:

A public service that provides reserved access to indoor and outdoor pools, recreation centres, leisure centres, cultural centres, equipment and other community leisure facilities.

Casual Recreation Facility Use:

A public service offered to individuals and organizations seeking casual access to indoor and outdoor pools, arenas, fitness facilities and specified leisure and cultural centre rooms during public hours.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 0 Community Development, Recreation & Sup.

Recreational Accessory Sales:

A public service that provides recreation-related goods and materials for purchase.

Strategies and Objectives

The Community Development and Recreation Services Division's budget strategy for the years 2000 - 2002 focuses on the following themes as outlined in the Business Plan: contributes to the sustainability of neighbourhoods; addresses high need populations; enhances capacity for self - sufficiency through life skills and leadership skills; provides positive alternatives for children and youth as a preventative force against illicit activities and action against arson; enhances revenues strategies as a result of a larger demographic base served; strengthens program and service partnerships through collaborative efforts; contributes to health and wellness through active living programs; maximizes administrative and facility efficiencies.

Budget Highlights

The budget reflects the strategies of community development through innovative and responsive programs, services and leadership initiatives. Citizens will benefit from year-round accessible and affordable recreation programs and services. Partnerships and community consultation will strengthen community capabilities to deliver recreation services.

Aquatic Services Branch:

Through key strategic partnerships maximize the operation of 13 indoor and 11 outdoor pools in the provision of:

- * 11,103 aquatic classes for 63,050 participants
- * 1,479,639 indoor public swims
- * 91,157 outdoor public swims
- * 8,569 rentals of aquatic facilities.

The budget reflects innovative revenue increases through an enlarged demographic base, plus corporate volume increases.

Community Centres/Neighbourhood Facilities:

The budget reflects the objectives of maximizing the operation of community centres and joint-use facilities to ensure accessible and affordable access for the purpose of operating community and department programs.

The budget is increased to offset expanded community centres (as approved by Council) and increases to utility costs.

Recreation Services/Special Events Branch:

In collaboration with partners provided registered and casual programs and services in 30 leisure/recreation centres for over 9,750 participants; 12,673 public skaters; 93,188 participants in active living programs as well as 630 rentals by community groups.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 0 Community Development, Recreation & Sup.

The budget reflects the requirement to recover fee waivers from the Province of Manitoba as well as increase revenue through innovative corporate campaigns.

Community Development and Recreation Initiatives Branch:

The budget reflects programs and services which are in high need areas as determined in partnership with key stakeholders along with community input.

The Branch operates leadership training opportunities for over 500 participants; collaborates with 3 neighbourhood/community projects, 3 youth centre partnerships; 12 Adapted Service Agencies; 16 Seniors Organizations; 9 Francophone Agencies and 6 Ethnic Organizations. Key strategies include: utilization of other grant sources supporting children and youth services; relocation of programs to reduce rental costs; and reimbursement of fee waivers from the Province of Manitoba.

Facility Maintenance Branch:

This Branch's budget reflects the Department's requirement through provision of custodial and facility maintenance; utility expenditures; fleet operations; stores expenditures. These expenditures are based on a "charge back" system from Public Works in collaboration with Community Services Department through 10 year Facility Preventative Plans and working agreements. The second component reflects the office accommodation costs assigned by the Property & Development Department.

Division Administration:

The Division's Administrative Branch reflects a decrease in permanent and temporary clerical support positions. All centralized expenditures are reflected in this Branch, which in turn supports the five Branch operations.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

319

Company: 01 General Revenue Fund

Department: 62 Community Services

Division: 0 Community Development, Recreation & Sup.

	1998	1999	2000	2001	2002
	<u>Achievement</u>	<u>Objective</u>	<u>Objective</u>	<u>Projection</u>	<u>Projection</u>
PERFORMANCE CRITERIA - Quantitative					
Value of grant programs (millions) administered	6.0	5.88	6.0	6.0	6.0
Number of Community Centres	72	72	72	72	72
Number of School Divisions	11	11	11	11	11
Number of Legal Agreements	100	56	75	75	75
Number of Reciprocal Agreements	94	89	89	87	85
Number of Legal Agreements ie. Agreement to Use Facility	6	6	15	15	15
Number of Indoor Pools	13	13	13	13	13
Number of Outdoor Pools	11	11	11	11	11
Number of Wading Pools	96	96	96	96	96
Number of Buildings/Offices Maintained	14	14	14	14	14
Number of Recreation/Leisure Centres	30	30	30	30	30
TOTAL	447	398	426	424	422

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

320

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 0 Community Development, Recreation & Sup.

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	25,798,092
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EXPENSES

- Transfer to Public Works as per re-statement for Facilities Maintenance	(1,114,224)
- Increase in PW facility Maintenance costs	752,058
- Realignment of facility maintenance to other divisions	(558,887)
- Increase in transfer for Civic Accomodations	544,122
- Rental reduction due to reallocation of resources to other divisions	(491,757)
- COLA, Merit and realignment of operating resources to provide staffing for primary recreation services	490,306
- Increase of Debt and Finance charges	364,837
- Transfer of CRC's	(358,850)
- Reallocation of (fleet) to other divisions	(207,894)
- Transfer of Civic Accomodations to SOA	(175,916)
- Increase in recovery from PW facility maintenance - Adopted by Council in 99 budget	(126,000)
- Net Miscellaneous increases/(Decreases)	(97,617)
- Reduction of Permanent & Temporary clerical support	(69,023)
- Increase in Interdepartmental recoveries	(42,068)
- Increase to UFF grants to Community Centres	35,000
- Reduction of Recreation programs	(31,890)
- Wage adjustment and Vacancy Management	(30,317)
- Expenditure Management allocation	(25,612)
	<u>(1,143,732)</u>

REVENUES

- Increase in Aquatics and Recreation program fees	333,122
- Transfer of Administration Charges to Aquatics and Recreation	(98,500)
- Increase in volume discount revenue	92,400
- Decrease in concession revenue	(79,328)
- Secure grant sources	39,500
- Miscellaneous increases/decreases	13,382
	<u>300,576</u>

2000 Estimate	Mill Rate Support / (Contribution)	24,353,784
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

321

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 0 Community Development, Recreation & Sup.

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	24,353,784
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EXPENSES

- Decrease in Debt & Finance charges	(334,442)
- COLA, Merit increase	323,556
- Decrease in Recoveries from Public Works Department in Re-statement	252,000
- Reduction in Permanent Clerical Staff (included benefits)	(159,573)
- Vacancy Management/Wage Adjustment	(67,159)
- Increased UFF Grants and Utility from Public Works Department	55,000
- Reduction in Recreation Programming (salary)	(45,000)
- Decrease in rentals	(36,948)
- Increase in Employee Benefits	33,669
- Car allowance decrease	(17,790)
- Miscellaneous increases	952
	<u>4,265</u>

REVENUES

- Increase in Recreation and Aquatics and volume discounts fees	186,027
- Arena and Concession revenue increase	54,298
- Recreation Building Utilities increase	28,500
	<u>268,825</u>

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	24,089,224
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

322

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 0 Community Development, Recreation & Sup.

BUDGET RECONCILIATION - Projection

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	24,089,224
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EXPENSES

- COLA, Merit	201,267
- Increase in Debt & Finance Charges	154,734
- Increase in Government Grants	96,953
- Reduction of Expenditure Management	68,597
- Employee Benefits increase	55,450
- Reductions in Permanent Clerical Staff resulting from Administration Efficiencies	(41,906)
- Net Miscellaneous Increase (Decrease)	37,650
- Transfer to Civic Buildings	23,912
- Vacancy Management/Wage Adjustment increase	(21,156)
	<u>575,501</u>

REVENUES

- Increase in Recreation, Aquatics Fees and volume discount fees	134,890
- Arena and Concession Revenue Increases	95,911
- Increase in Rental Revenue	86,920
- Net Sundry fees and charges	(34,134)
- Increase in Government Grants for Recreation program	10,000
- Miscellaneous Increases/Decreases	105
	<u>293,692</u>

2002 Projection (from 2000)	Mill Rate Support / (Contribution)	24,371,033
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 0 Community Development, Recreation & Sup.

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
Com. Dev. & Rec. Division Admin. 0	1,395,286	1,124,861	(270,425)	1,014,897	1,123,052
Aquatic Programs 1	6,435,521	6,512,398	76,877	6,596,830	6,666,785
Comm Centres - Neighbourhood Faciliti 2	4,842,954	4,871,284	28,330	4,932,164	5,043,763
Recreation Services & Special Events 3	2,805,389	3,017,546	212,157	3,034,930	3,088,277
Comm. Dev - Recreation Initiatives 4	2,839,139	2,874,874	35,735	2,905,439	2,950,759
Facilities Maintenance 5	16,121,662	14,895,256	(1,226,406)	14,816,224	15,003,349
55xxxx EXPENSES	34,439,951	33,296,219	(1,143,732)	33,300,484	33,875,985
44xxxx REVENUES					
Com. Dev. & Rec. Division Admin. 0	98,706	906	(97,800)	906	918
Aquatic Programs 1	4,316,366	4,779,916	463,550	4,879,916	4,934,916
Comm Centres - Neighbourhood Faciliti 2	17,803	0	(17,803)	0	0
Recreation Services & Special Events 3	1,518,784	1,586,843	68,079	1,670,162	1,709,994
Comm. Dev - Recreation Initiatives 4	157,410	125,198	(32,212)	124,493	135,318
Facilities Maintenance 5	2,532,810	2,449,572	(83,238)	2,535,783	2,723,806

4/19/00

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

324

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 0 Community Development, Recreation & Sup.

<u>Number / Name</u>	<u>1999 Adopted</u>	<u>2000 Adopted</u>	<u>Variance Amount</u>	<u>2001 Projection (from 2000)</u>	<u>2002 Projection (from 2000)</u>
44xxxx REVENUES	8,641,859	8,942,435	300,576	9,211,260	9,504,952

Mill Rate Support / (Contribution)	25,798,092	24,353,784	(1,444,308)	24,089,224	24,371,033
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VARIANCE PERCENT

(5.60) %

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

325

Budget Account Summary

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 0 Community Development, Recreation & Sup.

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
551xxx SALARIES & BENEFITS					
551101 Salaries-Permanent	4,241,465	4,093,909	(147,556)	4,104,888	4,211,098
551102 Salaries-Temporary	5,903,578	6,137,517	233,939	6,275,519	6,409,088
551103 Overtime	26,837	22,631	(4,206)	21,844	20,563
551106 Shift Premium	33,390	47,008	13,618	38,795	38,111
551107 Acting Pay	6,095	6,095	0	6,095	6,108
551189 Wage Adjustment		(156,493)	(156,493)	(225,124)	(324,620)
551190 Vacancy Mgmt Allocated	(279,146)	(152,513)	126,633	(158,713)	(159,939)
551201 Civic Pension	659,753	664,930	5,177	674,810	690,655
551202 Canada Pension	250,165	247,850	(2,315)	277,472	311,622
55120202 Canada Pension - Man Adj	(795)	(799)	(4)	0	0
551205 Group Insurance	50,363	50,807	444	51,540	52,731
55120502 Group Insurance - Man Adj	(3,724)	(2,437)	1,287	0	0
551207 Unemployment Insurance	337,449	316,732	(20,717)	300,147	305,511
55120702 Employment Ins - Man Adj	(7,417)	(4,928)	2,489	0	0
551xxx SALARIES & BENEFITS	11,218,013	11,270,309	52,296	11,367,273	11,560,928
552xxx SERVICES					
552101 Profes & Consult Services		6,312	6,312	6,312	6,403
552102 Special Serv-Non-Profess	1,238,240	1,247,250	9,010	1,226,021	1,241,182
552103 Janitorial Services		14,049	14,049	14,049	14,251
552104 Freight & Messenger Serv	1,986	1,986	0	1,986	2,015
552201 Allocated Dept Costs	1,414	384	(1,030)	384	390
552302 Auto Allowance	298,167	298,908	741	281,118	284,978
552401 Heat-Gas,Oil,Steam & Elec	3,000	0	(3,000)	0	0
552402 Light And Power	8,232	0	(8,232)	0	0
552403 Water	1,200	0	(1,200)	0	0
552404 Real Prop Con-Const& Mice	850	850	0	850	862
552501 Office Equipment Mice	29,052	17,890	(11,162)	17,890	28,291
552502 Vehicle Maintenance		5,000	5,000	5,000	5,072
55250202 Safety Inspections		1,500	1,500	1,500	1,522
552503 Cleening And Laundry	2,626	2,906	280	2,906	2,947
552505 Other Equipment Servicing		4,000	4,000	4,000	4,057
552601 Print,Bind & Photocopy	59,250	72,078	12,828	72,078	72,807
552602 Telephone & Telegram	49,752	63,406	13,656	72,681	73,586

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

326

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 0 Community Development, Recreation & Sup.

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55260203 Telephone Alarm Systems		205	205	205	208
552603 Advertising	24,388	17,582	(6,806)	17,582	17,842
552606 Drivers' Licenses	470	470	0	470	477
552607 Certs,Permits,Licenses	139,325	139,025	(300)	139,025	141,020
552701 Rentals	1,206,502	506,851	(699,651)	469,903	454,567
552702 Equipment Rental-Internal	2,725	2,725	0	2,725	2,764
552703 Equipment Rental-External	29,960	20,450	(9,510)	20,450	20,677
552704 Parking Space Rental	1,015	3,015	2,000	3,015	3,030
552706 Demurrage Charges	100	100	0	100	101
552802 Meal Expense	6,337	5,187	(1,150)	5,187	5,267
552804 Membership Fees	4,250	2,250	(2,000)	2,250	2,282
552805 Postage	28,978	27,274	(1,704)	27,274	32,657
552806 Training/Workshops/Tuitt	20,766	24,310	3,544	24,310	24,544
552xxx SERVICES	3,158,585	2,485,965	(672,620)	2,419,271	2,443,797
553xxx MAT. PARTS SUPPLIES					
553104 Stationery & Office Supp	55,688	54,558	(1,130)	54,558	61,820
553105 Periodicals & Subscrip	3,620	4,345	725	4,345	4,397
553201 Med,Dental,Opt & Lab Supp	11,688	11,688	0	11,688	11,857
553206 Rec Supplies & Materials	255,522	278,903	23,381	278,903	281,968
553208 Other Op Supp & Materials	18,850	15,900	(2,750)	15,900	16,129
553210 Uniforms,Protect & Safety	25,208	32,944	7,736	32,944	33,331
553301 Motive Fuels & Lubricants		5,364	5,364	5,364	5,441
553403 Mice-Materials & Supplies	311,354	102,085	(209,269)	102,085	103,552
553503 Other Parts & Accessories	8,010	8,010	0	8,010	8,126
553601 Purchases For Resale	18,180	18,180	0	18,180	18,441
553xxx MAT. PARTS SUPPLIES	707,920	531,977	(175,943)	531,977	545,062
554xxx ASSETS - PUR. ETC.					
554104 Other Equipment	12,566	12,566	0	12,566	12,745
554xxx ASSETS - PUR. ETC.	12,566	12,566	0	12,566	12,745
557xxx DEBT & FINANCE CHARG					
557101 Debenture Debt - Interest	377,187	364,734	(12,453)	343,582	315,990
557102 Debenture Debt -Principal	157,044	167,859	10,815	191,977	193,835

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 0 Community Development, Recreation & Sup.

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
557103 General Reserve Interest	384,454	393,569	9,115	291,517	327,504
557104 General Reserve Principal	259,082	603,880	344,798	439,322	584,303
557203 Amortization	42,055	46,261	4,206	0	0
557307 Debenture Issue Expense	19,324	27,680	8,356	3,143	2,133
557309 Credit Card Commission	35,340	35,340	0	35,340	35,850
557xxx DEBT & FINANCE CHARG	1,274,486	1,639,323	364,837	1,304,881	1,459,615
558xxx GRANTS TRANS. OTHER					
558101 Grants	4,467,828	4,502,828	35,000	4,557,828	4,654,781
558201 Claims	13,322	13,322	0	13,322	13,513
558301 Municipal Tax		14,000	14,000	14,000	14,000
558442 Transfer To Reserve	6,852	6,852	0	6,852	6,518
558443 Tsf To Civ Bldgs-Fac Cost	1,120,209	1,488,415	368,206	1,488,415	1,512,327
558449 Tsf To Public Works Fund	12,644,570	11,723,517	(921,053)	11,723,517	11,723,517
558601 Miscellaneous Expense	184	184	0	184	187
558608 Expenditure Management	(58,584)	(84,196)	(25,612)	(82,597)	(14,000)
558xxx GRANTS TRANS. OTHER	18,194,381	17,664,922	(529,459)	17,721,521	17,910,843
559xxx RECOVERIES					
559101 Inter-Departmental Recov		(42,068)	(42,068)	(42,230)	(42,230)
559103 Inter-Fund Recoveries	(126,000)	(252,000)	(126,000)	0	0
559204 Other External Recoveries		(14,775)	(14,775)	(14,775)	(14,775)
559xxx RECOVERIES	(126,000)	(308,843)	(182,843)	(57,005)	(57,005)
55xxxx EXPENSES	34,439,951	33,296,219	(1,143,732)	33,300,484	33,875,985
44xxxx REVENUES					
443xxx GOVERNMENT GRANTS					
443127 Prov Grants-Other	0	39,500	39,500	40,000	50,000
443xxx GOVERNMENT GRANTS	0	39,500	39,500	40,000	50,000

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 0 Community Development, Recreation & Sup.

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
445xxx SALE OF GOODS & SERV					
445201 Rental-Fixed Assets	0	16,889	16,889	17,193	17,503
445217 Rental-Miscellaneous	0	0	0	28,500	115,000
445220 Rental-Rooms	14,438	8,348	(6,090)	8,348	8,458
445307 Sale Of Merchandise	25,925	33,425	7,500	33,425	33,768
445329 Arena Rink Board Advertis	7,700	7,700	0	7,700	7,801
445415 Program Registration Fee	3,883,090	4,073,837	190,747	4,215,982	4,277,921
445423 Indoor Pool Services	1,820,174	1,962,549	142,375	1,987,726	2,046,382
445424 Outdoor Pool Services	95,280	95,280	0	95,280	96,534
445425 Arenas & Indoor Rinks Ser	2,290,416	2,286,506	(3,910)	2,340,898	2,402,496
445444 Concessions-General	297,819	218,491	(79,328)	222,356	256,669
445475 Sundry Fees & Services	50,492	49,440	(1,052)	44,677	10,200
445477 Volume Discount Passes	57,870	150,270	92,400	168,975	182,016
445508 Administration Charges	98,455	0	(98,455)	0	0
445xxx SALE OF GOODS & SERV	8,641,659	8,902,735	261,076	9,171,060	9,454,748
448xxx OTHER REVENUE					
448103 Misc Department Revenue	200	200	0	200	204
448xxx OTHER REVENUE	200	200	0	200	204
44xxxx REVENUES	8,641,859	8,942,435	300,576	9,211,260	9,504,952
Mill Rate Support / (Contribution)	25,798,092	24,353,784	(1,444,308)	24,089,224	24,371,033
VARIANCE PERCENT	=====	=====	=====	=====	=====
			(5.60) %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

Staff Summary

329

Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 0 Community Development, Recreation & Sup.

	1999 Budget		2000 Estimate		Variance	
	Permanent	Temporary	Permanent	Temporary	Permanent	Temporary
Com. Dev. & Rec. Division Admin.						
0	26.00	10.00	22.01	8.02	(3.99)	(1.98)
Aquatic Programs						
1	42.00	125.79	45.10	131.69	3.10	5.90
Comm Centres - Neighbourhood Facilities						
2	8.00		8.00		0.00	0.00
Recreation Services & Special Events						
3	16.00	27.48	16.00	32.72	0.00	5.24
Comm. Dev - Recreation Initiatives						
4	13.00	63.04	13.99	64.02	0.99	0.98
Facilities Maintenance						
5	4.00		4.01		0.01	0.00
Total Budgeted Positions:	109.00	226.31	109.11	236.45	0.11	10.14

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

330

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 1 Library Services

Mission Statement

To provide quality, responsive and innovative services which foster the individual pursuit of knowledge and enhance the cultural, economic and intellectual vitality of the community.

Services Provided

The Library Services Division operates 20 public facilities and also provides an Outreach Van Service.

The Library provides its users with a variety of services including:

Study and Leisure Space in Libraries:

A service that provides space in libraries to study, read and meet.

Computer use in Libraries:

A library service that provides public access to information using computers.

Children and Youth Library Use:

A service that provides children and youth with materials and programs that develop reading skills and life-long learning.

French Library Services:

A set of public services offered to library users in the French language.

Library Information and Reference:

A service that assists library users in finding information.

Library Meeting Room and Equipment Rental:

A public service that provides access to library meeting space, photocopying services, and use of library equipment.

Library Material Use:

A public service that provides library materials for in-house use and borrowing. The library also sells discarded materials.

Library Outreach:

A service that extends the use of library materials and programs to targeted groups, such as seniors, Aboriginals, multicultural communities and persons with disabilities.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

331

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 1 Library Services

Strategies and Objectives

The Library Services Division's most important role is to support life-long learning in the areas of literacy, education, recreation and culture. Our objectives focus on the delivery of library services in increasingly innovative ways.

The Library continues to expand its technology, making improvements through the Community Computer Access Program, Connecting Canadians, and the Library Website. Our continued partnership with the Gates Foundation will help to secure funding to expand the Library's technology base.

Partnerships are vital in achieving our objectives. The Library is fortunate to have many interested citizens willing to promote or enhance library services through participation in various action groups. These groups include the Winnipeg Public Library Board, the Winnipeg Library Foundation, the Library Advisory Committees, and the Friends of the Library. Library Services is also focusing on developing several initiatives with other divisions within the Community Services Department, such as the Magnus Eliason Recreation Centre and various community centres. We have recently established a partnership with Winnipeg School Division #1 in providing services relating to the City's anti-arson initiative.

Other strategic initiatives involve the development of a volunteer program, and enhancing library programming to address the needs of targeted communities.

In keeping with the need to reduce expenditures, Library Services has consolidated branch support functions and service points, resulting in a reduction in salaries.

Budget Highlights

The Library Services Division's 2000 budget increased by only .11% over 1999. Included is a \$203,511 decrease in salaries relating to consolidating support functions and service points. However, this is offset by increases relating to COLA/merit increments, employee benefits, and a reduction in vacancy management.

The 2001 budget reflects a .67% increase over the 2000 budget. The primary reason for the increase relates to COLA/merit increments and associated employee benefits. In addition, an increase in professional services for fibre costs relates to our ability to meet our goals relating to computer use in libraries by the public. The increases are offset somewhat by an increase in grant revenue of \$62,960.

The 2002 budget increased by 1.19% over the 2001 budget. Again, the primary reason relates to anticipated COLA/merit increments and associated employee benefits increases.

Details of these highlights are contained in the Budget Reconciliation.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

332

Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 1 Library Services

	1998	1999	2000	2001	2002
	Achievement	Objective	Objective	Projection	Projection
PERFORMANCE CRITERIA - Quantitative					
Library fine revenue	571,677	575,000	585,000	595,000	605,000
Total annual revenue	2,672	2,970	3,000	3,000	3,000
Total attendance at programs	57,978	61,000	61,500	61,500	61,500
Total circulation by check out units	321,535 (6)	440,194 (7)	480,000 (7)	480,000 (7)	480,000 (7)
Number of holds placed	334,955	320,000	320,000	320,000	320,000
Number of information questions	410,783	414,000	410,000	410,000	410,000
Summer reading program attendance	3,972	3,884	4,000	4,000	4,000
Number of home page hits	25,000	170,000	350,000	400,000	450,000
Electronic notification of holds and overdue	367,484	355,000	360,000	360,000	360,000
Fundraising revenue	110,642	90,000	90,000	90,000	90,000
Number of staff attending work related training sessions	NA	627	1,000	1,000	1,000
Number of PCs	99	198	300	300	400
Number of items borrowed from other libraries	1,314	1,300	1,500	1,500	1,500
Number of items lent to other libraries	1,914	1,900	2,000	2,000	2,000
Number of home bound served	20	20	40	80	80
Number of volunteers	100	100	150	200	250
Number of volunteer hours	1,600	1,600	2,000	2,400	2,800

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

333

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 1 Library Services

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>17,078,344</u>
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EXPENSES

- Net COLA/merit, employee benefits, vacancy management	263,224
- Consolidation of Branch support functions and service points	(203,511)
- Net miscellaneous increases/(decreases)	(39,228)
	<u>20,485</u>

REVENUES

- Decrease in grants	(65,400)
- Increase in video fee revenue	50,000
- Increase in non resident fees	17,000
- Decrease in hold fee revenue	(2,500)
- Increase in printing revenue	2,000
	<u>1,100</u>

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>17,097,729</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

334

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 1 Library Services

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	17,097,729
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EXPENSES

- Increase in salaries	280,554
- Miscellaneous decreases including transfers, construction, materials maintenance, etc.	(73,009)
- Increase in professional services for fiber costs	57,000
- Decrease in assets purchases, etc.	(50,000)
- Decrease in office equipment	(32,208)
- Decrease in telephones	(14,604)
	<hr/>
	167,733

REVENUES

- Increase in grants	62,960
- Decrease in photocopy revenue	(10,000)
	<hr/>
	52,960

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	17,212,502
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

335

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 1 Library Services

BUDGET RECONCILIATION - Projection

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u>17,212,502</u>
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EXPENSES

- Increases in COLA/merit/benefits	292,497
- Decrease in stationery	(21,870)
- Decrease in miscellaneous accounts	(12,579)
	<u>258,048</u>

REVENUES

- Increase in video fees	51,473
- Increase in provincial grant	2,440
	<u>53,913</u>

2002 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>17,416,637</u></u>
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4/19/00

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

336

Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 1 Library Services

<u>Number / Name</u>	<u>1999 Adopted</u>	<u>2000 Adopted</u>	<u>Variance Amount</u>	<u>2001 Projection (from 2000)</u>	<u>2002 Projection (from 2000)</u>
55xxxx EXPENSES					
Central Administration					
0	7,083,061	7,410,302	327,241	7,393,961	7,401,325
City Centre/Fort Rouge					
1	991,516	971,411	(20,105)	985,166	1,002,921
Assiniboia Community					
2	1,812,506	1,748,110	(64,396)	1,784,300	1,823,645
Lord Selkirk/West Kildonan					
3	1,283,509	1,219,326	(64,183)	1,249,548	1,280,653
East Kildonan/Transcona					
4	1,192,728	1,142,055	(50,673)	1,171,587	1,205,044
Riel					
5	1,640,171	1,592,631	(47,540)	1,618,622	1,651,369
Centennial Library					
6	3,512,860	3,455,801	(57,059)	3,467,469	3,541,707
St. Boniface Library					
7	600,530	592,297	(8,233)	603,780	616,222
Technical Services					
8	1,473,571	1,478,202	4,631	1,499,311	1,497,155
Extension Services					
9	219,010	219,812	802	223,936	235,687
55xxxx EXPENSES	<u>19,809,462</u>	<u>19,829,947</u>	<u>20,485</u>	<u>19,997,680</u>	<u>20,255,728</u>
44xxxx REVENUES					
Central Administration					
0	2,731,118	2,732,218	1,100	2,785,178	2,839,091
44xxxx REVENUES	<u>2,731,118</u>	<u>2,732,218</u>	<u>1,100</u>	<u>2,785,178</u>	<u>2,839,091</u>

4/19/00

THE CITY OF WINNIPEG - CURRENT ESTIMATES**Total Summary and Comparison**

337

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 1 Library Services

<u>Number / Name</u>	<u>1999 Adopted</u>	<u>2000 Adopted</u>	<u>Variance Amount</u>	<u>2001 Projection (from 2000)</u>	<u>2002 Projection (from 2000)</u>
Mill Rate Support / (Contribution)	17,078,344	17,097,729	19,385	17,212,502	17,416,637
VARIANCE PERCENT	=====	=====	=====	=====	=====
			0.11 %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 1 Library Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
551xxx SALARIES & BENEFITS					
551101 Salaries-Permanent	6,177,374	6,314,126	136,752	6,471,243	6,618,549
551102 Salaries-Temporary	2,781,418	2,549,902	(231,516)	2,620,255	2,726,232
551103 Overtime	2,400	2,400	0	2,400	2,400
551106 Shift Premium	176,085	176,085	0	176,085	176,085
551108 Long Service Pay	25,342	25,342	0	25,342	25,342
551190 Vacancy Mgmt Allocated	(181,491)	(137,392)	44,099	(135,869)	(140,161)
551201 Civic Pension	586,379	580,577	(5,802)	595,700	612,458
551202 Canada Pension	253,828	277,946	24,118	314,524	354,022
55120202 Canada Pension - Man Adj	(807)	(809)	(2)	0	
551205 Group Insurance	44,785	44,318	(467)	45,450	46,713
55120502 Group Insurance - Man Adj	(3,309)	(3,318)	(9)	0	
551207 Unemployment Insurance	301,677	274,804	(26,873)	262,760	268,761
55120702 Employment Ins - Man Adj	(6,629)	(6,642)	(13)	0	
551208 Workers Compensation	58,000	58,000	0	58,000	38,000
551215 Dental Plan	143,475	143,475	0	143,475	143,465
551217 Vision Care	17,360	17,360	0	17,360	17,360
551xxx SALARIES & BENEFITS	10,375,887	10,316,174	(59,713)	10,596,725	10,889,226
552xxx SERVICES					
552101 Profes & Consult Services	128,000	163,000	35,000	220,000	220,000
552102 Special Serv-Non-Profess	80,165	80,165	20,000	80,165	79,165
552104 Freight & Messenger Serv	97,965	77,965	(20,000)	77,965	77,965
552201 Allocated Dept Costs	10,000	10,000	0	10,000	10,000
552301 Transportation	1,846	1,846	0	1,846	1,846
552302 Auto Allowance	22,926	22,926	0	21,634	21,634
552404 Real Prop Con-Const& Mtce	10,800	34,428	23,628	15,800	15,800
552501 Office Equipment Mtce	200,948	185,948	(15,000)	165,948	165,948
552601 Print,Bind & Photocopy	53,900	63,900	10,000	63,900	63,900
552602 Telephone & Telegram	137,806	165,660	27,854	151,056	145,665
552603 Advertising	11,696	13,696	2,000	14,696	15,696
552701 Rentals	8,427	8,927	2,500	10,927	10,927
552702 Equipment Rental-Internal	15,230	15,230	0	15,230	15,230
552704 Parking Space Rental	640	640	0	640	640
552802 Meal Expense	81	81	0	81	81

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 1 Library Services

Number / Name		1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
552803	Luncheons & Receptions	3,076	3,076	0	3,076	3,076
552804	Membership Fees	3,150	3,150	0	3,150	3,150
552805	Postage	34,738	34,738	0	34,738	34,738
552808	Training/Workshops/Tuitn	23,350	25,350	2,000	25,350	25,350
552813	Nat Organiz & Panel Part	4,820	2,820	(2,000)	2,820	2,820
552814	Professional Development	4,820	4,820	0	4,820	4,820
552xxx	SERVICES	832,384	918,366	85,982	923,842	918,451
553xxx	<u>MAT. PARTS SUPPLIES</u>					
553103	Photographic Supplies	300	300	0	300	300
553104	Stationery & Office Supp	195,771	183,371	(12,400)	177,148	155,278
553208	Other Op Supp & Materials	14,294	14,294	0	14,294	14,294
553210	Uniforms,Protect & Safety	900	900	0	900	900
553403	Mtce-Materials & Supplies	8,378	30,378	22,000	10,378	10,378
553xxx	MAT. PARTS SUPPLIES	219,643	229,243	9,600	203,020	181,150
554xxx	<u>ASSETS - PUR. ETC.</u>					
554103	Office Equipment	59,048	64,048	5,000	64,040	59,400
554104	Other Equipment	32,200	32,200	0	0	0
554202	Books	2,315,304	2,315,304	0	2,285,304	2,285,304
554xxx	ASSETS - PUR. ETC.	2,406,552	2,411,552	5,000	2,329,344	2,324,704
558xxx	<u>GRANTS TRANS. OTHER</u>					
558433	Transfer To Library Res.	717,000	736,000	19,000	728,000	728,000
558443	Tsl To Civ Bldgs-Fac Cost	5,367,365	5,330,769	(36,596)	5,330,769	5,330,769
558608	Expenditure Management	(49,369)	(52,157)	(2,788)	(52,020)	(54,572)
558xxx	GRANTS TRANS. OTHER	6,034,996	6,014,612	(20,384)	6,004,749	6,002,197
559xxx	<u>RECOVERIES</u>					
559204	Other External Recoveries	(60,000)	(60,000)	0	(60,000)	(60,000)
559xxx	RECOVERIES	(60,000)	(60,000)	0	(60,000)	(60,000)

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 1 Library Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES	19,809,462	19,829,947	20,485	19,997,680	20,255,728
44xxxx REVENUES					
443xxx GOVERNMENT GRANTS					
443105 Prov Libraries Grant	1,910,118	1,844,718	(65,400)	1,907,678	1,910,118
443xxx GOVERNMENT GRANTS	1,910,118	1,844,718	(65,400)	1,907,678	1,910,118
444xxx REGULATION FEES					
444142 Non-Resident Memberships	43,000	60,000	17,000	60,000	60,000
444305 Library Fines	570,000	570,000	0	570,000	570,000
444405 Lost & Damaged Items	41,000	41,000	0	41,000	41,000
444406 Non Pick Up Of Holds	5,000	5,000	0	5,000	5,000
444xxx REGULATION FEES	659,000	676,000	17,000	676,000	676,000
445xxx SALE OF GOODS & SERV					
445201 Rental-Fixed Assets	10,000	10,000	0	10,000	10,000
445211 Rental-Equipment	1,000	1,000	0	1,000	1,000
445324 Document Fees	8,000	8,000	0	8,000	8,000
445449 Conc-Vermillion Rd	2,500	0	(2,500)	0	0
445458 Printing Serv-Prod Mater	1,500	3,500	2,000	3,500	3,500
445464 Video Surcharge	100,000	150,000	50,000	150,000	201,473
445481 Fax Fees	1,000	1,000	0	1,000	1,000
445510 Lost Card Replacement Fee	16,500	16,500	0	16,500	16,500
445xxx SALE OF GOODS & SERV	140,500	190,000	49,500	190,000	241,473
448xxx OTHER REVENUE					
448103 Misc Department Revenue	1,500	1,500	0	1,500	1,500
448126 Photocopy Revenue	20,000	20,000	0	10,000	10,000
448xxx OTHER REVENUE	21,500	21,500	0	11,500	11,500
44xxxx REVENUES	2,731,118	2,732,218	1,100	2,785,178	2,839,091

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THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 1 Library Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
Mill Rate Support / (Contribution)	17,078,344	17,097,729	19,385	17,212,502	17,416,637
VARIANCE PERCENT			0.11 %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

Staff Summary

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Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 1 Library Services

	1999 Budget		2000 Estimate		Variance	
	Permanent	Temporary	Permanent	Temporary	Permanent	Temporary
Central Administration						
0	13.00	0.00	15.00		2.00	0.00
City Centre/Fort Rouge						
1	11.00	9.67	11.00	9.41	0.00	(0.26)
Assiniboia Community						
2	22.00	18.07	22.00	17.21	0.00	(0.86)
Lord Selkirk/West Kildonan						
3	16.00	11.07	16.00	10.50	0.00	(0.57)
East Kildonan/Transcona						
4	14.00	11.36	14.00	10.70	0.00	(0.66)
Riel						
5	20.00	14.94	20.00	14.20	0.00	(0.74)
Centennial Library						
6	42.00	27.76	42.00	27.04	0.00	(0.72)
St. Boniface Library						
7	7.00	5.03	7.00	4.90	0.00	(0.13)
Technical Services						
8	21.00	2.53	21.00	2.42	0.00	(0.11)
Extension Services						
9	3.00	0.86	3.00	0.83	0.00	(0.03)
Total Budgeted Positions:	169.00	101.29	171.00	97.21	2.00	(4.08)

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 2 Community Resource, Protection & Safety

Mission Statement

The mandate of the Community Resource, Protection & Safety Services Division is to contribute to healthy communities through partnerships, promotion, prevention, and enforcement.

Services Provided

The services of the Division include:

Community Resource Coordination:

A public service to neighbourhoods that builds an integrated, responsive, affordable service delivery system by prioritizing community needs. Develops community profiles as a basis for sound service delivery planning by all divisions within the Community Services Department. This service strengthens neighbourhoods by building personal and community capacity through public participation, innovative partnerships and leadership development.

Designated Trade Licensing:

A set of public services that regulate and control various activities such as those where there is a clear risk or danger to the public's health or safety, where the licensing function assists in crime prevention and the recovery of stolen property, where some form of consumer protection is warranted, where the activity being carried out may cause a negative impact on the surrounding neighbourhood, or where there is any other valid municipal purpose.

License in Lieu of Business Tax for Home-Based Businesses:

A public service that provides for the collection of an alternative form of business tax from home-based businesses.

Bicycle Registration, Recovery and Disposal:

A public service offered to bicycle owners that provides a voluntary ten-year bicycle registration for the retrieval of abandoned bicycles or stolen bicycles seized by police services, and the auction of unclaimed bicycles.

Environmental Health Services:

A set of public services aimed at reducing the incidence of communicable disease and the ill effects of unhealthy and unsafe shelter and living conditions, neighbourhoods and communities; institutions and facilities; trades and personal service facilities; and food service establishments.

Insect Control:

A public service that provides protection of health and property against the ill effects of insects.

Disaster and Emergency Health & Social Services:

A set of public services that provides a range of public aid services that ensure the basic needs of the citizens of the City of Winnipeg are met during an emergency/disaster. These services are a component of the City of Winnipeg legislated requirement to provide an emergency response. Includes the provision of food, clothing, shelter, registration and enquiry services, counselling, environmental and personal health care services to victims

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

344

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 2 Community Resource, Protection & Safety

of small or large scale emergencies/disasters.

Rehabilitative Work Experience:

A public service offered to social assistance recipients, low income families and youth at risk through a work program that provides opportunities to learn work habits, gain work experience, and enhance self esteem. This service provides opportunities to participants to develop the necessary skills to secure long term employment through a supervised work placement.

Social Support & Development Services:

Working in partnership with other agencies and levels of government, this public service responds, at the municipal government level, to the social needs of Winnipeg citizens, targeting those at greatest risk. Short term interventions ensure the health and safety of citizens at risk during times of individual or community crisis, social research is carried out to form the basis for social policy decisions of City government. Funding agreements for social agencies receiving funding from the City of Winnipeg are administered.

Strategies and Objectives

The Community Resource, Protection & Safety Services Division delivers a set of core public services that 1) build community capacity and 2) regulate and control various activities; reduce risk; and provide protection and support within the community, where there is a clear risk or danger to the public's health or safety.

The goal of this budget has been to prioritize for the delivery of "core services"; support community capacity building on a neighbourhood and needs basis, prioritizing for communities in greatest need; pursue partnerships; establish a small Social Services Branch in order to provide a municipal response to "quality of life issues" post the transfer of Social Services to the Province of Manitoba; transfer Medical Health Officer Services to Manitoba Health; establish Animal Services as a Special Operating Agency; utilize BUILD - License Plus technology to gain efficiencies. Strategies to significantly increase License Branch revenues, in order to reduce overall mill rate support required by the Community Services Department, are a key objective within this Budget. This includes restructuring of the License Fee Schedule for the 81 Designated Trades to ensure full cost recovery of the administration, inspection and enforcement costs; and implementation of systems improvements to ensure the collection of License In Lieu of Business Tax owed to the City of Winnipeg.

Further objectives are to continue negotiations with the Province of Manitoba respecting the amalgamation of public health inspections, and to further develop and refine an Emergency Health and Social Services Response Plan for the City of Winnipeg.

Budget Highlights

Medical Health Officer Services - Have been transferred to the Province of Manitoba effective December 14, 1999. This has eliminated all expenses and recoveries associated with the Population Health Unit from the City of Winnipeg Budget. In turn, this transfer is expected to impact the unconditional grant.

Animal Services - Established as a Special Operating Agency effective January 1, 2000. The establishment of Animal Services Branch as a Special Operating Agency was approved by Council on November 17, 1999. As such, the Agency will continue to embrace and support the departmental vision, mission

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

345

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 2 Community Resource, Protection & Safety

and values, and mandate, while being granted more direct responsibility for results and given increased management flexibility needed to attain new levels of performance. Strategic direction includes the shift of the cost base from the general taxpayer towards the users of the system, with the objective of becoming financially self-sustainable to the greatest extent possible.

License Branch - The BUILD and License Plus System

The License Branch became an integrated component of the City of Winnipeg's BUILD System in 1999. The introduction of advanced information technology will create efficiency and effectiveness and increased revenues for the City of Winnipeg's Licensing System, as well as integration within the City's overall Property-based Information System.

A new 5-year License Fee Schedule for the 81 designated trades licensed by the City of Winnipeg has been implemented. This results in additional annual revenues related to rate increases of \$168,179 in the year 2000; \$110,572 in the year 2001; and \$110,736 in 2002, over the revenue previously projected for the year 2000.

Increased enforcement and collection of license in lieu of business tax, thereby resulting in improved equity with commercial business establishments, will result in substantially increased revenues for the City of Winnipeg. Annual revenues increase by \$200,000 in the year 2000, \$200,000 in 2001 and \$400,000 in 2002, over the revenue previously projected for the year 2000.

A small Social Support & Development Branch has been established within this Division as a result of the transfer of jurisdiction for Social Services/Income Replacement to the Province of Manitoba. The new unit established within the City of Winnipeg structure will provide the City's Public Aid response during municipal emergencies and disasters, as well as respond to social issues/crisis needs of Winnipeg's most vulnerable populations. The total budget for this branch is 1.1 million dollars annually.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund

Department: 62 Community Services

Division: 2 Community Resource, Protection & Safety

	1998	1999	2000	2001	2002
	Achievement	Objective	Objective	Projection	Projection
PERFORMANCE CRITERIA - Quantitative					
Environmental Health Services Branch					
Safe Food					
Inspections and Re-inspections	6,500	7,000	7,500	7,500	7,500
Plan Examinations	190	210	210	210	210
Notices - Verbal/Informal/Mandatory	9,000	9,000	9,000	9,000	9,000
Closing Notices	300	300	330	330	330
Complaints Received	477	580	550	550	550
Food Handlers Certified	1,650	1,800	1,700	1,700	1,700
Safe Shelter					
Inspections and Re-inspections	12,000	12,000	12,000	12,000	12,000
Complaints Received	3,000	2,700	3,000	3,000	3,000
Closing Notices	60	300	330	330	330
Premises Placarded	60	90	100	100	100
Demolitions	16	25	12	12	12
Pool, Whirlpool and Wading Pool Inspections and Re-inspections	1,250	1,250	1,250	1,250	1,250
Safe Shelter and Safe Food					
C.O.N.s and Informations laid/fines	51/\$44,000	75/\$15,000	60/\$50,000	60/\$50,000	60/\$50,000
Insect Control Branch					
Mosquito Larviciding (ha)	38,595	25,295	27,500	27,500	27,500
Mosquito Adulticiding (ha)	58,131	132,180	35,000	35,000	35,000
Mosquito Residual Spray (ha)	7,126	6,097	3,000	3,000	3,000
Bug Line Inquiries (calls)	2,652	2,100	2,500	2,200	2,200
License Branch					
License in lieu of Business Tax	3,000	3,500	4,400	5,900	8,900
General License	17,000	17,500	21,000	23,300	24,800
Taxicab License	700	700	700	700	700
Lottery License	1,400	1,500	1,500	1,000	1,000
Bicycle Registrations	375	400	400	400	400
Civic Charities		350	350	350	350
Social Support & Development Services					
Vulnerable person crisis response/resource connection		100	200	200	200
Re-negotiated agency evaluation/long term funding agreements		7	as required	as required	as required
Pilot projects developed		5	5	5	5
Participation in national projects		2	2	2	2
Multi-tenant housing relocation initiatives		2	2	2	2
Ongoing participation in neighbourhood community committees/task forces		6	10	10	10
Disaster Emergency Response Services					
Emergencies		2	as required	as required	as required
Evacuees assisted		377	as required	as required	as required
Training of emergency responders		100	100	100	100
Presentations on Emergency Preparedness		10	20	20	20

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund

Department: 62 Community Services

Division: 2 Community Resource, Protection & Safety

	1998	1999	2000	2001	2002
	<u>Achievement</u>	<u>Objective</u>	<u>Objective</u>	<u>Projection</u>	<u>Projection</u>
PERFORMANCE CRITERIA - Quantitative					
Rehabilitative Work Experience					
Participants on Community Service Worker Project		115	140	140	140
Community Clubs serviced by Community Service Worker Project		45	50	50	50
Community Resource Coordination					
Facilitation of Community Participation Forums		25	30	30	30
Neighbourhood Issues Consultation		46	55	55	55
Number of Community Networks Involved with		50	51	52	53

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

348

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 2 Community Resource, Protection & Safety

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	7,818,884
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EXPENSES

- Elimination of Public Health Nursing , Dental , Community Health Centres-Transfer to the Winnipeg Regional Health Authority	(4,545,424)
- Elimination of Animal Services-now structured as an SOA	(1,312,222)
- Establishment of Mill Rate Support Grant to Animal Services SOA	1,250,000
- Establishment of Social Services/Disaster Response post Social Services Transfer to the Province	1,137,894
- Animal Services Expenditure to Offset Revenue	450,900
- Realignment of positions and associated expenses from within the department	364,378
- Elimination of Population Health -MHO Transfer to the Province	(247,899)
- Net Miscellaneous Increases/(Decreases)	61,421
- Increased advertising dollars -License in Lieu of Business Tax	50,000
- Elimination of Insect Control position	(44,529)
- Establishment of License Inspector 1-License in Lieu of Business Tax	37,290
- Elimination of Clerk A position (incl. benefits)	(31,955)
- Transfer of funds from City Clerks to offset salary costs associated with transfer of Civic Charities responsibilities	30,000
- Establishment of License in Lieu of Business Tax Coordinator (incl. benefits)	24,842
- Salary increases due to increments & pay increases	24,115
	<u>(2,751,189)</u>

REVENUES

- Elimination of Community Health Centres & Dental Services Revenues	(651,145)
- Increased license fees-designated trade (\$168,179 - license rate review; \$49,958 - new trades; \$30,000 - lotteries rates; \$50,000 - volume)	298,137
- Increased license fees-License in Lieu of Business Tax	200,000
- Miscellaneous revenue increase	1,000
	<u>(152,008)</u>

2000 Estimate	Mill Rate Support / (Contribution)	5,219,703
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 2 Community Resource, Protection & Safety

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	5,219,703
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EXPENSES

- Salary increases due to increments & pay increases	129,300
- Decrease in funding required to offset other divisional deficits	(44,111)
- Net Miscellaneous Increase/(decrease)	5,903
	<u>91,092</u>

REVENUES

- Increased License fees - Designated Trades (\$110,572 - license rate review; \$3,414 - new trades; \$88,406 - volume)	202,392
- Increased Licence fees - License InLieu of Business Tax	200,000
- Net Increase/(Decrease) in Miscellaneous Revenue	58,588
	<u>460,980</u>

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u>4,849,815</u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 2 Community Resource, Protection & Safety

BUDGET RECONCILIATION - Projection

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	4,849,815
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EXPENSES

• Salary increases due to increments & pay increases	116,683
• Decrease in funds to offset other divisional deficits	(108,653)
• Net miscellaneous increases/(decreases)	32,987
	<hr/>
	41,017

REVENUES

• Increased License fees - License in Lieu of Business Tax	400,000
• Increased License fees - Designated Trade (\$110,736 - license rate review; \$3,414 - new trades; \$10,121 - volume)	124,271
• Increase in miscellaneous revenue	30,550
	<hr/>
	554,821

2002 Projection (from 2000)	Mill Rate Support / (Contribution)	4,336,011
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 2 Community Resource, Protection & Safety

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
Com. Res. Safety Protection & CRC Ad 0	669,031	1,564,999	895,968	1,563,264	1,497,817
Environmental Health Services 1	1,841,948	1,830,612	(11,336)	1,872,742	1,929,312
License Services 2	702,770	912,336	209,566	932,104	951,972
Animal Control/Ownership/Care 3	1,312,222	1,250,000	(62,222)	1,250,000	1,250,000
Insect Control 4	1,653,450	1,571,174	(82,276)	1,590,200	1,610,173
Population Health Services 5	247,899	0	(247,899)	0	0
Neighbourhood Nursing & Health 6	2,571,429	0	(2,571,429)	0	0
N.R.C.H.C. 7	1,062,527	0	(1,062,527)	0	0
Social Support & Emergency Response 8		1,092,434	1,092,434	1,104,337	1,114,390
C.O.D.H.S. 9	911,468	0	(911,468)	0	0
55xxxx EXPENSES	10,972,744	8,221,555	(2,751,189)	8,312,647	8,353,664
44xxxx REVENUES					
Com. Res. Safety Protection & CRC Ad 0	0	453,400	453,400	510,988	539,975
Environmental Health Services 1	69,000	67,000	(2,000)	67,000	67,000

4/19/00

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

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Company: 01 **General Revenue Fund**
Department: 62 **Community Services**
Division: 2 **Community Resource, Protection & Safety**

<u>Number / Name</u>	<u>1999 Adopted</u>	<u>2000 Adopted</u>	<u>Variance Amount</u>	<u>2001 Projection (from 2000)</u>	<u>2002 Projection (from 2000)</u>
License Services					
2	1,978,000	2,476,637	498,637	2,880,029	3,405,800
Animal Control/Ownership/Care					
3	450,900	0	(450,900)	0	0
Insect Control					
4	4,815	4,815	0	4,815	4,878
N.R.C.H.C.					
7	126,145	0	(126,145)	0	0
C.O.D.H.S.					
9	525,000	0	(525,000)	0	0
 44xxxx REVENUES	 <u>3,153,860</u>	 <u>3,001,852</u>	 <u>(152,008)</u>	 <u>3,462,832</u>	 <u>4,017,653</u>
 Mill Rate Support / (Contribution)	 7,818,884	 5,219,703	 (2,599,181)	 4,849,815	 4,336,011
VARIANCE PERCENT	=====	=====	=====	=====	=====
			(33.24) %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 2 Community Resource, Protection & Safety

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
551xxx SALARIES & BENEFITS					
551101 Salaries-Permanent	7,159,815	3,814,457	(3,345,358)	3,921,241	4,218,998
551102 Salaries-Temporary	621,705	563,473	(58,232)	576,729	576,277
551103 Overtime	56,583	5,500	(51,083)	5,500	3,014
551106 Shift Premium	7,820	500	(7,320)	500	
551107 Acting Pay	3,600	2,500	(1,100)	2,500	2,000
551108 Long Service Pay	18,700	3,900	(14,800)	3,900	3,900
551190 Vacancy Mgmt Allocated	(244,606)	(75,628)	168,980	(78,634)	(82,698)
551201 Civic Pension	522,275	293,424	(228,851)	291,418	268,472
551202 Canada Pension	204,125	122,736	(81,389)	137,626	152,755
55120202 Canada Pension - Man Adj	(649)	0	649	0	
551205 Group Insurance	39,147	21,889	(17,258)	22,458	22,960
55120502 Group Insurance - Man Adj	(2,894)	(518)	2,376	0	0
551207 Unemployment Insurance	232,287	114,991	(117,296)	108,990	108,336
55120702 Employment Ins - Man Adj	(5,105)	(801)	4,304	0	0
551208 Workers Compensation		4,000	4,000	4,000	4,000
551xxx SALARIES & BENEFITS	8,612,801	4,870,425	(3,742,376)	4,989,726	5,110,406
552xxx SERVICES					
552101 Profes & Consult Services	698,900	8,900	(690,000)	8,900	9,028
552102 Special Serv-Non-Profess	17,227	491,227	474,000	491,227	491,532
552104 Freight & Messenger Serv	22,526	7,226	(15,300)	7,226	7,226
552201 Allocated Dept Costs	7,648	14,048	6,400	14,048	14,048
552301 Transportation	700	10,450	9,750	10,500	10,500
552302 Auto Allowance	423,248	247,533	(175,715)	228,110	221,165
552401 Heat-Gas,Oil,Steam & Elec	2,300	2,300	0	2,300	2,300
552402 Light And Power	5,300	5,300	0	5,300	5,378
552403 Water	600	600	0	600	600
552501 Office Equipment Mice	18,850	10,500	(8,350)	10,500	10,500
552502 Vehicle Maintenance	10,000	14,200	4,200	14,200	14,344
552503 Cleaning And Laundry	7,405	4,500	(2,905)	4,500	4,500
552505 Other Equipment Servicing	9,100	8,000	(1,100)	8,000	8,000
552601 Print,Bind & Photocopy	55,700	20,500	(35,200)	20,700	20,277
552602 Telephone & Telegram	100,390	59,483	(40,907)	60,126	60,380
55260202 Telephone-Cellular	3,075	9,865	6,790	10,960	11,217

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 2 Community Resource, Protection & Safety

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
552603 Advertising	62,620	58,960	(23,660)	58,960	59,046
552605 Insurance & Licenses-Auto	12,850	12,850	0	12,850	13,035
552607 Cars,Permits,Licenses	2,400	2,400	0	2,400	2,432
552608 Aircraft Hire	258,435	258,435	0	258,435	262,148
552610 Liens,Registrations,Etc.	8,300	8,417	117	8,417	8,417
552701 Rentals	15,700	11,700	(4,000)	11,700	11,722
552702 Equipment Rental-Internal	122,400	22,500	(99,900)	22,500	22,500
552703 Equipment Rental-External	50,500	50,500	0	50,500	51,226
552704 Parking Space Rental	7,415	4,295	(3,120)	4,295	4,299
552802 Meal Expense	790	500	(290)	500	500
552804 Membership Fees	2,500	8,300	5,800	8,300	8,365
552805 Postage	22,200	15,300	(6,900)	15,800	16,835
552808 Training/Workshops/Tuition	20,400	19,500	(900)	19,500	19,579
55280901 Conferences Invol Travel		2,000	2,000	2,000	2,000
552811 Agency Fees & Commissions	7,380	7,300	(80)	7,400	7,400
552817 Medical-Dental Services	261,300		(261,300)		
552xxx SERVICES	2,254,159	1,407,588	(846,570)	1,389,754	1,407,082
553xxx MAT.PARTS SUPPLIES					
553101 Atlases And Maps	100	100	0	100	101
553103 Photographic Supplies	4,200	4,200	0	4,200	4,260
553104 Stationery & Office Supp	37,561	19,200	(18,361)	19,200	20,321
553105 Periodicals & Subscrip	9,750	3,400	(5,350)	3,400	3,441
553201 Med-Dental Opt & Lab Supp	104,500		(104,500)		
553202 Educational Supplies	6,500	2,600	(3,900)	2,600	2,837
553203 Animal Food And Supplies	4,960	160	(4,800)	160	162
553206 Rec Supplies & Materials	1,000	1,000	0	1,000	1,014
553207 Cleaning Supplies	2,830	280	(2,550)	280	284
553208 Other Op Supp & Materials	32,337	32,200	(137)	27,200	29,430
553209 Small Tools	450	450	0	450	456
553210 Uniforms,Protect & Safety	23,400	7,000	(16,400)	7,000	7,065
553301 Motor Fuel & Lubricants	31,000	31,000	0	31,000	31,445
553302 Chemicals	249,713	249,713	0	250,213	253,808
553304 Compressed Gases	150	150	0	150	152
553403 Office Materials & Supplies	100	100	0	100	101
553501 Automotive Parts	7,100	7,100	0	7,100	7,202
553503 Other Parts & Accessories	22,500	22,500	0	22,500	22,823
55360123 Miscellaneous		300	300	300	300

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 2 Community Resource, Protection & Safety

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
553xxx MAT. PARTS SUPPLIES	537,151	381,453	(155,698)	376,953	385,002
554xxx ASSETS - PUR. ETC.					
554102 Elec.Light & Com Equip	1,000	0	(1,000)	0	0
554104 Other Equipment	82,750	28,500	(54,250)	26,500	26,209
554201 Office Furniture	7,000	3,000	(4,000)	3,000	3,000
554202 Books	3,228	400	(2,828)	400	403
554xxx ASSETS - PUR. ETC.	93,978	31,900	(62,078)	29,900	29,612
557xxx DEBT & FINANCE CHARG					
557202 Depreciation	36,386	36,386	0	36,386	36,909
557309 Credit Card Commission	408	1,000	592	1,000	1,000
557xxx DEBT & FINANCE CHARG	36,794	37,386	592	37,386	37,909
558xxx GRANTS TRANS. OTHER					
558101 Grants		1,250,000	1,250,000	1,250,000	1,250,000
558450 Trans To Pub Works/Bld Mt		28,350	28,350	28,350	28,350
558601 Miscellaneous Expense		450,900	450,900	503,902	507,494
558608 Expenditure Management	(18,519)	(27,448)	(8,929)	(94,324)	(196,198)
558xxx GRANTS TRANS. OTHER	(18,519)	1,701,802	1,720,321	1,687,928	1,589,646
559xxx RECOVERIES					
559101 Inter-Departmental Recov	(5,000)	(5,000)	0	(5,000)	(5,072)
559102 Departmental Recoveries	(204,000)	(204,000)	0	(204,000)	(206,931)
559202 Provincial Recoveries	(336,620)		336,620		
559xxx RECOVERIES	(545,620)	(209,000)	336,620	(209,000)	(212,003)
55xxxx EXPENSES	10,972,744	8,221,555	(2,751,189)	8,312,647	8,353,664

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 2 Community Resource, Protection & Safety

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
44xxxx REVENUES					
441xxx TAXATION					
441302 License In Lieu Bus Tax	400,000	600,000	200,000	800,000	1,200,000
441xxx TAXATION	<u>400,000</u>	<u>600,000</u>	<u>200,000</u>	<u>800,000</u>	<u>1,200,000</u>
443xxx GOVERNMENT GRANTS					
443103 Provincial Health Grant	525,000	0	(525,000)	0	0
443xxx GOVERNMENT GRANTS	<u>525,000</u>	<u>0</u>	<u>(525,000)</u>	<u>0</u>	<u>0</u>
444xxx REGULATION FEES					
444125 Pound Fees	45,000	0	(45,000)	0	0
444140 Traveller - Clinic Fees	126,145	0	(126,145)	0	0
444145 Plan Review Fee	3,500	3,500	0	3,500	3,500
444201 General License	1,500,000	1,768,637	268,637	1,970,529	2,094,800
444202 Dog License	400,000	0	(400,000)	0	0
444207 Lotteries License	13,000	43,000	30,000	43,000	43,000
444402 N S F Cheque Charge	150	0	(150)	0	0
444xxx REGULATION FEES	<u>2,087,795</u>	<u>1,815,137</u>	<u>(272,658)</u>	<u>2,017,029</u>	<u>2,141,300</u>
445xxx SALE OF GOODS & SERV					
445112 Surrendered Animals	150	0	(150)	0	0
445113 Retail Sales	1,000	0	(1,000)	0	0
445114 Trap Set-Up	100	0	(100)	0	0
445306 Sale Of Bicycles	65,000	65,000	0	66,500	68,000
445319 Sale Of Animals	4,500	0	(4,500)	0	0
445450 Central File Property Src	3,500	3,500	0	3,500	3,500
445456 Food Handler Certificate	60,000	60,000	0	60,000	60,000
445461 Pool Course Certificate	2,000	0	(2,000)	0	0
445xxx SALE OF GOODS & SERV	<u>136,250</u>	<u>128,500</u>	<u>(7,750)</u>	<u>130,000</u>	<u>131,500</u>

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 2 Community Resource, Protection & Safety

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
448xxx OTHER REVENUE					
448103 Misc Department Revenue	4,815	458,215	453,400	515,803	544,853
448xxx OTHER REVENUE	4,815	458,215	453,400	515,803	544,853
44xxxx REVENUES	3,153,860	3,001,852	(152,008)	3,462,832	4,017,653
Mill Rate Support / (Contribution)	7,818,884	5,219,703	(2,599,181)	4,849,815	4,336,011
VARIANCE PERCENT	=====	=====	=====	=====	=====
			(33.24) %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Staff Summary

Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 2 Community Resource, Protection & Safety

	1999 Budget		2000 Estimate		Variance	
	Permanent	Temporary	Permanent	Temporary	Permanent	Temporary
Com. Res. Safety Protection & CRC Admin.	11.00		14.01		3.01	0.00
0						
Environmental Health Services	32.00		31.00		(1.00)	0.00
1						
License Services	13.50	0.50	17.00		3.50	(0.50)
2						
Animal Control/Ownership/Care	19.00	0.95	0.00		(19.00)	(0.95)
3						
Insect Control	9.50	18.54	8.50	17.93	(1.00)	(0.61)
4						
Population Health Services	3.00		0.00		(3.00)	0.00
5						
Neighbourhood Nursing & Health	50.00	0.00	0.00		(50.00)	0.00
6						
N.R.C.H.C.	19.17		0.00		(19.17)	0.00
7						
Social Support & Emergency Response			9.02		9.02	0.00
8						
C.O.D.H.S.	10.00		0.00		(10.00)	0.00
9						

Total Budgeted Positions:	167.17	19.99	79.53	17.93	(87.64)	(2.06)
	=====	=====	=====	=====	=====	=====

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 3 Cultural Amenities & Services

Services Provided

Access to Golf Courses:

The City is responsible for the management and operation of 5 facilities, those being Kildonan Park (18 holes), Windsor Park (18 holes), Crescent Drive (9 holes par 27), Harbourview (9 holes par 27), and John Blumberg (27 holes).

Cemeteries and Perpetual Maintenance:

The City is responsible for the operation and maintenance of 3 facilities, those being Brookside Cemetery, St. Vital Cemetery, and Transcona Cemetery. Services include burials (both earth and ash columbaria) as well as perpetual maintenance of the cemeteries.

Assiniboine Biopark:

Assiniboine Biopark refers to an initiative that proposes to develop Assiniboine Park as an urban destination and to manage its components on an integrated basis. Analysis of the potential and opportunity of this initiative is presently underway.

Sub-Services of Assiniboine Biopark that are presently the responsibility of Community Services are as follows:

Zoo Exposition:

The City is responsible for operation and management of Assiniboine Park Zoo.

Floriculture Operations:

The City is responsible for operation and management of Assiniboine Park Conservatory, planting and maintenance of Assiniboine Park Gardens (Leo Mol Sculpture Garden, Formal Gardens, English Gardens), planting and maintenance of other park areas (e.g., Tropical House), and City beautification initiatives including planting and maintenance of City Hall gardens.

Natural Heritage/Environmental Protection:

The City is responsible for the activities of the City Naturalist, which provides protection and access to and care of natural areas (e.g., Assiniboine Park Forest), as well as provides education and advice to the public, other government departments and agencies regarding natural environment issues.

Strategies and Objectives

The Cultural Amenities and Services Division consists of a portfolio of City-owned cultural assets. These assets are either profit centres or potential profit centres; and/or represent significant opportunities for being used as economic development generators. Most service areas within the Division are ideal candidates for Alternative Service Delivery (ASD) models, and the repositioning of them accordingly will be aggressively pursued.

Municipal Golf Courses:

An ASD draft Feasibility Analysis for the operation of municipal golf courses has been submitted to the ASD Sub-Committee for their consideration. The analysis has reviewed the future operation of golf courses principally

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 3 Cultural Amenities & Services

from the point of view of profit maximization. The three year budget herein represents future profit potential on the basis of existing operations being enhanced with the addition of mini-golf facilities, greater use of auto-cart rentals, and market pricing, pending Council decisions on the ASD analysis. Pricing at municipal golf courses has been based on the market analysis developed by the department.

Cemetery Operations:

Because cemetery operations do not represent a core service of the City, this asset is being strategically approached from the point of view of maximizing financial performance so as to offset costs for core services. Improving financial performance in the short-run is expected due to the establishment of ash niches for sale and increasing contributions from the perpetual maintenance fund. Longer-term financial targets (2002) are considered to be preliminary at this time. It is proposed to undertake an appropriate economic/market analysis in order to either confirm or modify them. If they are not in fact attainable, then other adjustments and/or service reductions will be necessary.

Assiniboine Biopark:

It is proposed to undertake ASD analysis for the Assiniboine Biopark as well as its components presently the responsibility of the Cultural Amenities Division (i.e. Assiniboine Park Zoo, Floriculture Operations, Natural Heritage/Environment Protection). Only Assiniboine Park Zoo, however, is presently on Council's formal ASD agenda. Longer-term financial targets (2002) are considered to be preliminary at this time. It is proposed to undertake appropriate economic/market analysis in order to confirm or modify them. If they are not in fact attainable, then other adjustments and/or service reductions will be necessary.

The Division is comprised of a number of City-owned cultural amenities and is being managed as a portfolio of municipal assets. Each of the service areas included has significant potential for revenue generation and some of them are or have the potential to be significant economic generators.

Each of the service areas represents attractive candidates for alternate service delivery review and are being approached as such. With each, there are three principal objectives under analysis:

- * the degree to which the service area can be enhanced as a community asset;
- * the degree to which the service area can be enhanced as an economic asset;
- * the degree to which the service area can be made more financially self-sustaining than it is now.

With regards to golf courses, a draft feasibility analysis was completed in 1999 which can guide future operations.

With regards to cemetery operations, an economic analysis will be undertaken to determine the best manner of positioning this business as a revenue generator so as to help contribute to financing of more core services and/or reduce mill rate support.

With regards to those services seen as being part of the Assiniboine Park BioPark initiative, various pieces of analyses are presently underway or about to be undertaken to assess the degree to which Assiniboine Park and its components can be managed as an urban destination and a community and economic asset. The most advanced piece of analysis is an ASD Feasibility Analysis of future operations of the Zoo, which will be completed during 2000.

The outcome of each of these pieces of analysis will have significant bearing on the future financial and budget realities for each of the service areas within this Division.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 3 Cultural Amenities & Services

Budget Highlights

Highlights of the Division budget are as follows:

Budgets reflect a greater degree of full costing with the re-allocation of vehicle and facilities budget lines from other cost centres into the specific service areas to which they apply.

By 2002, mill rate support is significantly lower. Much of this is attributable to significant increases in revenue targets for municipal cemetery operations. It is intended to undertake appropriate economic analysis during 2000 to confirm the degree to which these targets can be met. To the degree that they cannot, alternative means of reaching mill rate support targets will need to be identified.

Significant increases in revenues generated from golf course operations are projected from 2000 to 2002. Council adopted green fees are attached. Golf course operations are seen as a significant profit centre.

Further analyses of all service areas will be carried out on order to ascertain the extent to which they can be made more self-sustaining than reflected within the proposed budget.

Between 2000 and 2002, total expenditures (adjusted for re-allocated vehicle and accommodation costs) increase by just under 4%. This is virtually entirely made up of salary and benefit increases.

Community Services Department
MUNICIPAL GOLF COURSES
(Including all taxes)

ADOPTED		
2000	2001	2002

GREEN FEES:

Adult - Kildonan & Windsor - Weekend Before 2:30	19.00	19.50	20.00
Adult - Kildonan & Windsor - Weekend After 2:30	19.00	19.50	20.00
Adult - Kildonan & Windsor - Weekdays	19.00	19.50	20.00
Senior - Kildonan & Windsor - Weekend Before 2:30	19.00	19.00	19.00
Senior - Kildonan & Windsor - Weekend After 2:30	12.75	13.00	13.25
Senior - Kildonan & Windsor - Weekdays	12.00	12.25	12.50
Junior - Kildonan & Windsor - Weekend Before 2:30	10.50	11.00	11.25
Junior - Kildonan & Windsor - Weekend After 2:30	10.00	10.50	10.75
Junior - Kildonan & Windsor - Weekdays	10.00	10.50	10.75
Adult - John Blumberg (18) - Weekend Before 2:30	21.50	22.25	23.00
Adult - John Blumberg (18) - Weekend After 2:30	21.50	22.25	23.00
Adult - John Blumberg (18) - Weekdays	21.50	22.00	22.50
Senior - John Blumberg (18) - Weekend Before 2:30	21.50	22.25	23.00
Senior - John Blumberg (18) - Weekend After 2:30	14.50	15.50	16.50
Senior - John Blumberg (18) - Weekdays	14.00	14.75	15.50
Junior - John Blumberg (18) - Weekend Before 2:30	20.78	21.00	21.00
Junior - John Blumberg (18) - Weekend After 2:30	12.00	12.75	13.50
Junior - John Blumberg (18) - Weekdays	11.00	11.75	12.50
Adult - John Blumberg (9) - 18 Holes - Weekend Before 2:30	21.60	22.00	22.50
Adult - John Blumberg (9) - 18 Holes - Weekend After 2:30	21.60	22.00	22.50
Adult - John Blumberg (9) - 18 Holes - Weekdays	21.60	21.60	22.00
Senior - John Blumberg (9) - 18 Holes - Weekend Before 2:30	21.60	21.60	21.60
Senior - John Blumberg (9) - 18 Holes - Weekend After 2:30	15.50	16.25	17.00
Senior - John Blumberg (9) - 18 Holes - Weekdays	15.00	15.35	15.75
Junior - John Blumberg (9) - 18 Holes - Weekend Before 2:30	21.60	21.60	21.60
Junior - John Blumberg (9) - 18 Holes - Weekend After 2:30	14.50	14.75	15.00
Junior - John Blumberg (9) - 18 Holes - Weekdays	13.50	13.50	14.00
Adult - John Blumberg (9) - 9 Holes - Weekend Before 2:30	12.00	12.75	13.50
Adult - John Blumberg (9) - 9 Holes - Weekend After 2:30	12.00	12.75	13.50
Adult - John Blumberg (9) - 9 Holes - Weekdays	12.00	12.00	12.25
Senior - John Blumberg (9) - 9 Holes - Weekend Before 2:30	12.00	12.75	13.50
Senior - John Blumberg (9) - 9 Holes - Weekend After 2:30	9.50	10.25	11.00
Senior - John Blumberg (9) - 9 Holes - Weekdays	9.50	10.00	10.50
Junior - John Blumberg (9) - 9 Holes - Weekend Before 2:30	11.50	11.75	12.00
Junior - John Blumberg (9) - 9 Holes - Weekend After 2:30	9.50	9.75	10.00
Junior - John Blumberg (9) - 9 Holes - Weekdays	9.50	9.75	10.00
Adult - Crescent - 18 Holes - Weekend Before 2:30	17.50	18.00	18.50
Adult - Crescent - 18 Holes - Weekend After 2:30	17.50	18.00	18.50
Adult - Crescent - 18 Holes - Weekdays	17.50	18.00	18.50
Senior - Crescent - 18 Holes - Weekend Before 2:30	11.00	11.25	11.50
Senior - Crescent - 18 Holes - Weekend After 2:30	10.75	10.75	11.00
Senior - Crescent - 18 Holes - Weekdays	10.75	10.75	11.00
Junior - Crescent - 18 Holes - Weekend Before 2:30	11.00	11.00	11.25
Junior - Crescent - 18 Holes - Weekend After 2:30	9.75	9.75	10.00
Junior - Crescent - 18 Holes - Weekdays	10.00	10.25	10.50
Adult - Crescent - 9 Holes - Weekend Before 2:30	10.00	10.25	10.50
Adult - Crescent - 9 Holes - Weekend After 2:30	10.00	10.25	10.50
Adult - Crescent - 9 Holes - Weekdays	9.50	9.50	9.75
Senior - Crescent - 9 Holes - Weekend Before 2:30	7.35	7.50	7.75
Senior - Crescent - 9 Holes - Weekend After 2:30	7.35	7.50	7.75
Senior - Crescent - 9 Holes - Weekdays	7.35	7.50	7.75
Junior - Crescent - 9 Holes - Weekend Before 2:30	7.00	7.25	7.50
Junior - Crescent - 9 Holes - Weekend After 2:30	7.00	7.25	7.50
Junior - Crescent - 9 Holes - Weekdays	7.00	7.25	7.50

Community Services Department
MUNICIPAL GOLF COURSES
(Including all taxes)

ADOPTED		
2000	2001	2002

GREEN FEES (continued):

Adult - Harbour View - 18 Holes - Weekend Before 2:30	17.50	18.00	18.50
Adult - Harbour View - 18 Holes - Weekend After 2:30	17.50	18.00	18.50
Adult - Harbour View - 18 Holes - Weekdays	17.50	18.00	18.50
Senior - Harbour View - 18 Holes - Weekend Before 2:30	10.75	10.75	10.75
Senior - Harbour View - 18 Holes - Weekend After 2:30	10.75	10.75	10.75
Senior - Harbour View - 18 Holes - Weekdays	10.75	10.75	11.00
Junior - Harbour View - 18 Holes - Weekend Before 2:30	10.00	10.25	10.50
Junior - Harbour View - 18 Holes - Weekend After 2:30	9.75	10.00	10.25
Junior - Harbour View - 18 Holes - Weekdays	10.00	10.25	10.50
Adult - Harbour View - 9 Holes - Weekend Before 2:30	9.50	9.50	9.75
Adult - Harbour View - 9 Holes - Weekend After 2:30	9.50	9.50	9.75
Adult - Harbour View - 9 Holes - Weekdays	9.50	9.50	9.75
Senior - Harbour View - 9 Holes - Weekend Before 2:30	7.00	7.25	7.50
Senior - Harbour View - 9 Holes - Weekend After 2:30	7.00	7.25	7.50
Senior - Harbour View - 9 Holes - Weekdays	7.00	7.25	7.50
Junior - Harbour View - 9 Holes - Weekend Before 2:30	7.00	7.25	7.50
Junior - Harbour View - 9 Holes - Weekend After 2:30	7.00	7.25	7.50
Junior - Harbour View - 9 Holes - Weekdays	7.00	7.25	7.50
Twilite - Kildonan, Windsor & John Blumberg - Season opening to Sept. 30th - 3 hours before sunset	11.00	11.25	11.50
Twilite - Kildonan, Windsor & John Blumberg - Balance of Season - 4 hours before sunset	11.00	11.25	11.50
Sunrise - Windsor Park & John Blumberg - back nine holes only for 1 1/2 hours after opening	10.00	10.25	10.50
Sunrise - Crescent Drive & Harbour View - for 1 1/2 hours after opening	6.50	6.75	7.00
10 Game Prepaid Passes (all Green Fees) - 11 games for the price of 10			

MISCELLANEOUS SERVICES:**Kildonan Park Golf & Windsor Park Golf Courses**

Locker Rentals per day	3.20	3.20	3.20
Locker Rentals per season	19.18	19.18	19.18
Rental Clubs 7 pce. & bag per game	6.13	6.13	6.13
Rental Clubs 11 pce. & bag per game	9.59	9.59	9.59
Bag Rental of single club each	3.20	3.20	3.20
Pull cart rental per game	3.75	3.75	3.95
Auto Cart rental per 18 holes (opening till 2 hours before sunset)	22.91	23.00	23.00
Auto Cart rental per 9 holes (Windsor Park - opening till 2 hours before sunset, Kildonan Park - twilite only)	11.19	12.00	12.00
User Fee for private auto cart	10.00	11.00	12.00

Crescent Drive Golf Course

Rental Clubs 7 pce. & bag per game	4.26	4.26	4.26
Bag Rental of single club each	3.20	3.20	3.20
Pull cart rental per game	2.45	2.50	2.50
User Fee for private auto cart	6.50	6.50	6.50
Auto Cart rental per 9 holes (opening till 2 hours before sunset)	11.19	12.00	12.00

John Blumberg & Harbour View Golf Courses

Locker rental daily 36" and 72"	3.20	3.20	3.20
Season Locker 36"	9.06	9.06	9.06
Season Locker 72"	17.58	17.58	17.58
User Fee for private auto cart 18 holes	10.75	11.50	12.50
User Fee for private auto cart 9 holes	6.75	7.00	7.00

All other "miscellaneous services" at John Blumberg & Harbour Golf Courses are provided under contract by golf professionals

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund

Department: 62 Community Services

Division: 3 Cultural Amenities & Services

	1998	1999	2000	2001	2002
	<u>Achievement</u>	<u>Objective</u>	<u>Objective</u>	<u>Projection</u>	<u>Projection</u>
PERFORMANCE CRITERIA - Quantitative					
Golf Course Operations:					
Number of rounds per year			234,500	234,500	237,880
Cemetery Operations:					
Number of earth burials			450	450	*
Number of ash burials			525	525	*
Assiniboine Park Zoo:					
Total Zoo attendance			416,150	416,150	*
Number of hours open to public			2,780	2,780	*
Floriculture Operations:					
Annual attendance (Conservatory)			400,000	400,000	*
Annual attendance (Leo Mol/English Gardens)			2,780	2,780	*
Facility rentals			23	23	*
Photographic bookings			76	76	*
Natural Heritage/Environment Protection:					
Number of major partnerships			15	15	*
Total value of partnerships			\$750,000	\$750,000	*

* to be determined through further analysis

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

363

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 3 Cultural Amenities & Services

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>2,835,057</u>
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EXPENSES

- Transfer of vehicle/accomodation budget from other centres	766,781
- Increase in transfer to golf course reserve	121,900
- COLA, Merit, employee benefits etc.	110,796
- Decrease in Vacancy Management	53,292
- Miscellaneous increases	52,529
	<u>1,105,298</u>

REVENUES

- Miscellaneous golf course revenue increase	95,010
- Cemetery revenue increase	39,000
- Miscellaneous revenue decreases	(7,655)
	<u>126,355</u>

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>3,814,000</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

364

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 3 Cultural Amenities & Services

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	3,814,000
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EXPENSES

• COLA, Merit, employee benefit etc.	155,000
• Increase in material and parts	51,136
• Decrease in Debt and Finance charges	(14,160)
• Miscellaneous expenditure increases	6,508
	<hr/>
	198,484

REVENUES

• Miscellaneous golf course revenue increases	105,304
• Decrease in Zoo admission revenue	(43,563)
• Cemetery revenue increases	16,505
• Miscellaneous revenue increases	733
	<hr/>
	78,979

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	3,933,505
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

080

Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 3 Cultural Amenities & Services

BUDGET RECONCILIATION - Projection

2001 Projection	Mill Rate Support / (Contribution)	3,923,969
(from 2000)		

EXPENSES

- COLA, Merit, employee benefits etc.	103,738
- Increase in inter-fund recoveries	(70,000)
- Miscellaneous expenditure increases	41,163
	<u>134,699</u>

REVENUES

- Cemetery revenue increases	646,177
- Miscellaneous golf course revenue increases	646,646
- Increase in Zoo Admission revenues	62,083
- Miscellaneous revenue increases	37,013
	<u>1,391,919</u>

2002 Projection	Mill Rate Support / (Contribution)	3,078,060
(from 2000)		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 3 Cultural Amenities & Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
Class EXPENSES					
Cultural Amenities Division Admin.					
0	18,243	187,404	169,161	191,906	190,622
Out Courses					
1	1,664,602	2,156,243	293,641	2,200,613	2,231,585
Cemeteries					
2	616,659	612,630	(3,836)	632,133	794,190
Museums					
3	1,067,479	1,073,492	156,019	1,244,826	1,279,064
Natural Heritage/Environment Protection					
41	336,614	329,645	(7,969)	342,249	352,431
Out Capital					
42	2,666,603	3,460,918	492,085	3,556,481	3,641,013
Class EXPENSES	<u>7,869,624</u>	<u>8,171,722</u>	<u>1,185,296</u>	<u>8,370,298</u>	<u>8,495,105</u>
Class REVENUES					
Out Courses					
1	2,633,190	3,713,910	79,910	2,916,314	3,963,630
Cemeteries					
2	666,275	605,570	(60,295)	641,635	1,567,792
Museums					
3	49,310	56,460	7,150	56,660	72,661
Natural Heritage/Environment Protection					
41	57,500	57,500	0	57,500	57,500
Out Capital					
42	605,160	605,160	0	662,622	625,160
Class REVENUES	<u>4,211,367</u>	<u>4,937,722</u>	<u>126,310</u>	<u>4,436,791</u>	<u>5,417,132</u>

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 3 Cultural Amenities & Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
Mill Rate Support / (Contribution)	2,835,057	3,814,000	978,943	3,933,505	3,078,003
VARIANCE PERCENT	=====	=====	=====	=====	=====
			34.53 %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 3 Cultural Amenities & Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
551xxx SALARIES & BENEFITS					
551101 Salaries-Permanent	3,211,662	3,313,083	101,441	3,384,110	3,450,707
551102 Salaries-Temporary	1,894,187	1,710,848	16,661	1,750,251	1,788,604
551103 Overtime	36,902	37,102	200	37,102	37,634
551106 Shift Premium	10,500	10,500	0	10,500	10,851
551107 Acting Pay	18,442	18,942	500	18,942	19,217
551108 Long Service Pay	5,325	5,125	(200)	5,130	5,210
551187 Furlough - Permanent	(2,000)	(2,100)	(100)	(2,100)	(925)
551188 Furlough - Temporary	(1,650)	(2,380)	(730)	(2,400)	(2,475)
551189 Wage Adjustment		(29,715)	(29,715)	(5,074)	13,599
551190 Vacancy Mgmt Allocated	(130,643)	(77,351)	53,292	(80,543)	(84,487)
551201 Civic Pension	320,158	329,547	9,389	336,831	343,774
55120102 Civic Pension - Man Adj	1,387	0	(1,387)	0	
551202 Canada Pension	143,936	163,854	19,918	184,817	206,334
55120202 Canada Pension - Man Adj	197	0	(197)	0	
551205 Group Insurance	24,419	25,119	700	25,670	26,191
55120502 Group Insurance - Man Adj	(1,098)	(760)	938	(278)	(282)
551207 Unemployment Insurance	162,623	153,968	(8,655)	147,055	149,615
55120702 Employment Ins - Man Adj	(2,825)	(1,492)	1,333	(713)	(822)
551208 Workers Compensation	10,200	10,500	300	10,500	10,651
55120801 Payroll Costs	4,200	4,500	300	4,500	4,585
55120803 Rehabilitation Employment	3,800	3,900	100	3,900	3,955
551xxx SALARIES & BENEFITS	5,509,112	5,673,200	164,088	5,826,200	5,981,916
552xxx SERVICES					
552101 Profes & Consult Services	71,800	70,080	(1,720)	70,150	71,280
552102 Special Serv-Non Profes	80,584	82,182	11,588	81,735	83,290
552104 Freight & Messenger Serv	2,746	5,746	3,000	5,746	5,828
552201 Allocated Dept Costs	194,637	182,407	12,270	182,407	184,553
552302 Auto Allowance	34,193	37,943	3,750	38,408	38,817
552401 Heat-Gas, Oil, Steam & Elec	178,978	180,386	1,410	180,386	182,981
552402 Light And Power	78,852	78,802	150	79,852	79,817
552403 Water	209,524	212,764	3,240	212,764	215,780
552404 Real Prop Con-Consult Mnt		138,189	138,189	138,189	141,370
552501 Office Equipment Mnt	3,088	3,148	60	3,148	3,189

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 3 Cultural Amenities & Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
552502 Vehicle Maintenance	8,000	1,000	(7,000)	1,000	1,120
552503 Cleaning And Laundry	690	690	30	690	698
552505 Other Equipment Servicing	300	300	0	300	304
552601 Print,Bind & Photocopy	9,967	9,962	25	9,992	10,085
552602 Telephone & Telegram	31,872	37,762	5,890	44,508	45,045
55260202 Telephone-Cellular	7,611	6,868	(743)	7,005	7,100
55260203 Telephone Alarm Systems		1,515	1,515	1,515	1,590
552603 Advertising	8,180	12,180	4,000	12,180	12,302
552605 Insurance & Licenses-Auto	9,220		(9,220)		
552607 Certs,Permits,Licenses	1,160	1,200	20	1,200	1,215
552701 Rentals	72,250	111,140	38,890	111,140	120,796
552702 Equipment Rental-Internal	2,700	343,563	340,863	343,563	344,709
552703 Equipment Rental-External	7,310		(7,310)		
552704 Parking Space Rental	132	202	70	142	143
552706 Demurrage Charges	75	15	0	75	76
552802 Meal Expense	100	100	0	100	102
552803 Luncheons & Receptions	800	800	0	800	810
552804 Membership Fees	9,193	9,493	300	9,593	9,727
552805 Postage	2,250	2,35	105	2,355	2,360
552808 Training/Workshops/Tuin	7,727	10,327	2,600	10,327	10,448
552812 Landfill Tipping Fees	18,939	18,49	1,500	18,439	18,775
552xxx SERVICES	1,018,654	1,567,86	548,962	1,572,818	1,601,149
553xxx MAT. PARTS SUPPLIES					
553103 Photographic Supplies		600	600	600	609
553104 Stationery & Office Supp	12,801	12,81	200	12,801	12,960
553108 Periodicals & Subscript	1,112	1,12	0	1,112	1,123
553202 Educational Supplies		5,600	5,600	5,785	5,794
553203 Animal Food And Supplies	182,900	181,09	18,149	231,995	231,142
553207 Cleaning Supplies	24,593	24,73	180	24,773	25,153
553208 Other Op Supp & Materials	98,125	98,82	(3,083)	98,067	97,240
553209 Small Tools	4,080	4,20	120	4,210	4,275
553210 Uniforms,Protect & Safety	15,805	12,90	(3,175)	12,630	12,811
553301 Motor Fuels & Lubricants	44,585	45,70	705	45,270	45,932
553403 Misc-Materials & Supplies	117,044	128,21	11,227	128,271	130,078
553501 Automotive Parts	14,000	14,50	500	14,500	14,708
553503 Other Parts & Accessories	20,880	32,20	1,540	32,290	32,702
553601 Purchases For Resale	72,000	75,00	3,000	75,000	75,000

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 3 Cultural Amenities & Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
553xxx MAT. PARTS SUPPLIES	598,485	634,058	35,573	685,194	689,527
554xxx ASSETS - PUR. ETC.					
554104 Other Equipment	5,000	29,500	24,500	22,500	27,427
554202 Books	1,200	1,200	0	1,200	1,203
554xxx ASSETS - PUR. ETC.	6,200	30,700	24,500	23,700	28,630
557xxx DEBT & FINANCE CHARG					
557101 Debenture Debt - Interest	4,930	500	(4,430)	0	0
557102 Debenture Debt -Principal	27,170	13,660	(13,510)	0	0
557202 Depreciation	126,450		(126,450)		
557309 Credit Card Commission	8,370	8,620	250	8,620	8,749
557xxx DEBT & FINANCE CHARG	166,920	22,780	(144,140)	8,620	8,749
558xxx GRANTS TRANS. OTHER					
558421 Tran To Perpetual Mtc Res	80,000	85,000	5,000	85,000	86,220
558434 Tal To Golf Course Res	112,600	234,500	121,900	234,500	237,860
558442 Transfer To Reserve	28,350	28,730	380	29,035	29,491
558449 Tal To Public Works Fund		404,688	404,688	404,688	404,688
558608 Expenditure Management	(24,917)	(27,449)	(2,532)	(28,150)	(29,025)
558xxx GRANTS TRANS. OTHER	196,033	725,469	529,436	725,073	729,254
559xxx RECOVERIES					
559103 Inter-Fund Recoveries	(406,500)	(435,000)	(28,500)	(435,000)	(505,000)
559204 Other External Recoveries	(22,480)	(47,121)	(24,641)	(38,399)	(39,140)
559xxx RECOVERIES	(428,980)	(482,121)	(53,141)	(473,399)	(544,140)
55xxx EXPENSES	7,968,424	8,171,722	1,105,298	8,370,208	8,495,105

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 3 Cultural Amenities & Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
44xxxx REVENUES					
443xxx GOVERNMENT GRANTS					
443127 Prov Grants-Other	4,000	4,000	0	4,000	4,000
443215 Fed Grants-Other	5,000	5,000	0	5,000	5,000
443xxx GOVERNMENT GRANTS	9,000	9,000	0	9,000	9,000
445xxx SALE OF GOODS & SERV					
445201 Rental-Fixed Assets	4,175	4,470	295	4,500	4,500
445211 Rental-Equipment	148,000	127,900	(20,100)	156,500	253,570
445217 Rental-Miscellaneous	0	1,000	1,000	1,000	1,013
445220 Rental-Rooms	14,000	14,000	0	14,000	14,184
445307 Sale Of Merchandise	119,000	120,500	1,500	120,500	122,020
445409 Cemctery Fees-Brookside	633,700	652,700	19,000	664,255	1,060,688
445410 Cemetery Fees-St.Vital	123,700	134,200	10,500	136,425	258,764
445411 Cemetery Fees-Transcona	124,700	134,200	9,500	136,425	263,830
445412 Golf Green Fees	2,120,000	2,215,010	95,010	2,291,714	2,435,290
445415 Program Registration Fee	2,500	4,660	2,160	4,660	4,688
445444 Concessions-General	247,650	257,300	9,650	257,500	261,285
445460 Zoo Admission	605,000	605,000	0	562,437	625,000
445474 Ski Trail Fees	7,000	7,500	500	7,500	7,600
445475 Sundry Fees & Services	36,182	36,682	500	36,685	37,024
445482 Sales Discounts	2,500	2,500	0	2,500	2,533
445xxx SALE OF GOODS & SERV	4,188,107	4,317,622	129,515	4,396,601	5,351,969
448xxx OTHER REVENUE					
448103 Misc Department Revenue	34,260	31,100	(3,160)	31,100	56,113
448xxx OTHER REVENUE	34,260	31,100	(3,160)	31,100	56,113
44xxxx REVENUES	4,231,367	4,357,722	126,355	4,430,701	5,417,102
Mill Rate Support / (Contribution)	2,835,057	3,014,000	978,943	3,933,505	3,079,003
VARIANCE PERCENT			34.53 %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

Staff Summary

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Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 3 Cultural Amenities & Services

	1999 Budget		2000 Estimate		Variance	
	Permanent	Temporary	Permanent	Temporary	Permanent	Temporary
Cultural Amenities Division						
Admin.	2.00		2.00		0.00	0.00
0						
Golf Courses						
1	2.60	25.61	2.60	25.09	0.00	(0.52)
Cemeteries						
2	13.40	9.08	13.46	9.22	0.06	0.14
Horticulture						
3	13.00	8.99	15.00	8.06	2.00	(0.93)
Natural Heritage/Environment						
Protection	4.00	2.45	3.00	3.52	(1.00)	1.07
41						
Zoo Exposition						
42	50.00	7.56	50.01	9.61	0.01	2.05

Total Budgeted Positions:	85.00	53.69	86.07	55.50	1.07	1.81
	=====	=====	=====	=====	=====	=====

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 4 Finance & Human Resource Services

Services Provided

The Mission:

To ensure the long term financial health and stability of the Community Services Department by promoting prudent financial management and integrity of information and information systems.

The Vision:

"To Be Leaders in the Advancement of Strong Financial & Ethical Management in the Community Services Department"

To achieve the vision requires transferring knowledge to other divisional staff to increase their financial capacity and ensure there is a shared financial accountability throughout the department.

The mandate of the division is to lead the design, development and improvement of systems, procedures and policies to produce timely, relevant and reliable information for decision making purposes

The division's focus is to ensure citizens receive value for their money by improving the economy, efficiency and effectiveness of the department's operations, in essence striving for excellence.

Financial Services Branch Functions:

1. Increase the financial capacity of the department to understand and consider the financial, system, administrative and personnel implications of all decisions.
2. Assist in the control of costs and enhancing the generation of revenues by promoting departmental financial accountability while ensuring alignment of departmental financial direction with the corporate direction.
3. Assist in the development of departmental & divisional business plans & exploring alternative service delivery options.
4. Assess the exposure to risks and establish a control system to cost effectively manage risks.
5. Improve budget & financial reporting and analysis via the expanded use of the Budget Preparation System (BPS) extensive modules throughout the year.
6. Assist in the development of performance criteria (critical success factors) for operational managers.
7. Administering financial systems - Budget Preparation System - BPS (financial reporting & analysis), Financial Reporting System - FRS (GL), Dynamics (Accounts Receivable), Department Fixed Asset Inventory.
8. Coordinating the operating and capital budgets, monthly forecasts & financial impact statements, processing accounts payable, accounts receivable, auto allowance, work orders, purchase orders, budget amendments and financial review of contracts & reserves.

Achieving the above requires a commitment to technology upgrading, continuous professional development and an appropriate staff complement.

Human Resources Branch Functions:

1. Payroll and timekeeping administration
2. Processing of job postings
3. Interpretation and implementation of collective agreements
4. Processing of workers compensation, dental & vision claims

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

374

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 4 Finance & Human Resource Services

5. Maintaining the permanent establishment & assisting in reorganization of the CUPE structure
6. Standardizing department policies
7. Administers HR systems - Employee Management Information System (EMIS) and Employee Record System (ERS).

Strategies and Objectives

The Financial Services branch endeavors to support other divisions in implementing prudent financial management practices such as program & service based budgeting, full cost accounting, business planning, alternative service delivery, special operating agencies, monthly forecasting, year 2000 compliance and ensure that operating decisions consider all financial, system, administrative and personnel implications.

The Human Resources branch will continue developing a comprehensive staff training and development plan.

Budget Highlights

The 2000 budget reflects an increase of \$159,583. This was due to the reduction of \$260,000 in one-time revenue in 1999 from the sale of inventory and assets to the Winnipeg Regional Health Authority. Staffing changes in 2000 are the creation of an Assistant Controller position in 1999 and the reduction of a clerk for a net cost of \$44,458. Workers Compensation requirements for the department were reduced by \$147,281. The division will receive a recovery of \$107,319 from the Animal Services Special Operating Agency (for the provision of financial and human resource services).

The 2001 budget reflects an increase of \$2,892. A clerical staff reduction of \$43,680 is offset by negotiated increases and payroll burden increases of \$ 42,672. The 2002 budget reflects an increase of \$50,900 largely due negotiated increases and inflation increases.

The budget contribution to expenditure reduction was the reduction of two clerical positions for a total of \$84,294 (burden included) in 2002. A clerical staff reduction is calculated in 2000 and 2001. Compounding this reduction in 2000, the Corporate Finance Department Accounts Payable function (entering payment of invoices) will be decentralized to departments. Using the statistics supplied by Corporate Finance the Community Services Department represents 13% of the total volume, which equals 1.8 FTE of work.

Proper internal control requires a segregation of duties between the ordering of goods, the record keeping and the payment of goods. With a reduction of two staff this likely will not be possible.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

375

Company: 01 General Revenue Fund

Department: 62 Community Services

Division: 4 Finance & Human Resource Services

	1998	1999	2000	2001	2002
	<u>Achievement</u>	<u>Objective</u>	<u>Objective</u>	<u>Projection</u>	<u>Projection</u>
PERFORMANCE CRITERIA - Qualitative					
Restate Budgets of Libraries, Parks & Recreation & Community Services all 1998 & some centres from 1986	Yes	Yes	NA	NA	NA
Implement full Program & Service based budget GL structure	Yes	Yes	Yes	Yes	Yes
Implement BPS Monthly Spending Plans	Yes	Yes	Yes	Yes	Yes
Update Staff Permanent Establishment List in BPS	Yes	Yes	Yes	Yes	Yes
Train Mgrs & staff on full capability of BPS	Yes	Yes	Yes	Yes	Yes
Assist Divisions in creating Performance Criteria (Critical Success Factors)		Yes	Yes	Yes	Yes
Assist Divisions in Exploring Alternative Service Delivery & Special Operating Agency Options	Yes	Yes	Yes	Yes	Yes

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

376

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 4 Finance & Human Resource Services

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>2,378,868</u>
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EXPENSES

- WCB reduction	(147,281)
- Recovery of administration costs from Animal Services Special Operating Agency	(83,500)
- Cost of living and Merit increases	57,843
- Request for Approval (Assistant Controller offset by Clerk II reduction)	44,458
- Net Vacancy Management and Wage Adjustment	(37,973)
- Miscellaneous net adjustments	33,710
- Other Employee Benefit increases	19,226
- Stationery and Office	13,100
	<u>(100,417)</u>

REVENUES

- Non recurring recovery from transfer of Public Health Nursing to WCA in 1999	(260,000)
	<u>(260,000)</u>

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>2,538,451</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

377

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 4 Finance & Human Resource Services

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	<u>2,538,451</u>
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EXPENSES

• Staff Reduction	(43,680)
• Cost of living and merit increases	42,672
• Net miscellaneous adjustment	4,139
	<u>3,131</u>

REVENUES

• Miscellaneous revenue adjustments	239
	<u>239</u>

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>2,541,343</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 4 Finance & Human Resource Services

BUDGET RECONCILIATION - Projection

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	2,541,343
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EXPENSES

· Cost of living and merit increases	33,000
· Net miscellaneous adjustments	18,144
	<u>51,144</u>

REVENUES

· Miscellaneous Revenue Adjustment	244
	<u>244</u>

2002 Projection (from 2000)	Mill Rate Support / (Contribution)	2,582,243
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

370

Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 4 Finance & Human Resource Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (From 2000)	2002 Projection (From 2000)
50xxxx EXPENSES					
Financial Services					
1	1,158,071	1,166,038	(7,967)	1,175,450	1,200,195
Human Resource Services					
2	1,482,197	1,075,813	(406,384)	1,186,758	1,405,481
50xxxx EXPENSES	<u>2,640,268</u>	<u>2,241,851</u>	<u>(398,417)</u>	<u>2,362,208</u>	<u>2,605,676</u>
44xxxx REVENUES					
Financial Services					
1	273,300	13,000	(260,300)	13,000	13,150
44xxxx REVENUES	<u>273,300</u>	<u>13,000</u>	<u>(260,300)</u>	<u>13,000</u>	<u>13,150</u>
Net Rate Support / (Contribution)	<u>2,366,968</u>	<u>2,228,851</u>	<u>138,117</u>	<u>2,349,208</u>	<u>2,592,526</u>
VARIANCE PERCENT	*****				

6.1% %

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 4 Finance & Human Resource Services

Number / Name		1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx	EXPENSES					
551xxx	SALARIES & BENEFITS					
551101	Salaries-Permanent	1,405,682	1,507,983	102,301	1,506,975	1,539,975
551102	Salaries-Temporary	70,624	71,879	1,255	72,476	73,429
551107	Acting Pay	1,365	1,400	35	1,450	1,471
551108	Long Service Pay	79,078	79,103	25	79,128	80,264
551189	Wage Adjustment		(41,845)	(41,845)	(46,272)	(36,011)
551190	Vacancy Mgmt Allocated	(29,139)	(25,266)	3,873	(25,506)	(40,781)
551201	Civic Pension	97,660	107,145	9,485	107,295	109,655
551202	Canada Pension	40,969	48,515	7,546	53,027	59,001
55120202	Canada Pension - Man Adj	(130)	0	130	0	0
551205	Group Insurance	7,380	8,063	683	8,064	8,236
55120502	Group Insurance - Man Adj	(546)	0	546	0	0
551207	Unemployment Insurance	46,307	45,215	(1,092)	41,768	42,251
55120702	Employment Ins - Man Adj	(1,018)	0	1,018	0	0
551208	Workers Compensation	355,545	208,264	(147,281)	211,452	217,358
551215	Dental Plan	380,245	369,582	(10,663)	369,582	375,045
551217	Vision Care	47,050	48,050	1,000	48,050	48,740
551xxx	SALARIES & BENEFITS	2,501,072	2,428,088	(72,984)	2,427,489	2,478,633
552xxx	SERVICES					
552102	Special Serv-Non-Profess	4,800	40,800	36,000	40,800	41,386
552104	Freight & Messenger Serv	675	675	0	675	685
552201	Allocated Dept Costs	2,150	2,150	0	2,150	2,181
552302	Auto Allowance	19,500	22,500	3,000	20,878	21,079
552501	Office Equipment Mtce	5,200	5,200	0	5,200	5,274
552601	Print, Bind & Photocopy	9,300	10,800	1,500	10,800	10,891
552602	Telephone & Telegram	22,676	32,299	9,623	37,673	38,098
552701	Rentals	10,000	10,000	0	10,000	10,144
552704	Parking Space Rental	700	900	200	900	903
552804	Membership Fees	150	475	325	475	475
552805	Postage	18,500	18,700	200	18,700	18,959
552808	Training/Workshops/Tuitn	11,050	11,750	700	11,750	11,840
552xxx	SERVICES	104,701	156,249	51,548	160,001	161,915

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 4 Finance & Human Resource Services

<u>Number / Name</u>	<u>1999 Adopted</u>	<u>2000 Adopted</u>	<u>Variance Amount</u>	<u>2001 Projection (from 2000)</u>	<u>2002 Projection (from 2000)</u>
553xxx MAT. PARTS SUPPLIES					
553104 Stationery & Office Supp	24,400	37,500	13,100	37,500	37,830
553105 Periodicals & Subscripts	1,400	2,450	1,050	2,450	2,471
553208 Other Op Supp & Materials	600	600	0	600	608
553xxx MAT. PARTS SUPPLIES	26,400	40,550	14,150	40,550	40,909
554xxx ASSETS - PUR. ETC.					
554103 Office Equipment	1,100	1,100	0	1,200	1,217
554202 Books	500	500	0	500	507
554xxx ASSETS - PUR. ETC.	1,600	1,600	0	1,700	1,724
557xxx DEBT & FINANCE CHARG					
557306 Provision For Bad Debts	17,000	16,000	(1,000)	16,000	16,230
557309 Credit Card Commission	3,500	3,500	0	3,500	3,550
557xxx DEBT & FINANCE CHARG	20,500	19,500	(1,000)	19,500	19,780
558xxx GRANTS TRANS. OTHER					
558608 Expenditure Management	(2,105)	(10,736)	(8,631)	(10,858)	(13,435)
558xxx GRANTS TRANS. OTHER	(2,105)	(10,736)	(8,631)	(10,858)	(13,435)
559xxx RECOVERIES					
559101 Inter-Departmental Recov		(83,500)	(83,500)	(83,500)	(83,500)
559xxx RECOVERIES	0	(83,500)	(83,500)	(83,500)	(83,500)
55xxxx EXPENSES	2,652,168	2,551,751	(100,417)	2,554,882	2,606,026
44xxxx REVENUES					
444xxx REGULATION FEES					
444401 Late Payment Charges	8,000	8,000	0	8,099	8,232

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 4 Finance & Human Resource Services

Number / Name		1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
444402	N S F Cheque Charge	2,500	2,500	0	2,590	2,649
444xxx	REGULATION FEES	10,500	10,500	0	10,689	10,881
445xxx	<u>SALE OF GOODS & SERV</u>					
445305	Sale Of Sur Mat & Equip	260,000	0	(260,000)	0	0
445508	Administration Charges	2,800	2,800	0	2,850	2,902
445xxx	SALE OF GOODS & SERV	262,800	2,800	(260,000)	2,850	2,902
44xxxx	REVENUES	273,300	13,300	(260,000)	13,539	13,783
Mill Rate Support / (Contribution)		2,378,868	2,538,451	159,583	2,541,343	2,592,243
VARIANCE PERCENT				6.71 %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

384

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 5 Information Systems & Technology

Services Provided

The Information Systems and Technology Division is an internal service providing a broad spectrum of services.

The division's mandate is to plan, manage, develop/acquire, implement and support the department's information technology needs and services - to facilitate the effective and efficient delivery of public policy through the integration of information technologies with service delivery mechanisms.

Strategies and Objectives

The IT Division has a variety of deliverables scheduled in the 2000 - 2002 Business Plan.

Major activity areas include the development of the CRA Data model, deployment of web enabled information resources to support citizen access and interaction at the neighbourhood and community level, and building technology partnerships with other civic departments, provincial and federal agencies and community based agencies.

During 2000 - 2002 the division will work extensively with Planning, Property and Development on the integration of property - based information systems.

Client support systems are also a major focus for the division and the development of the Client Support Person model will be a priority during 2000.

Budget Highlights

The primary focus of expenditure is on professional IT staff.

The division has also provided for transfers to the Computer Equipment Replacement Reserve. These transfers will diminish over the 3 year budget cycle as the public service divisions assume more accountability for the management of asset lifecycles. In the long term this is the only means of ensuring the Department's investment in computer hardware and software inventories is properly maintained.

The 2000 - 2002 budget also anticipates the development of new (but modest) revenue sources from mapping products and cost recoveries from external partnerships from shared information systems development initiatives.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

385

Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 5 Information Systems & Technology

	1998	1999	2000	2001	2002
	<u>Achievement</u>	<u>Objective</u>	<u>Objective</u>	<u>Projection</u>	<u>Projection</u>

PERFORMANCE CRITERIA - Quantitative

Conversion of all users to Microsoft Office suite	Yes				
Conversion of all users to Microsoft Exchange	Yes				
Infrastructure plan for 395 Main Street	Yes				
Major resource assignment to CCAP project	Ongoing			Ongoing	Ongoing
Web presents enhancement at Library Service	Ongoing			Ongoing	Ongoing
Monitor resource assignment to Dynix support	Ongoing			Ongoing	Ongoing
Continued development of CRC database model	Ongoing			Ongoing	Ongoing
Development of information and technology requirements for ASD's	Ongoing			Ongoing	Ongoing
Continued support of BPS, FRS and ERS MIS requirements	Ongoing			Ongoing	Ongoing
Continued implementation of internet/intranet	Ongoing			Ongoing	Ongoing
Continued development of partnering strategies ie. Connecting Canadians, Smart Communities and Gates Foundation	Ongoing			Ongoing	Ongoing
Continued evaluation of MIS for internal departmental service providers			Ongoing	Ongoing	Ongoing

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

386

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 5 Information Systems & Technology

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>1,297,187</u>
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EXPENSES

- Elimination of IT Retention Bonus	(95,000)
- Normal Salary adjustments	55,096
- Additional Interfund recoveries	(50,500)
- Increased Infrastructure installation and systems maintenance costs	40,000
- Increased Reserve Contributions	40,000
- Increased Asset requirements	17,200
- Account adjustments - sundry	2,298
	<u>9,094</u>

REVENUES

- New revenue development	30,000
	<u>30,000</u>

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>1,276,281</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

387

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 5 Information Systems & Technology

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	<u>1,276,281</u>
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EXPENSES

- Reserve contribution reductions	(40,000)
- Salary Adjustments	(26,363)
- Decreased Asset purchases	(20,000)
- Account adjustments - sundry	(2,272)
	<u>(88,635)</u>

REVENUES

- New revenue development	<u>5,000</u>
	<u>5,000</u>

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>1,182,646</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

388

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 5 Information Systems & Technology

BUDGET RECONCILIATION - Projection

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	1,182,646
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EXPENSES

- Computer Equipment Reserve transfer reduction	(50,000)
- Salary adjustments	27,691
- Interfund Recovery increases	(25,000)
- Asset purchase reductions	(20,000)
- Account adjustments - sundry	1,797
	<u>(65,512)</u>

REVENUES

- New/enhanced revenue development	30,000
	<u>30,000</u>

2002 Projection (from 2000)	Mill Rate Support / (Contribution)	1,087,134
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4/19/00

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

389

Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 5 Information Systems & Technology

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
Information Systems & Technology					
1	1,297,187	1,306,281	9,094	1,217,646	1,152,134
55xxxx EXPENSES	<u>1,297,187</u>	<u>1,306,281</u>	<u>9,094</u>	<u>1,217,646</u>	<u>1,152,134</u>
44xxxx REVENUES					
Information Systems & Technology					
1	0	30,000	30,000	35,000	65,000
44xxxx REVENUES	<u>0</u>	<u>30,000</u>	<u>30,000</u>	<u>35,000</u>	<u>65,000</u>
Mill Rate Support / (Contribution)	<u>1,297,187</u>	<u>1,276,281</u>	<u>(20,906)</u>	<u>1,182,646</u>	<u>1,087,134</u>
VARIANCE PERCENT			(1.61) %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 5 Information Systems & Technology

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
551xxx SALARIES & BENEFITS					
551101 Salaries-Permanent	786,694	877,699	91,005	911,061	933,438
551102 Salaries-Temporary	71,638	29,166	(42,472)	29,718	30,283
551108 Long Service Pay	500	500	0	500	500
551114 Technology Retention Adj	95,000	0	(95,000)	0	
551189 Wage Adjustment		0	0	(65,000)	(65,000)
551190 Vacancy Mgmt Allocated	(16,122)	(14,355)	1,767	(14,158)	(14,325)
551201 Civic Pension	57,306	61,043	3,737	63,436	65,046
551202 Canada Pension	22,414	24,616	2,202	27,771	30,843
55120202 Canada Pension - Man Adj	(71)	0	71	0	
551205 Group Insurance	4,291	4,534	243	4,703	4,818
55120502 Group Insurance - Man Adj	(317)	0	317	0	
551207 Unemployment Insurance	25,356	23,025	(2,331)	21,834	21,953
55120702 Employment Ins - Man Adj	(557)	0	557	0	
551xxx SALARIES & BENEFITS	1,046,132	1,006,228	(39,904)	979,865	1,007,556
552xxx SERVICES					
552101 Profes & Consult Services	19,500	25,000	5,500	25,000	25,000
552102 Special Serv-Non-Profess	10,000	10,000	0	10,000	10,000
552104 Freight & Messenger Serv	300	0	(300)	0	0
552201 Allocated Dept Costs	55,000	50,000	(5,000)	50,000	50,000
552302 Auto Allowance	25,000	22,000	(3,000)	17,000	17,000
552501 Office Equipment Mlce	80,000	120,000	40,000	120,000	120,000
552601 Print,Bind & Photocopy	2,600	2,400	(200)	2,400	2,400
552602 Telephone & Telegram	9,993	9,000	(993)	9,000	9,000
55260202 Telephone-Cellular		3,500	3,500	3,500	3,500
552804 Membership Fees	4,000	4,000	0	4,000	4,000
552805 Postage	1,000	1,000	0	1,000	1,000
552808 Training/Workshops/Tuitn	24,500	24,500	0	24,500	24,500
552814 Professional Development	2,500	2,504	4	2,981	2,750
552xxx SERVICES	234,393	273,904	39,511	269,381	269,150

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 5 Information Systems & Technology

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
553xxx MAT. PARTS SUPPLIES					
553101 Atlases And Maps	2,000	5,000	3,000	7,000	9,000
553104 Stationery & Office Supp	3,700	4,000	300	4,000	4,000
553105 Periodicals & Subscripts	3,500	3,500	0	3,500	3,500
553xxx MAT. PARTS SUPPLIES	9,200	12,500	3,300	14,500	16,500
554xxx ASSETS - PUR. ETC.					
554103 Office Equipment	800	0	(800)	0	0
554104 Other Equipment	52,000	70,000	18,000	50,000	30,000
554202 Books	7,000	7,000	0	7,000	7,000
554xxx ASSETS - PUR. ETC.	59,800	77,000	17,200	57,000	37,000
558xxx GRANTS TRANS. OTHER					
558432 Tran To Computer Reserve	50,000	90,000	40,000	50,000	0
558608 Expenditure Management	(4,838)	(5,351)	(513)	(5,100)	(5,072)
558xxx GRANTS TRANS. OTHER	45,162	84,649	39,487	44,900	(5,072)
559xxx RECOVERIES					
559103 Inter-Fund Recoveries	(97,500)	(148,000)	(50,500)	(148,000)	(173,000)
559xxx RECOVERIES	(97,500)	(148,000)	(50,500)	(148,000)	(173,000)
55xxxx EXPENSES	1,297,187	1,306,281	9,094	1,217,646	1,152,134
44xxxx REVENUES					
445xxx SALE OF GOODS & SERV					
445475 Sundry Fees & Services	0	30,000	30,000	35,000	65,000
445xxx SALE OF GOODS & SERV	0	30,000	30,000	35,000	65,000
44xxxx REVENUES	0	30,000	30,000	35,000	65,000

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THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 5 Information Systems & Technology

<u>Number / Name</u>	<u>1999 Adopted</u>	<u>2000 Adopted</u>	<u>Variance Amount</u>	<u>2001 Projection (from 2000)</u>	<u>2002 Projection (from 2000)</u>
Mill Rate Support / (Contribution)	1,297,187	1,276,281	(20,906)	1,182,646	1,087,134
VARIANCE PERCENT	=====	=====	=====	=====	=====
			(1.61) %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Staff Summary

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Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 5 Information Systems & Technology

1999 Budget		2000 Estimate		Variance	
Permanent	Temporary	Permanent	Temporary	Permanent	Temporary

Information Systems &
 Technology
 1

17.00	2.00	18.00	0.80	1.00	(1.20)
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Total Budgeted Positions:

17.00	2.00	18.00	0.80	1.00	(1.20)
=====	=====	=====	=====	=====	=====

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 6 Strategic & Support Services

Services Provided

Provide strategic services for the overall Community Services Department. The division provides leadership, expertise, consultation, and coordination of the following strategic services and initiatives:

- * Change and Alternative Service Delivery initiatives, including development of feasibility studies, operating charters, business plans.
- * Policy and Market Research, including best practice, cost/benefit analysis, surveying, economic impact studies, market analysis, performance measurement.
- * Departmental Strategic Business Planning initiatives.
- * Marketing and Community Relation services including strategic communication planning; media liaison and issues management; departmental promotional activities and publications including the Leisure Guide; corporate sponsorship initiatives.
- * Public Information and Program Registration services.
- * Volunteer and Community Support services.
- * Departmental Records Management, including Access to Information Requests.
- * Office of the Director's administrative services.
- * Other Special Projects/Strategic Initiatives.

Strategies and Objectives

Initiatives related to the Departmental Business Plan and budget strategy that will be undertaken by the Strategic & Support Services Division include:

- * Increase in advertising revenue and corporate sponsorships (2001/2002)
- * Inter-departmental charge on facility bookings to Public Works (2001/2002)

Goals for Service Management and Improvement include:

- * Centralization of Departmental registration and public information systems - 'one phone number' service initiative
- * Development and implementation of an integrated departmental marketing and public information strategy
- * Continue development and implementation of a comprehensive volunteer management system
- * Continue enhancement of records management systems
- * Coordination of the development of Alternative Service Delivery Initiatives
- * Coordination of research efforts including policy research and analysis; market research and analysis; neighbourhood data research and analysis
- * Coordination of Departmental Business Planning processes and preparation
- * Coordination and facilitation of departmental strategic planning efforts and initiatives
- * Coordination of Departmental move to 395 Main Street (2000)

Budget Highlights

The 2000 budget reflects a 4.7% increase over 1999. The increase can be attributed, in large part (\$116,815) to an increase due to WAPSO/CUPE increments, realignment of Coordinator of Records Management (position was previously under the Community Development and Recreation Services Division), and subsequent benefit increases, as well as adjustments to the vacancy management allocation. In addition, due to the establishment of

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 6 Strategic & Support Services

the Animal Services Special Operating Agency in 2000, the division will benefit from recoveries in the amount of \$21,000 in each year (2000, 2001 and 2002).

The 2001 budget reflects a 1.2% decrease in mill rate support from 2000. Overall, expenditures are \$31,459 higher (primarily due to salary increments and associated benefits); however, this is offset considerably by additional projected revenue opportunities through advertising and corporate sponsorship.

The 2002 budget reflects similar (0.5% decrease in mill rate support) numbers to the 2001 budget. General increases reflect WAPSO/CUPE increments with subsequent benefits, as well as vacancy management adjustments; however, ongoing advertising and corporate sponsorship revenues more than offset the expense increases between 2001 to 2002.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 6 Strategic & Support Services

	1998	1999	2000	2001	2002
	Achievement	Objective	Objective	Projection	Projection

PERFORMANCE CRITERIA - Qualitative

Completion of Departmental Business Plan & related processes
 Completion of Animal Services - Special Operating Agency (feasibility study, operating charter, business plan)
 Completion of Municipal Golf Courses - Market Analysis
 Completion of Municipal Golf Courses - Feasibility Study
 Efficiencies Realized in Leisure Guide production & advertising sales
 Development and implementation of a Research Information System
 Completion of Policy Information System
 Development and implementation of a Records Management Training Course
 Completion of Community Centre Study
 Department ASD Initiatives as per Council approved ASD Agenda

PERFORMANCE CRITERIA - Quantitative

Number of citizen program registrations	35,000	35,000	35,000	35,000
Number of facility use agreements issued	2,650	2,650	2,650	2,650
Number of bookings accommodated	41,100	41,100	41,100	41,100
Media Relations requests per year	900	900	900	900
Requests from citizens/outside organizations	2,000	2,000	2,000	2,000
Number of Access to Information Requests	15	15	15	15
Number of Volunteer Service Providers	19,850	19,850	19,850	19,850
Number of Corporate Sponsorships	12	12	12	12
Requests from citizens for information	1,500	1,500	1,500	1,500

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 6 Strategic & Support Services

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>1,537,816</u>
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EXPENSES

· Increase due to WAPSO adjustment, WAPSO/CUPE increments, realignment of Coordinator of Records Management, and subsequent benefit increases, as well as adjustment to vacancy management allocation.	116,815
· Recoveries implemented due to establishment of Animal Services SOA	(21,000)
· Increase due to anticipated higher telephone charges	1,204
· Expenditure Management increase	(993)
	<u>96,026</u>

REVENUES

· Implementation of interdepartmental charges on facility bookings for Public Works	24,000
	<u>24,000</u>

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>1,609,842</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 6 Strategic & Support Services

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	1,609,842
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EXPENSES

- Increase due to WAPSO/CUPE increments and subsequent benefit increases, as well as adjustment to vacancy management	36,822
- Adjustment due to anticipated increase in telephone charges and substantial decrease in auto allowance resulting from move to 395 Main Street	(5,170)
- Expenditure Management increase	(193)
	<u>31,459</u>

REVENUES

- Additional revenue through advertising and corporate sponsorships	51,136
	<u>51,136</u>

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	1,590,165
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

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399

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 6 Strategic & Support Services

BUDGET RECONCILIATION - Projection

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u>1,590,165</u>
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EXPENSES

- Increase due to WAPSO/CUPE increments, and subsequent benefit increase, as well as adjustment to vacancy management allocation	40,967
- Increase due to cost of living	5,634
- Expenditure Management increase	(3,276)
	<u>43,325</u>

REVENUES

- Additional revenue through advertising and corporate sponsorships.	51,156
	<u>51,156</u>

2002 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>1,582,334</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

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Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 6 Strategic & Support Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
Strategic Services & Executive Support					
1	1,253,041	1,348,589	95,548	1,375,210	1,411,010
Booking Office					
11	347,887	348,365	478	353,203	360,728
55xxxx EXPENSES	<u>1,600,928</u>	<u>1,696,954</u>	<u>96,026</u>	<u>1,728,413</u>	<u>1,771,738</u>
44xxxx REVENUES					
Strategic Services & Executive Support					
1	60,000	60,000	0	111,080	162,179
Booking Office					
11	3,112	27,112	24,000	27,168	27,225
44xxxx REVENUES	<u>63,112</u>	<u>87,112</u>	<u>24,000</u>	<u>138,248</u>	<u>189,404</u>
Mill Rate Support / (Contribution)	<u>1,537,816</u>	<u>1,609,842</u>	<u>72,026</u>	<u>1,590,165</u>	<u>1,582,334</u>
VARIANCE PERCENT					
			4.68 %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

401

Budget Account Summary

Company: 01 General Revenue Fund
Department: 62 Community Services
Division: 6 Strategic & Support Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
551xxx SALARIES & BENEFITS					
551101 Salaries-Permanent	1,082,109	1,171,373	89,264	1,210,064	1,245,045
551102 Salaries-Temporary	12,483	0	(12,483)	0	0
551103 Overtime	2,000	2,000	0	2,000	
551108 Long Service Pay	1,980	1,980	0	1,980	548
551189 Wage Adjustment		28,317	28,317	21,397	24,566
551190 Vacancy Mgmt Allocated	(20,560)	(18,597)	1,963	(19,415)	(20,464)
551201 Civic Pension	73,107	78,608	5,501	81,278	83,700
551202 Canada Pension	28,329	32,559	4,230	36,863	41,190
55120202 Canada Pension - Man Adj	(90)	0	90	0	
551205 Group Insurance	5,472	5,856	384	6,049	6,223
55120502 Group Insurance - Man Adj	(405)	0	405	0	
551207 Unemployment Insurance	31,856	30,300	(1,556)	29,002	29,377
55120702 Employment Ins - Man Adj	(700)	0	700	0	
551xxx SALARIES & BENEFITS	1,215,581	1,332,396	116,815	1,369,218	1,410,185
552xxx SERVICES					
552101 Profes & Consult Services	29,186	29,186	0	29,186	29,605
552102 Special Serv-Non-Profess	9,303	9,303	0	9,303	9,436
552104 Freight & Messenger Serv	1,029	1,029	0	1,029	1,044
552302 Auto Allowance	56,950	56,950	0	50,355	51,173
552501 Office Equipment Mlce	7,678	7,678	0	7,678	7,789
552601 Print,Bind & Photocopy	196,619	196,619	0	196,619	199,444
552602 Telephone & Telegram	4,002	5,206	1,204	6,631	6,706
552603 Advertising	8,519	8,519	0	8,519	8,642
552701 Rentals	4,168	4,168	0	4,168	4,228
552703 Equipment Rental-External	1,010	1,010	0	1,010	1,025
552704 Parking Space Rental	604	604	0	604	612
552802 Meal Expense	600	600	0	600	609
552803 Luncheons & Receptions	354	354	0	354	359
552804 Membership Fees	668	668	0	668	678
552805 Postage	41,047	41,047	0	41,047	41,637
552808 Training/Workshops/Tultr	6,981	6,981	0	6,981	7,081
552809 Conferences	4,600	4,600	0	4,600	4,666

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Budget Account Summary

Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 6 Strategic & Support Services

Number / Name		1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
552xxx	SERVICES	373,318	374,522	1,204	369,352	374,734
553xxx	<u>MAT. PARTS SUPPLIES</u>					
553103	Photographic Supplies	270	270	0	270	274
553104	Stationery & Office Supp	7,772	7,772	0	7,772	7,884
553105	Periodicals & Subscripts	1,594	1,594	0	1,594	1,617
553206	Rec Supplies & Materials	5,636	5,636	0	5,636	5,717
553208	Other Op Supp & Materials	190	190	0	190	193
553xxx	MAT. PARTS SUPPLIES	15,462	15,462	0	15,462	15,685
554xxx	<u>ASSETS - PUR. ETC.</u>					
554202	Books	950	950	0	950	964
554xxx	ASSETS - PUR. ETC.	950	950	0	950	964
557xxx	<u>DEBT & FINANCE CHARG</u>					
557309	Credit Card Commission	1,010	1,010	0	1,010	1,025
557xxx	DEBT & FINANCE CHARG	1,010	1,010	0	1,010	1,025
558xxx	<u>GRANTS TRANS. OTHER</u>					
558608	Expenditure Management	(5,393)	(6,386)	(993)	(6,579)	(9,855)
558xxx	GRANTS TRANS. OTHER	(5,393)	(6,386)	(993)	(6,579)	(9,855)
559xxx	<u>RECOVERIES</u>					
559101	Inter-Departmental Recov		(21,000)	(21,000)	(21,000)	(21,000)
559xxx	RECOVERIES	0	(21,000)	(21,000)	(21,000)	(21,000)
55xxxx	EXPENSES	1,600,928	1,696,954	96,026	1,728,413	1,771,738

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 6 Strategic & Support Services

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
44xxxx REVENUES					
445xxx SALE OF GOODS & SERV					
445330 Leisure Guide Advertising	60,000	60,000	0	61,080	62,179
445508 Administration Charges	3,112	3,112	0	3,168	3,225
445xxx SALE OF GOODS & SERV	63,112	63,112	0	64,248	65,404
448xxx OTHER REVENUE					
448103 Misc Department Revenue	0	24,000	24,000	74,000	124,000
448xxx OTHER REVENUE	0	24,000	24,000	74,000	124,000
44xxxx REVENUES	63,112	87,112	24,000	138,248	189,404
Mill Rate Support / (Contribution)	1,537,816	1,609,842	72,026	1,590,165	1,582,334
VARIANCE PERCENT			4.68 %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

Staff Summary

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Company: 01 General Revenue Fund
 Department: 62 Community Services
 Division: 6 Strategic & Support Services

1999 Budget		2000 Estimate		Variance	
Permanent	Temporary	Permanent	Temporary	Permanent	Temporary

Strategic Services & Executive
 Support
 1
 Booking Office
 11

18.16		19.00		0.84	0.00
7.00	0.49	7.00		0.00	(0.49)

Total Budgeted Positions:

25.16	0.49	26.00	0.00	0.84	(0.49)
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

405

Company: 01 General Revenue Fund
Department: 63 Planning, Property and Development

Mission Statement

Planning, Property and Development is one of the new departments created in 1997 as a result of the corporate reorganization process pursuant to the George Cuff report. The department is essentially an amalgamation of two former City departments - the Land and Development Services Department and the Civic Buildings Department. It also incorporates branches, divisions or functions of two other former departments - the Community Services Department and the Parks and Recreation Department.

The mission statement of the department is:

To provide integrated planning, property and development services for the community in a responsive, progressive and client-focused manner.

Services Provided

Under the leadership of the Director, the Department accomplishes its mission through four operating divisions and two support or staff divisions. The line divisions are Development and Inspections, Planning and Land Use, Real Estate and Civic Accommodations. The two "staff" divisions are the Support Services Division and the newly formed Information Technology and Services Division.

The Development and Inspections Division is responsible for permit and development application processing, subdivision and zoning administration and development agreement management, and the maintenance of safety and property standards through plan examination, inspections services, and by-law enforcement, including the rooming house by-law program administration. Also included in the Division is a legal and control surveys (geomatics) service.

The Planning and Land Use Division is responsible for planning services related to Plan Winnipeg, CentrePlan and parks planning, heritage building designation and granting, river bank and walkway systems management, parks development, streetscaping projects, neighborhood revitalization programs, and neighborhood management and consultation services related to current development management.

The Real Estate Division is responsible for property appraisal services as required by the Civic organization, the acquisition of properties through purchase or expropriation, the sale of surplus land and buildings and the management of properties not required for City operational purposes.

The Civic Accommodations Division is responsible for development of accommodations for civic departments, including locations, space allocations, furniture selection, and office decorating. The Division assumes overall responsibility for the leasing of civic accommodations and for the programming, designing and project management of construction and renovation projects, the provision of design and consulting services to departments and the demolition of buildings authorized by the appropriate authority. The Division also manages the Civic Accommodations Utility wherein transfer pricing is used to implement full costing of accommodations for those civic departments occupying space managed by the Division.

The Support Services Division provides a variety of services to the Department including financial, budgeting and accounting, the provision of human resource management and records management. This Division is also responsible for the administration of city-owned off street parking facilities and for the management of food service facilities in certain buildings.

The newly formed Information Technology and Services Division provides technology support to the Department and supports such applications as the BUILD system, desktop computing and networking. This Division also

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 63 Planning, Property and Development

manages property information and provides mapping and land information services in support of other divisions of the Department, and makes these products available to other city departments and the general public.

Strategies and Objectives

The Planning, Property and Development Department employed a budget strategy consistent with its business plan that in essence provides for similar levels of service as contained in the 1999 Current Estimates. As one of the new departments created in 1997 as a result of the corporate reorganization process, the recently formed Planning, Property and Development Department carries a mandate for specific public and internal services formerly delivered by four different departments. The bundle of public and internal services included within the Department's mandate provides an extraordinary opportunity to integrate a full range of planning, development, and property functions.

In developing the department's first business plan a broad cross-section of line supervisors and all divisional managers participated in creating a strategic direction. To ensure that a departmental approach to service delivery is shared and understood by all staff, the department's Office of the Director carries the responsibility for coordinating the strategic planning, direction setting and communicating goals and results throughout the department and beyond. In setting our service goals and strategies a series of primary goals were identified for the next three years, these are:

- To establish and promote an integrated response to service delivery
- To establish a project management approach to service delivery
- To actively promote a quality customer service approach to service delivery
- To pursue strategies that will promote year to year financial stability

The major challenge facing all members of the Department in the coming months and years relates to the pursuit of goals and strategies that will work to create and nurture a new collective organizational culture - a culture that fosters the constant improvement of an integrated set of services in a responsive, progressive and client-focused manner. By the first quarter of the year 2000, all departmental staff-almost 300 people-will be located in approximately 80,000 square feet of both office and retail space in the Fort Garry Place complex. This consolidation of services in an accessible downtown location is one of the most critical success factors in developing a new departmental approach to service delivery. This consolidation will create new opportunities for cooperation and teamwork, sharing of resources, changing staff roles and relationships, and new service delivery models. The creation of the shopping mall model will afford external and internal customers better access to virtually every service offered by the Department. This consolidation not only enables the department to promote an integrated response to service delivery but allows it at the same time to achieve reductions in its own facilities costs.

Budget Highlights

The Department did all things possible to develop its budget consistent with the business plan, tabled with senior management earlier in 1999. However, more recent events had an effect on both the estimated revenues and expenditures of the Department. In presenting the 2000 to 2002 Current Estimates, the Department has endeavored to balance both the expenditures and revenues such that the effect on the tax - supported budget is neutral and remains consistent with the business plan.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 63 Planning, Property and Development

Examples of recent events are the purchase of the Mandarin building, the lease of space to the Winnipeg Regional Health Authority, delays in re - accommodating the Community Services Department and a recent reorganization which will establish the new roles and functions of the newly formed Information Technology and Services Division.

While committed to meeting customer service expectations, the Department has prioritized its services and has implemented a number of adjustments necessary to maintain a tax - supported provision consistent with the business plan. Approximately 10 full - time equivalent positions (3 of which are reflected in the budget for the Civic Accommodations Fund) formerly budgeted but left unfilled, have been removed from the 2000 salary estimates.

Included in 2000-2002 estimates are certain initiatives. One such initiative is a proposal to implement an inter - fund recovery to fund one full - time equivalent staff position involved in demolitions. The Civic Accommodations Division provides project management services for the demolition of buildings carried out on behalf of the City. The number of demolition projects has grown from 30 a year to over 100 annually. Since the inception of the "Arson Task Force" this number is anticipated to swell and may in fact double. Some of the buildings demolished are City - owned while approximately 75% of them are privately owned. The buildings are demolished under the authority of various by - laws. At a time of shrinking budgets, the capacity of the Department to fund this work is limited. An inter - fund recovery is recommended to fund one full - time equivalent staff person. Funding for the privately owned buildings would be obtained from the property taxes. Funding for city - owned buildings would be from the Land Operating Reserve Fund, or provided by the department that owned the building.

Another initiative is the implementation of an inter - fund recovery from the Corporate Finance Department for property claims. Over the past decade the Civic Accommodations Division has provided professional structural engineering evaluations on claims against the City. The number of claims per year ranges from 70 to 140. These engineering evaluations are currently carried out at the request of the Risk Management Division of the Corporate Finance Department. Claims result mostly from street repairs and renewals underground utility repairs, snow clearing and garbage collection. Many of the claims result from damage to private property in the vicinity of capital projects. As a utility operation, and in the face of shrinking budgets, the capacity of the Division to fund this work is limited, hence an inter - fund recovery from Corporate Finance Department.

Another cost - reduction method being employed is the elimination of one Inspector position out of 3.5 full - time equivalents assigned to the Residential Rehabilitation Assistance Program. This reduction is thought possible as a result of a reduced number of applications.

In the Real Estate Division, the 2000 Current Estimates contain a recovery associated with a portion of the marketing costs for real - estate transactions. Rather than charge the tax supported estimates, these advertising services would be charged to the "Enhanced Land Marketing Program", part of the Land Operating Reserve. Another cost savings initiative in the Real Estate Division is the recovery of salary costs for one Real Estate Officer from the "Enhanced Land Marketing Program" in the year 2002.

As a result of new operating parameters for the Land Operating Reserve as approved by Fiscal Issues Committee and City Council, the department's business plan specified that net revenues transferred to the General Revenue Fund be decreased to longer term historical levels of \$2 million annually in each of the three years. This direction was established in recognition that there is a need to return the Land Operating Reserve to a self sustaining position and that the City's current revenues should not be overly dependent upon sales of assets. According to this revised policy, any net sales revenues earned by the Reserve beyond the level necessary to eliminate its inter-fund debt and generate \$2 million for General Revenue would be transferred at year-end to the Commitments Reserve Fund. The final budget submission for 2000 reflects a one time increased transfer to the General Revenue Fund of \$5.8 million, however the 2001 and 2002 budgets reflect the business plan's transfer level of \$2 million.

The 2002 budget estimates contain an expenditure reduction in the Development and Inspections Division of \$250,000. Savings result from the elimination of four building trades inspection positions together with associated costs. The savings will be made possible by achieving operational efficiencies generated by the implementation of the BUILD automation program - less time will be spent in the office, and both paperwork and unproductive inspections will be reduced. It is expected that the savings will be achieved as a result of retirements.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund
Department: 63 Planning, Property and Development

Adjustments have been made in the Land Information Services component of the budget. These relate both to new business needs and to anticipated revenue increases that have necessitated an increase in the amount of \$75,000 in both revenues and expenditures. The increased expenditure relates to the need to rationalize printing and duplication functions because of the physical amalgamation of functions at Fort Garry Place and to improve one - stop - shop plan circulation processes. The revenue adjustment results from an anticipated increase in proceeds from the sale and maintenance of digital map products.

Off - street parking revenues are estimated to increase throughout the three years budgeted. To meet the budget guidelines established, an amount of approximately \$100,000 earmarked for physical and technical maintenance has been deferred from 2000 and moved back into the 2001 estimates.

Regulation fees revenues have been budgeted at a level approximately \$900,000 higher than the 1999 adopted budget. This has been done to reflect the fact that in 1998 and 1999 regulatory fees that have been received above budget levels. Also, the department is undertaking some initiatives which it is expected will result in marginal increases in regulation fees received.

The Department carries the mandate of administering three tax credit programs; the Heritage Conservation Tax Credit, the Downtown Heritage Tax Credit Program and the Home Renovation Tax Assistance Program. Contained within 2000 estimates is an increased budget provision for the anticipated additional take - up of these programs, amounting to \$990,000 in total. These programs are estimated to again increase in 2001 by a total of \$180,000 and then reduce in 2002 by \$515,000. These anticipated changes were based on the winding down of the Home Renovation Tax Assistance Program. This position remains consistent with the department's business plan that assumed this program would not be renewed after 1999. However the program has now been renewed for 2000 and the budget estimates do not provide for the expanded costs of this program for 2001 or 2002.

Other department wide reductions contemplate savings in auto allowance and general savings in operating accounts.

The movement of staff and accommodation changes stemming from the most recent and ongoing restructuring of the civic organization has had, and will continue to have, significant impact on the City's accommodation services. Adjustments to the full costing of client accommodations are resulting in a number of variances in accommodation costs for many departments. Specific savings have been made possible within the Utility by the purchase of the Mandarin Building located at 185 King Street. Savings such as these are passed on to civic clients wherever possible and any surplus in operating revenues are passed back to the General Revenue Fund through the Department's Tax - supported estimates. Consistent with the Department's business plan, the Planning, Property and Development Department's own accommodations will be consolidated in the Fort Garry Place complex. This consolidation will enable the department to promote an integrated response to service delivery while at the same time achieve reductions in its own facilities costs.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 63 Planning, Property and Development

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>16,865,837</u>
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EXPENSES

• Reduction in Departmental accommodation costs	(415,207)
• Increase in Heritage Conservation Tax Credit	400,000
• Increase in Home Renovation Tax Assistance	400,000
• Decrease in Debt and Financing Charges	(384,591)
• Increase in Downtown Heritage Conservation Tax Credit	190,000
• Increase in wages as per collective agreement	183,567
• Reduction of Vacancy Management Allocation	158,337
• Deferral of Maintenance for off-street parking structures	(150,000)
• Increase in Recoveries	(65,000)
• Increase in salary accounts (other than wages)	51,239
• Miscellaneous changes	37,385
• Increase in Expenditure Management	(30,000)
	<u>375,730</u>

REVENUES

• Increase in transfer from Land Operating Reserve Fund	1,800,000
• Increase in Regulation Fees	902,261
• Increase in Rental Revenues	607,209
• Increase in revenue from off-street parking	295,000
• Increase in Computer Data sales	75,000
• Increase in sales of bylaws and maps	50,000
• Increase in transfer from Civic Accommodations Utility Fund	17,467
	<u>3,746,937</u>

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>13,494,630</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

410

Company: 01 General Revenue Fund
Department: 63 Planning, Property and Development

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	13,494,630
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EXPENSES

· Increase in Debt and Finance charges	1,722,230
· Reduction in Transfer to Civic Accommodations Utility Fund	(386,073)
· Increase in wages as per collective agreements	342,483
· Reinstatement off-street parking structure maintenance	270,000
· Increase in Heritage Conservation Tax Credit	200,000
· Miscellaneous changes	(31,195)
· Reduction in Home Renovation Tax Assistance	(20,000)
· Reduction in salary accounts (other than wages)	(18,761)
	<u>2,078,684</u>

REVENUES

· Reduction in transfer from Land Operating Reserve Fund	(3,800,000)
· Increase in regulation fees	129,739
· Increase in revenue from off-street parking	60,000
· Increase in transfer from Civic Accommodations Utility Fund	51,050
· Increase in Commercial Rentals	26,934
	<u>(3,532,277)</u>

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	19,105,591
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

411

Company: 01 General Revenue Fund
Department: 63 Planning, Property and Development

BUDGET RECONCILIATION - Projection

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	19,105,591
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EXPENSES

· Increase in Debt and Financing charges	1,689,959
· Decrease in Home Renovations Tax Assistance	(515,000)
· Increase in wages as per collective agreements	306,175
· Inspection Cost Reductions	(250,000)
· Reduce off-street parking structure maintenance to traditional levels	(184,000)
· Increase in salary accounts (other than wages)	65,657
· Real Estate Officer - cost recovery from enhanced land marketing program	(50,000)
· Miscellaneous changes	1,868
	<u>1,064,659</u>

REVENUES

· Increase in Misc. Department Revenue	50,000
· Decrease in Transfer from Civic Accommodation Utility Fund	(43,173)
· Increase in parking revenue	17,500
	<u>24,327</u>

2002 Projection (from 2000)	Mill Rate Support / (Contribution)	20,145,923
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

Total Summary and Comparison

412

Company: 01 General Revenue Fund
Department: 63 Planning, Property and Development

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
Support Services Div					
1	6,061,663	3,858,104	(2,203,559)	4,107,759	3,963,707
Real Estate Div					
2	1,867,154	2,627,317	760,163	2,671,662	2,660,751
Civic Accommodations Div					
3	4,544,142	4,228,067	(316,055)	3,947,985	3,947,985
Development & Inspections Div					
4	9,249,184	9,190,237	(58,947)	9,271,127	8,684,639
Planning & Land Use Div					
5	3,520,408	4,375,213	854,805	4,668,940	4,750,157
Information Technology and Services D					
6		1,436,743	1,436,743	1,396,544	1,423,874
Office of the Director					
8		287,171	287,171	295,309	302,913
General					
9	8,213,946	7,829,355	(384,591)	9,551,585	11,241,544
55xxxx EXPENSES	33,456,497	33,832,227	375,730	35,910,911	36,975,570
44xxxx REVENUES					
Support Services Div					
1	3,171,560	3,441,560	270,000	3,501,560	3,519,060
Real Estate Div					
2	5,280,000	7,687,209	2,407,209	3,914,143	3,914,143
Civic Accommodations Div					
3	2,836,100	2,853,567	17,467	2,904,617	2,861,444
Development & Inspections Div					
4	5,303,000	6,205,261	902,261	6,335,000	6,385,000

4/19/00

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Total Summary and Comparison

413

Company: 01 General Revenue Fund
 Department: 63 Planning, Property and Development

<u>Number / Name</u>	<u>1999 Adopted</u>	<u>2000 Adopted</u>	<u>Variance Amount</u>	<u>2001 Projection (from 2000)</u>	<u>2002 Projection (from 2000)</u>
Information Technology and Services D					
6	0	150,000	150,000	150,000	150,000
44xxxx REVENUES	<u>16,590,690</u>	<u>20,337,597</u>	<u>3,746,937</u>	<u>16,805,320</u>	<u>16,829,647</u>
Mill Rate Support / (Contribution)	16,865,837	13,494,630	(3,371,207)	19,105,591	20,145,923
VARIANCE PERCENT	=====	=====	=====	=====	=====
			(19.99) %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 63 Planning, Property and Development

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
551xxx SALARIES & BENEFITS					
551101 Salaries-Permanent	11,202,451	11,575,609	373,158	11,900,777	12,193,017
551102 Salaries-Temporary	804,795	615,204	(189,591)	632,519	646,454
551103 Overtime	36,295	35,612	(683)	35,612	35,612
551106 Shift Premium	3,468	3,468	0	3,468	3,468
551107 Acting Pay	40,864	35,722	(5,142)	35,722	35,722
551108 Long Service Pay	43,951	43,951	0	43,951	43,951
551114 Technology Retention Adj	40,894	67,765	26,871	0	0
551190 Vacancy Mgmt Allocated	(221,337)	(63,000)	158,337	(63,000)	(313,000)
551201 Civic Pension	803,790	820,730	16,940	844,715	866,074
551202 Canada Pension	296,610	327,828	31,218	368,240	409,342
55120202 Canada Pension - Man Adj	(1,000)	0	1,000	0	
551205 Group Insurance	59,854	60,924	1,070	62,628	64,145
55120502 Group Insurance - Man Adj	(4,000)	0	4,000	0	
551207 Unemployment Insurance	338,409	307,896	(30,513)	290,799	292,478
55120702 Employment Ins - Man Adj	(6,471)	0	6,471	0	
551208 Workers Compensation	109,961	109,965	4	109,965	109,965
551215 Dental Plan	190,166	190,170	4	190,170	190,170
551217 Vision Care	22,371	22,370	(1)	22,370	22,370
551xxx SALARIES & BENEFITS	13,761,071	14,154,214	393,143	14,477,936	14,599,768
552xxx SERVICES					
552101 Profes & Consult Services	298,913	300,913	2,000	298,913	298,913
552102 Special Serv-Non-Profess	452,245	462,522	10,277	452,243	452,367
552103 Janitorial Services	21,000	21,000	0	21,000	21,000
552104 Freight & Messenger Serv	6,836	6,836	0	6,836	6,836
552201 Allocated Dept Costs	271,000	271,000	0	271,000	271,000
552301 Transportation	500	500	0	500	500
552302 Auto Allowance	415,445	380,445	(35,000)	380,445	380,445
552401 Heat-Gas,Oil,Steam & Elec	92,300	92,300	0	92,300	92,300
552402 Light And Power	228,000	228,000	0	228,000	228,000
552403 Water	8,220	8,220	0	8,220	8,220
552404 Real Prop Con-Const& Mice	282,413	197,413	(85,000)	402,413	218,413
552501 Office Equipment Mice	106,652	106,652	0	106,652	106,652
552505 Other Equipment Servicing	44,700	44,700	0	44,700	44,700

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 63 Planning, Property and Development

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
552601 Print, Bind & Photocopy	51,266	51,266	0	51,266	51,266
552602 Telephone & Telegram	169,739	169,739	0	168,823	169,211
552603 Advertising	71,151	71,151	0	71,151	71,151
552604 Insurance-Fire, Etc.	14,895	14,895	0	14,895	14,895
552605 Insurance & Licenses-Auto	1,153	1,153	0	1,153	1,153
552606 Drivers' Licenses	889	2,963	2,074	2,963	2,963
552607 Certs, Permits, Licenses	850	850	0	850	850
552610 Liens, Registrations, Etc.	32,000	29,926	(2,074)	29,926	29,926
552701 Rentals	60,247	45,247	(15,000)	30,247	30,303
552702 Equipment Rental-Internal	81,732	81,732	0	81,732	81,732
552704 Parking Space Rental	8,578	8,578	0	8,578	8,578
552706 Demurrage Charges	200	200	0	200	200
552802 Meal Expense	3,373	3,373	0	3,373	3,373
552803 Luncheons & Receptions	50	50	0	50	50
552804 Membership Fees	8,784	8,784	0	8,784	8,784
552805 Postage	43,429	43,429	0	43,429	43,429
552808 Training/Workshops/Tuition	52,648	52,648	0	52,648	52,648
552809 Conferences	4,800	6,300	1,500	4,800	4,800
552810 Travel-City Business		0	0	0	1,300
552813 Nat Organiz & Panel Part	11,421	11,421	0	11,421	11,421
552814 Professional Development	26,992	26,992	0	26,992	26,992
552xxx SERVICES	2,872,421	2,751,198	(121,223)	2,926,503	2,744,371
553xxx MAT. PARTS SUPPLIES					
553101 Atlases And Maps	4,700	4,700	0	4,700	4,700
553102 Blueprinting Supplies	12,111	12,111	0	12,111	12,111
553103 Photographic Supplies	17,128	17,128	0	17,128	17,128
553104 Stationery & Office Supp	111,659	111,659	0	111,659	111,659
553105 Periodicals & Subscripts	4,540	4,540	0	4,540	4,540
553204 Emergency Supplies	3,000	3,000	0	3,000	3,000
553205 Surveyor'S Supplies	12,250	12,250	0	12,250	12,250
553207 Cleaning Supplies	500	500	0	500	500
553208 Other Op Supp & Materials	560	560	0	560	560
553209 Small Tools	400	400	0	400	400
553210 Uniforms, Protect & Safety	11,425	11,425	0	11,425	11,425
553301 Motive Fuels & Lubricants	1,818	1,818	0	1,818	1,818
553302 Chemicals	500	500	0	500	500
553403 Mice-Materials & Supplies	4,074	4,074	0	4,074	4,074
553404 Elec & Communication	39,000	39,000	0	39,000	39,000
553991 Grounds Maintenance	104,000	104,000	0	104,000	104,000

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 63 Planning, Property and Development

<u>Number / Name</u>		<u>1999 Adopted</u>	<u>2000 Adopted</u>	<u>Variance Amount</u>	<u>2001 Projection (from 2000)</u>	<u>2002 Projection (from 2000)</u>
553992	Painting	4,500	4,500	0	4,500	4,500
553994	Elevator Maintenance	18,000	18,000	0	18,000	18,000
553995	Filter Maintenance	1,500	1,500	0	1,500	1,500
553996	Overhead Door Repairs	450	450	0	450	450
553997	Plumbing And Heating	17,500	17,500	0	17,500	17,500
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553xxx	MAT. PARTS SUPPLIES	369,615	369,615	0	369,615	369,615
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554xxx	<u>ASSETS - PUR. ETC.</u>					
554103	Office Equipment	14,787	14,787	0	14,787	14,787
554104	Other Equipment	31,615	106,615	75,000	106,615	106,615
554202	Books	18,108	18,108	0	18,108	18,108
554203	Other Personal Property	310	310	0	310	310
554301	Real Property Purchases	65,000	0	(65,000)	65,000	65,000
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554xxx	ASSETS - PUR. ETC.	129,820	139,820	10,000	204,820	204,820
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557xxx	<u>DEBT & FINANCE CHARG</u>					
557101	Debenture Debt - Interest	4,915,648	4,650,000	(265,648)	5,748,700	6,819,800
557102	Debenture Debt -Principal	2,811,359	2,660,098	(151,261)	3,287,834	3,900,285
557203	Amortization	55,107	59,000	3,893	58,300	59,000
557303	Foreign Exchange	194,193	207,000	12,807	205,300	207,900
557306	Provision For Bad Debts	52,947	52,947	0	52,947	52,947
557307	Debenture Issue Expense	237,639	253,257	15,618	251,451	254,559
557310	Home Prop Tax Cr & Rebate	470,000	870,000	400,000	850,000	335,000
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557xxx	DEBT & FINANCE CHARG	8,736,893	8,752,302	15,409	10,454,532	11,629,491
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558xxx	<u>GRANTS TRANS. OTHER</u>					
558201	Claims	13,732	13,732	0	13,732	13,732
558301	Municipal Tax	645,000	645,000	0	645,000	645,000
558303	Business Tax	99,850	99,850	0	99,850	99,850
558308	Heritage Conservation-Cr	200,000	600,000	400,000	800,000	800,000
558309	Downtown HertiCon Tax Cr	310,000	500,000	190,000	500,000	500,000
558443	Tel To Civ Bldgs-Fac Cost	6,721,474	6,306,267	(415,207)	5,920,194	5,920,194
558449	Tel To Public Works Fund	2,892	0	(2,892)	0	
558801	Miscellaneous Expense		1,500	1,500		
558808	Expenditure Management	0	(30,000)	(30,000)	(30,000)	(30,000)
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 63 Planning, Property and Development

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
558xxx GRANTS TRANS. OTHER	7,992,948	8,136,349	143,401	7,948,776	7,948,776
559xxx RECOVERIES					
559101 Inter-Departmental Recov	(331,050)	(346,050)	(15,000)	(346,050)	(346,050)
559102 Departmental Recoveries	(46,800)	(46,800)	0	(46,800)	(46,800)
559103 Inter-Fund Recoveries		(50,000)	(50,000)	(50,000)	(100,000)
559204 Other External Recoveries	(28,421)	(28,421)	0	(28,421)	(28,421)
559xxx RECOVERIES	(406,271)	(471,271)	(65,000)	(471,271)	(521,271)
55xxxx EXPENSES	33,456,497	33,832,227	375,730	35,910,911	36,975,570
44xxxx REVENUES					
444xxx REGULATION FEES					
444101 Electrical Permits	573,000	573,000	0	573,000	573,000
444102 Building Permits	2,431,000	3,316,261	885,261	3,446,000	3,446,000
444103 Temporary Building Permit	58,000	58,000	0	58,000	58,000
444104 Plumbing & Sewer Permits	247,000	264,000	17,000	264,000	264,000
444105 Examination Fees	3,000	3,000	0	3,000	3,000
444106 Zoning Memoranda Fees	125,000	125,000	0	125,000	125,000
444108 Zoning Adjustments Fees	375,000	375,000	0	375,000	375,000
444109 Dev Appl-Advertising Fees	27,000	27,000	0	27,000	27,000
444110 Sud-Division Filing Fees	42,000	42,000	0	42,000	42,000
444111 Use And Occupancy Fees	150,000	150,000	0	150,000	150,000
444112 Building Plan Search Fees	9,000	9,000	0	9,000	9,000
444129 Home Occupation Permits	48,000	48,000	0	48,000	48,000
444131 Development Permit Fee	152,000	152,000	0	152,000	152,000
444132 Demolition Permits	14,000	14,000	0	14,000	14,000
444143 Sign Permit Erection Fees	33,000	33,000	0	33,000	33,000
444144 Zoning Inspection Fees	10,000	10,000	0	10,000	10,000
444204 Encroachment Licence-Perm	380,000	380,000	0	380,000	380,000
444205 Plumb & Elec Cont License	126,000	126,000	0	126,000	126,000
444206 Encroachment Licence-Sign	79,000	79,000	0	79,000	79,000
444209 Mobile Advertising Signs	188,000	188,000	0	188,000	188,000
444402 N S F Cheque Charge	1,000	1,000	0	1,000	1,000
444xxx REGULATION FEES	5,071,000	5,973,261	902,261	6,103,000	6,103,000

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Budget Account Summary

Company: 01 General Revenue Fund
Department: 63 Planning, Property and Development

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
445xxx SALE OF GOODS & SERV					
445201 Rental-Fixed Assets	1,000,000	1,607,209	607,209	1,634,143	1,634,143
445202 Rental-Parking General	2,600,000	2,855,000	255,000	2,875,000	2,892,500
445203 Rental-Mon Park-Civ Emp	150,000	170,000	20,000	190,000	190,000
445204 Rental-Mon Parking-Other	60,000	60,000	0	60,000	60,000
445205 Rental-Ann Park-City Dept	138,000	148,000	10,000	158,000	158,000
445206 Rental-Casual Parking	105,000	115,000	10,000	125,000	125,000
445207 Rental-Evening Parking	40,000	40,000	0	40,000	40,000
445215 Rental-Magistrates Court	70,000	70,000	0	70,000	70,000
445217 Rental-Miscellaneous	250,500	250,500	0	250,500	250,500
445308 Sale Of By-Laws And Maps	5,000	55,000	50,000	55,000	55,000
445317 Land Sales	4,000,000	5,800,000	1,800,000	2,000,000	2,000,000
445445 Concessions C.Ctra/P.S.B.	6,060	6,060	0	6,060	6,060
445450 Central File Property Src	53,000	53,000	0	53,000	53,000
445465 Computer Data Services	20,000	95,000	75,000	95,000	95,000
445502 Agrmnts Rcvbl-Legal,Admin	126,000	126,000	0	126,000	126,000
445509 Land Dev Agreement Fees	54,000	54,000	0	54,000	54,000
445xxx SALE OF GOODS & SERV	8,677,560	11,504,769	2,827,209	7,791,703	7,809,203
447xxx TRANSFERS					
447124 Trans From Civic Bldg Fund	2,836,100	2,853,567	17,467	2,904,617	2,861,444
447xxx TRANSFERS	2,836,100	2,853,567	17,467	2,904,617	2,861,444
448xxx OTHER REVENUE					
448103 Misc Department Revenue	6,000	6,000	0	6,000	56,000
448xxx OTHER REVENUE	6,000	6,000	0	6,000	56,000
44xxxx REVENUES	16,590,660	20,337,597	3,746,937	16,805,320	16,829,647
Mill Rate Support / (Contribution)	16,865,837	13,494,630	(3,371,207)	19,105,591	20,145,923
VARIANCE PERCENT	=====	=====	=====	=====	=====
			(19.99) %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

Staff Summary

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Company: 01 General Revenue Fund
Department: 63 Planning, Property and Development

	1999 Budget		2000 Estimate		Variance	
	Permanent	Temporary	Permanent	Temporary	Permanent	Temporary
Support Services Div						
1	59.00	6.05	30.50	5.55	(28.50)	(0.50)
Real Estate Div						
2	21.50	1.00	22.50	0.00	1.00	(1.00)
Development & Inspections Div						
4	123.00	9.70	124.00	6.70	1.00	(3.00)
Planning & Land Use Div						
5	41.00	3.50	40.00	3.50	(1.00)	0.00
Information Technology and Services Div						
6			21.00		21.00	0.00
Office of the Director						
8			4.00		4.00	0.00

Total Budgeted Positions:	244.50	20.25	242.00	15.75	(2.50)	(4.50)
	=====	=====	=====	=====	=====	=====

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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THE CITY OF WINNIPEG - CURRENT ESTIMATES

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Company: 01 General Revenue Fund
Department: 64 EPC Secretariat

Services Provided

The Executive Policy Committee (EPC) Secretariat is responsible for leadership, direction and management of the systems and processes that support the Executive Policy Committee of Council, including fiscal, policy and strategic analysis, research, communication and support in such areas as the Mayor and Executive Policy Committee determine are required. Its duties also include issues management and the scheduling and coordination of the agendas of Executive Policy Committee and the standing committees. The Manager of EPC Secretariat acts as a liaison between elected officials and civic administration, and is responsible for the coordination and effective operation of all policy development activities. The Manager also provides direct service to elected officials with respect to all aspects of day-to-day business of Executive Policy Committee.

The mandate of the EPC Secretariat also includes: economic development, business liaison, intergovernmental affairs, French language services, culture and film, and aboriginal liaison. In addition, the Secretariat will assist in the facilitation of the Plan Winnipeg and Priorities Planning processes.

The EPC Secretariat reports directly to the Executive Policy Committee through the Chair of the Executive Policy Committee.

Strategies and Objectives

To meet the increasing demands placed upon the EPC Secretariat while ensuring adherence to budget guidelines.

Budget Highlights

The 2000 Budget for the EPC Secretariat reflects the department's commitment to meet established budget targets. It should be noted that the increase in the 2000 Budget over the 1999 Adopted Budget can be attributed to the transfer in of responsibilities for business liaison and French language services, and the redistribution of facility costs from the CAO Secretariat.

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

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Company: 01 General Revenue Fund

Department: 64 EPC Secretariat

	1998	1999	2000	2001	2002
	<u>Achievement</u>	<u>Objective</u>	<u>Objective</u>	<u>Projection</u>	<u>Projection</u>
PERFORMANCE CRITERIA - Qualitative					
To continue to improve services provided to Council through the Executive Policy Committee and the Mayor's Office.	N/A	ongoing	ongoing	ongoing	ongoing

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

423

Company: 01 General Revenue Fund

Department: 64 EPC Secretariat

BUDGET RECONCILIATION - Estimate

1999 Estimate	Mill Rate Support / (Contribution)	<u>495,467</u>
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EXPENSES

- Transfer of staff salaries and operating funds from Corporate Services - French language services	162,388
- Transfer of staff salaries, benefits and operating funds from CAO Secretariat - Business Liaison function	89,784
- Transfer of facility cost funds from CAO Secretariat	40,610
- Miscellaneous reductions	(16,673)
	<u>275,109</u>

REVENUES

- Transfer of revenue funds from Corporate Services - French language services	57,377
	<u>57,377</u>

2000 Estimate	Mill Rate Support / (Contribution)	<u><u>714,199</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

424

Company: 01 General Revenue Fund
Department: 64 EPC Secretariat

BUDGET RECONCILIATION - Projection

2000 Estimate (from 2000)	Mill Rate Support / (Contribution)	<u>714,199</u>
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EXPENSES

- Miscellaneous reductions		(2,704)
		<u>(2,704)</u>

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>711,495</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

425

Company: 01 General Revenue Fund
Department: 64 EPC Secretariat

BUDGET RECONCILIATION - Projection

2001 Projection (from 2000)	Mill Rate Support / (Contribution)	<u>711,495</u>
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EXPENSES

Miscellaneous reductions	<u>(4,005)</u>
	<u>(4,005)</u>

2002 Projection (from 2000)	Mill Rate Support / (Contribution)	<u><u>707,490</u></u>
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THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

Total Summary and Comparison

426

Company: 01 General Revenue Fund
Department: 64 EPC Secretariat

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
EPC Support					
640101	495,467	679,001	183,534	686,297	682,792
French Language Services					
640102		92,575	92,575	82,575	82,075
55xxxx EXPENSES	<u>495,467</u>	<u>771,576</u>	<u>276,109</u>	<u>768,872</u>	<u>764,867</u>
44xxxx REVENUES					
French Language Services					
640102	0	57,377	57,377	57,377	57,377
44xxxx REVENUES	<u>0</u>	<u>57,377</u>	<u>57,377</u>	<u>57,377</u>	<u>57,377</u>
Mill Rate Support / (Contribution)	495,467	714,199	218,732	711,495	707,490
VARIANCE PERCENT	=====	=====	=====	=====	=====
			44.15 %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

Budget Account Summary

Company: 01 General Revenue Fund
 Department: 64 EPC Secretariat

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
55xxxx EXPENSES					
551xxx SALARIES & BENEFITS					
551101 Salaries-Permanent	365,960	494,598	128,638	516,756	537,155
551108 Long Service Pay		1,547	1,547	90	90
551187 Furlough - Permanent		(3,325)	(3,325)	(4,539)	(4,665)
551190 Vacancy Mgmt Allocated	(533)	(42,091)	(41,558)	0	(12,936)
551201 Civic Pension	25,246	34,112	8,866	35,728	37,213
551202 Canada Pension	6,971	10,543	3,572	11,802	13,094
551205 Group Insurance	1,830	2,473	643	2,583	2,685
551207 Unemployment Insurance	7,952	9,897	1,945	9,298	9,317
55120809 Fatality Pension Premiums		396	396	413	430
551215 Dental Plan	4,000	4,100	100	4,150	4,225
551217 Vision Care	1,000	1,010	10	1,040	1,060
551xxx SALARIES & BENEFITS	412,426	513,260	100,834	577,321	587,668
552xxx SERVICES					
552101 Profes & Consult Services	30,000	107,000	77,000	48,900	37,000
552102 Special Serv-Non-Profess	5,000	2,000	(3,000)	1,000	1,000
552104 Freight & Messenger Serv	1,500	600	(900)	600	600
552201 Allocated Dept Costs	1,800	8,500	6,700	11,500	11,500
552301 Transportation	277	0	(277)	0	0
552302 Auto Allowance	2,000	4,800	2,800	4,800	4,800
552501 Office Equipment Mice	500	500	0	500	500
552601 Print, Bind & Photocopy	3,500	6,200	2,700	2,200	2,200
552602 Telephone & Telegram	6,000	8,467	2,467	8,677	8,700
552603 Advertising	2,500	1,200	(1,300)	1,200	1,200
552606 Drivers' Licenses	100	0	(100)	0	0
552701 Rentals		1,000	1,000	1,000	1,000
552704 Parking Space Rental	1,200	900	(300)	925	950
552802 Meal Expense	500	0	(500)	0	0
552803 Luncheons & Receptions	2,000	1,250	(750)	1,250	1,250
552804 Membership Fees		25	25	25	25
552805 Postage	2,000	300	(1,700)	300	300
552808 Training/Workshops/Tuittn		1,000	1,000	1,000	1,000
552809 Conferences	2,000	1,500	(500)	1,500	1,500
552810 Travel-City Business	5,000	4,900	(100)	3,000	3,000

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

428

Budget Account Summary

Company: 01 General Revenue Fund
Department: 64 EPC Secretariat

Number / Name	1999 Adopted	2000 Adopted	Variance Amount	2001 Projection (from 2000)	2002 Projection (from 2000)
552xxx SERVICES	65,877	150,142	84,265	88,377	76,525
553xxx MAT. PARTS SUPPLIES					
553104 Stationery & Office Supp	2,000	2,500	500	2,500	2,500
553105 Periodicals & Subscripts		600	600	600	600
553602 Manufacture Of Signs		45,000	45,000	40,000	40,000
553xxx MAT. PARTS SUPPLIES	2,000	48,100	46,100	43,100	43,100
554xxx ASSETS - PUR. ETC.					
554104 Other Equipment		2,000	2,000	2,000	0
554202 Books		1,500	1,500	1,500	1,000
554xxx ASSETS - PUR. ETC.	0	3,500	3,500	3,500	1,000
558xxx GRANTS TRANS. OTHER					
558443 Trsl To Civ Bldgs-Fac Cost	15,164	55,774	40,610	55,774	55,774
558601 Miscellaneous Expense		800	800	800	800
558xxx GRANTS TRANS. OTHER	15,164	56,574	41,410	56,574	56,574
55xxxx EXPENSES	495,467	771,576	276,109	768,872	764,867
44xxxx REVENUES					
443xxx GOVERNMENT GRANTS					
443215 Fed Grants-Other	0	57,377	57,377	57,377	57,377
443xxx GOVERNMENT GRANTS	0	57,377	57,377	57,377	57,377
44xxxx REVENUES	0	57,377	57,377	57,377	57,377
Mill Rate Support / (Contribution)	495,467	714,199	218,732	711,495	707,490
VARIANCE PERCENT			44.15 %		

THE CITY OF WINNIPEG - CURRENT ESTIMATES

4/19/00

Staff Summary

429

Company: 01 General Revenue Fund
Department: 64 EPC Secretariat

1999 Budget		2000 Estimate		Variance	
Permanent	Temporary	Permanent	Temporary	Permanent	Temporary

EPC Support
640101

6.00		8.00		2.00	0.00
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Total Budgeted Positions:

6.00	0.00	8.00	0.00	2.00	0.00
=====	=====	=====	=====	=====	=====